ESG Data 2023 - Social Data **ESG** Highlits Social

TEPCO Group and Consolidated Subsidiaries (*1)
1)Employee-Related Indicators

								GRI
	Category		Units	FY2019	FY2020	FY2021	FY2022	Standard
	N	Total		30,999	30,574	27,898	27,585	100 7
1	Number of	Males	People	27,134	26,749	24,244	23,937	102-7 405-1
	employees (*2)	Females	_	3,865	3,825	3,654	3,648	
		Total		45.1	45.4	45.5	45.6	405-1
2	Average age	Males	Age	45.4	45.6	45.8	45.9	
		Females		43.1	43.4	43.5	43.7	
	Average number of years on the job	Total		24.4	24.6	24.6	24.5	
3		Males	Years	24.7	24.9	24.9	24.9	-
	years on the job	Females		22.3	22.5	22.6	22.4	
		Total		4.5	4.8	6.1	4.9	
4	Employee Turnover Rate	Males	%	4.6	4.8	6.3	5.0	401-1
		Females		3.5	4.4	4.4	4.2	
	Voluntary turnover rate	Total		1.0	0.9	1.1	1.0	
5		Males	%	-	0.8	1.1	1.0	401-1
		Females		-	1.2	1.0	1.0	
		Age of youngest employee that management position is offered	Age	35	36	35	37	
6	Management promotions	Number of women in management positions	People	255	286	273	279	405-1
		Ratio of women in management positions	%	4.90	5.50	5.80	5.98	
7	Employment of physically challenged individuals	Employment rate	%	2.13	2.20	2.22	2.20	405-1
	Number of newly hired employees	Total		280	462	568	518	401-1
8		Males	People	217	392	459	432	
		Females		63	70	109	86	
	Number of career	Total		113	135	155	199	401-1
9	hired employees	Males	People	93	120	139	162	
	(highly skilled human resources)	Females		20	15	16	37	
		Total		28.8	22.6	21.4	27.8	-
10	Mid-career recruitment ratio of hired employees	Males	%	30.0	23.4	23.2	27.3	
		Females		24.1	17.6	12.8	30.1	
	Number of employees	Total		14	4	8	6	
11	that have used the system for taking leaves of absence for	Males	People	8	2	4	4	_
	nursing care	Females		6	2	4	2	
	Percentage of employees	Total		20.5	21.7	23.9	29.7	
12	that have used the system for taking leaves of absence for	Males	%	4.9	4.8	8.2	19.8	401-3
	child rearing	Females		100	100	93.6	89.6	
13	Male childcare leave		%	82	80.1	83.8	77.3	401-3
		Total		100	98.6	99.0	99.2	401-3
14	Rate of returning from childcare leave	Males	%	100	100	100	100	
- 1 -	A company of a company () 2)	Females		100	98.4	98.7	98.6	
	Average age of executives (*3)		Age %	57 100	55.6	56.4	56.8	102-7
16	Ratio of employees in unions			100	100	100	100	102-7

2)Health and Safety-Related Indicators (*5)

	Catagony		Unito					GRI
	Category		Units		FY2020	FY2021	FY2022	Standard
1	ILost time injury frequency rate (LTIFR)	employees (*4)	-	0.06	0.18	0.08	★ 0.20	403-2
		contractor/consignors	-	0.62	0.39	0.48	0.64	403-2
2	Lost time injury severity rate (LTISR)(employees)		_	0.01	0.01	0.01	0.01	403-2
	Number of injured employees	Total		4	10	5	11	
3		Males	People	4	9	5	8	403-2
		Females		0	1	0	3	
4	Number of injured (contractor/consignors)		People	66	38	42	49	403-2
	Number of fatalities (employees)	Total		0	0	0	★ 0	
5		Males	People	0	0	0	0	403-2
		Females		0	0	0	0	
6	Number of fatalities (contractor/consignors)	Total		2	0	2	★ 2	403-2
		Males	People	2	0	2	2	
		Females		0	0	0	0	

3)Human Resource Cultivation and Training-Related Indicators

	Catagory	Units -		GRI			
	Category		FY2019	FY2020	FY2021	FY2022	Standard
1	Employee training expenses (common training for all companies etc.	Million yen	269	218	360	381	404-1
2	Number of employee training hours (common training for all companies etc.)	Cumulative hours	81,356	50,392	107,879	105,900	404-1

Figures which are marked with ★ have been externally assured by KPMG AZSA Sustainability Co.,Ltd.

TEPCO Fuel & Power, TEPCO Power Grid, TEPCO Renewable and TEPCO Energy Partner

LTIFR=(Number of lost-time injuries) / (Total hours worked in accounting period)x 1,000,000

Number of persons dead or seriously injured in occupational incidents / total working hours \times 1,000,000

Boundary: Employees of the TEPCO Group including secondment / dispatch *5 (2)3~6 3~6 excludes injuries with no lost-time and includes injuries for which only the other side is at fault.

^{*1} The TEPCO Group in this list refers to four companies: Tokyo Electric Power Company Holdings,

^{*2} Including secondment / dispatch

^{*3} Excludes outside directors and part-time workers

^{*4} The LTIFR is the number of lost-time injuries per million hours worked, calculated using the formula:

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TEPCO Group and Consolidated Subsidiaries (*1)
Diversity & Inclusion-Related Indicators

Diversity Indicators

FY2022	HD	EP	PG	RP	Total
Percentage of female managers	5.3%	12.5%	5.2%	3.3%	5.9%
Percentage of female employees	29.5%	11.6%	11.6%	6.4%	13.2%
Percentage of females in hired new graduates	14.3%	30.8%	15.8%	10.9%	16.9%
Number of employees (people)	7,594	2,767	16,042	1,182	27,585

Gender Pay Gap Indicators

FY2022	HD	EP	PG	RP	Total
Total workers	84.1%	81.3%	79.8%	78.3%	82.1%
Full-time employees_	82.2%	79.8%	80.4%	75.5%	81.4%
Management position	96.1%	95.2%	98.3%	101.3%	96.9%
Non-managerial position	on 88.0%	81.0%	81.6%	78.1%	83.8%
Part-time workers/ temporary workers	96.3%	93.5%	61.5%	80.5%	68.3%

^{*1} The TEPCO Group in this list refers to four companies: Tokyo Electric Power Company Holdings, TEPCO Fuel & Power, TEPCO Power Grid, TEPCO Renewable and TEPCO Energy Partner

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TEPCO Group and Consolidated Subsidiaries Employee-Related Indicators

	loyee-Related Indicators	Cabanan	Llaita					GRI
		Category	Units	FY2019	FY2020	FY2021	FY2022	Standard
	Number of	Total		40,433	40,305	37,936	38,027	100.7
1	Number of employees (*2)	Males	People	34,853	34,644	32,317	32,278	102-7 405-1
	employees (*2)	Females		5,580	5,661	5,619	5,749	403-1
		Total		45.3	45.6	45.7	45.9	405-1
2	Average age	Males	Age	45.7	46.0	46.1	46.3	
		Females		42.7	43.0	43.0	43.1	
	Average number of	Total		22.3	22.5	22.3	22.1	
3	years on the job	Males	Years	22.7	23.0	22.8	22.6	-
	years on the job	Females		19.6	19.5	19.2	18.9	
		Total		4.6	5.0	6.0	5.2	
4	Employee Turnover Rate	Males	%	4.7	4.9	6.3	5.3	401-1
		Females		4.6	4.3	4.8	4.4	
	Management promotions	Age of youngest employee that management position is offered	Age	33	33	35	32	
5		Number of women in management positions	People	315	356	349	360	405-1
		Ratio of women in management positions	%	4.38	4.79	5.50	5.53	
6	Employment of physically challenged individuals	Employment rate	%	2.48	2.56	2.58	2.54	405-1
	Number of newly hired employees	Total		505	731	853	801	401-1
7		Males	People	370	583	654	622	
		Females		135	148	199	179	
	Number of career hired	Total		464	468	527	613	401-1
8	employees(highly skilled human	Males	People	375	385	386	443	
	resources)	Females		89	83	141	170	
	Number of employees	Total		17	8	10	12	
9	that have used the system for taking leaves of absence for	Males	People	10	3	6	6	-
	nursing care	Females		7	5	4	6	
	Percentage of employees	Total		22.3	23.7	27.7	34.7	401-3
10	that have used the system for taking leaves of absence for child rearing	Males	%	5.2	5.4	9.3	22.2	
		Females		98	100	99.4	97.8	
	Rate of returning from childcare leave	Total		99.4	97	99.2	99.0	401-3
11		Males	%	100	100	100	100	
12		Females	A = =	99.3 54.1	97 F6.1	98.9 56	98.3	
	Average age of executives (*3) Ratio of employees in unions		Age %	99.8	56.1 99.7	99.8		
10	Iradio di cimpioyees ili unions		/0	1 33.0	33.7	33.0	39.0	102-7