

1. Overview of the Business Alliance Committee

Members (7)	Chairman	Hideaki Imamura (Professor of Shinshu University)
	Members	Hiroshi Kanno (Professor of Hitotsubashi University) Kotaro Inoue (Professor of Tokyo Institute of Technology) Yuji Nishiura (External expert) Takashi Shimada (Co- Secretary General of Management Restructuring Division) Mamoru Muramatsu (Co Secretary General of Management Restructuring Division)
	Chief of the secretariat	Masafumi Yokota (Deputy Secretary General of Management Restructuring Division)
Secretariat		Secretariat of Management Restructuring Division
Remit		Review and determine the acceptance of the proposals.
Date of Establishment		October 1, 2012

2. Areas subject to Business Reforms in the Comprehensive Special Business Plan

(1) Thermal Power Generation

- Promote the replacement of aging thermal power generation facilities in collaboration with other business entities (improvement of thermal efficiency).

(2) Fuel

- Reduce operation costs by improving the fuel receiving operations.
- Jointly construct and operate fuel related facilities.
- Collaborate and/or integrate fuel procurement and diversify fuel sources.

(3) Retail

- Reduce electricity peak demand by providing incentives for electricity saving.
- Provide new services and business operations that meet customer needs.
- Provide new services targeting households using Smart Meters.

End