

TOKYO ELECTRIC POWER COMPANY

Annual Report 2010

Year ended March 31, 2010



**Optimal Energy Services:
Our Focus in Value Creation**

Profile



The Tokyo Electric Power Company, Incorporated (TEPCO) was established in 1951 to supply electric power to the Tokyo metropolitan area, and for more than half a century has continued to support society and public life with low-cost, high-quality electric power.

TEPCO continues to face an extremely challenging management environment due to factors including the continued shutdown of some reactors at the Company's Kashiwazaki-Kariwa Nuclear Power Station, which was damaged by the July 2007 Niigataken Chuetsu-Oki Earthquake, in addition to a drop in electric power sales caused by a worsening global economy.

To overcome these crises, the TEPCO Group has devoted all of its strengths to inspecting and restoring the Kashiwazaki-Kariwa facility. At the same time, the Group is working to achieve a low-carbon society by enhancing both demand and supply initiatives, with a view toward realizing its business philosophy of contributing to better lifestyles and environments by providing superior energy resources.

Forward-Looking Statements

This annual report contains forward-looking statements regarding the Company's plans, outlook, strategies and results for the future. All forward-looking statements are based on judgments derived from the information available to the Company at the time of publication.

Certain risks and uncertainties could cause the Company's actual results to differ materially from any projections presented in this report. These risks and uncertainties include, but are not limited to, the economic circumstances surrounding the Company's businesses; competitive pressures; related laws and regulations; product development programs; and changes in exchange rates.

Contents

- 2 TEPCO Snapshot
- 4 Consolidated Financial Highlights

6 To Our Shareholders and Investors

7 An Interview with President Masataka Shimizu



15 Optimal Energy Services: Our Focus in Value Creation

- 16 Our Outlook
- 18 Our Investment
- 20 Our Opportunity



21 Review of Operations

- 22 TEPCO at a Glance
- 24 Fiscal 2009 Performance: Electric Power Business
- 27 Fiscal 2009 Performance: Non-Electric Power Businesses
- 28 Major Facilities



29 Foundations of Management

- 30 Corporate Social Responsibility (CSR) at the TEPCO Group
- 33 Research and Development, and Intellectual Property Activities
- 34 Corporate Governance
- 38 Board of Directors, Auditors and Executive Officers
- 40 Organization Chart



41 Financial Section

- 42 Consolidated 11-Year Summary
 - 44 Financial Review
 - 50 Consolidated Financial Statements
 - 74 Non-Consolidated Financial Statements
 - 84 Bond Issues and Maturities (Non-Consolidated)
-
- 86 Major Subsidiaries and Affiliated Companies
 - 87 Corporate Information (Inside Back Cover)

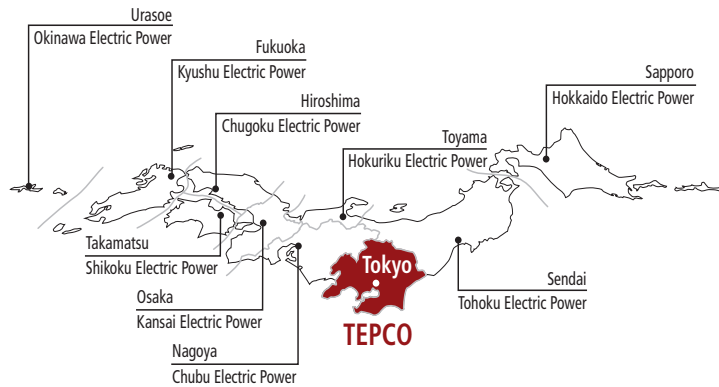


TEPCO Snapshot

» TEPCO's Market Position

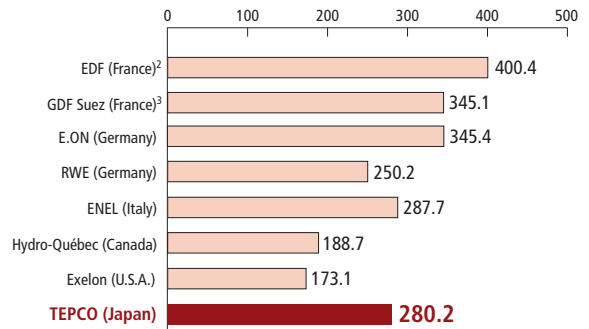
TEPCO supplies electricity to the Kanto region, including metropolitan Tokyo. TEPCO's service area is home to approximately one-third of Japan's population. TEPCO's electricity sales represent approximately one-third of total electricity sales in Japan, putting the Company on a level with the world's major electric power companies.

Service Areas of Japan's Ten Electric Power Companies



Sales of Major Electric Power Companies¹

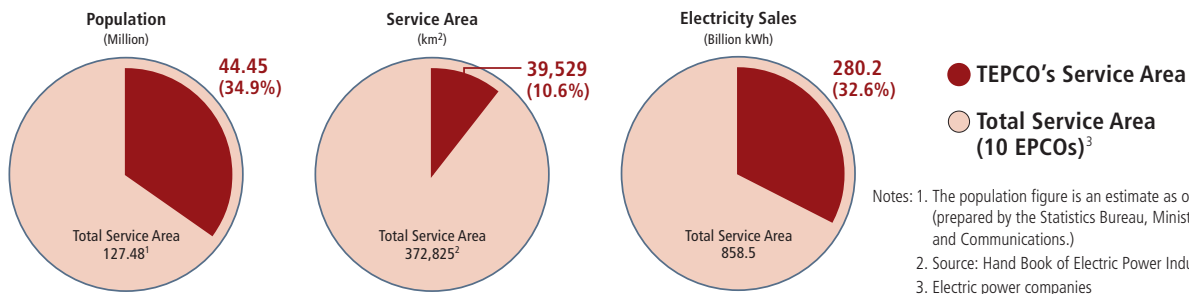
(Billion kWh, Calendar year 2009 / Fiscal year 2009)



Notes: 1. Figures include overseas sales and exclude wholesale power market sales unless otherwise noted.
 2. Domestic sales only.
 3. Includes wholesale power market sales. Sales outside of France by Electrabel S.A. (Belgium) and other overseas group companies account for most of this figure.
 Source: Annual reports of each company, etc.

TEPCO's Position in the Japanese Electric Power Industry

(As of March 31, 2010 unless otherwise noted)



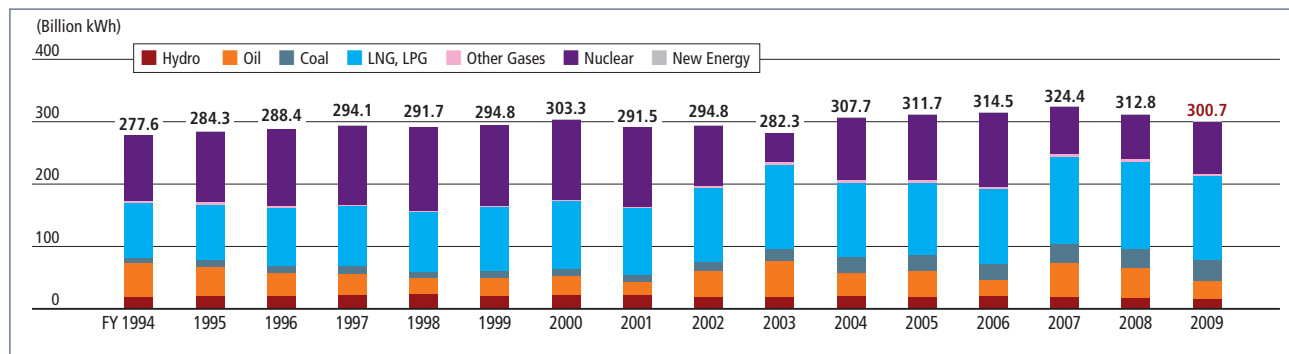
Notes: 1. The population figure is an estimate as of January 1, 2010 (prepared by the Statistics Bureau, Ministry of Internal Affairs and Communications.)
 2. Source: Hand Book of Electric Power Industry (2009 edition)
 3. Electric power companies

» TEPCO's Power Supply and Demand

Power Supply: The Best Generation Mix

To ensure stable supply and energy security, TEPCO promotes the best generation mix. This entails an optimum balance of energy sources, centered on nuclear power, with comprehensive consideration of economic efficiency, operability and environmental compatibility. In fiscal 2006, prior to the Niigataken Chuetsu-Oki Earthquake, nuclear power accounted for 38 percent of all power generated by TEPCO.

Power Generated by Energy Sources (including Purchased Power)



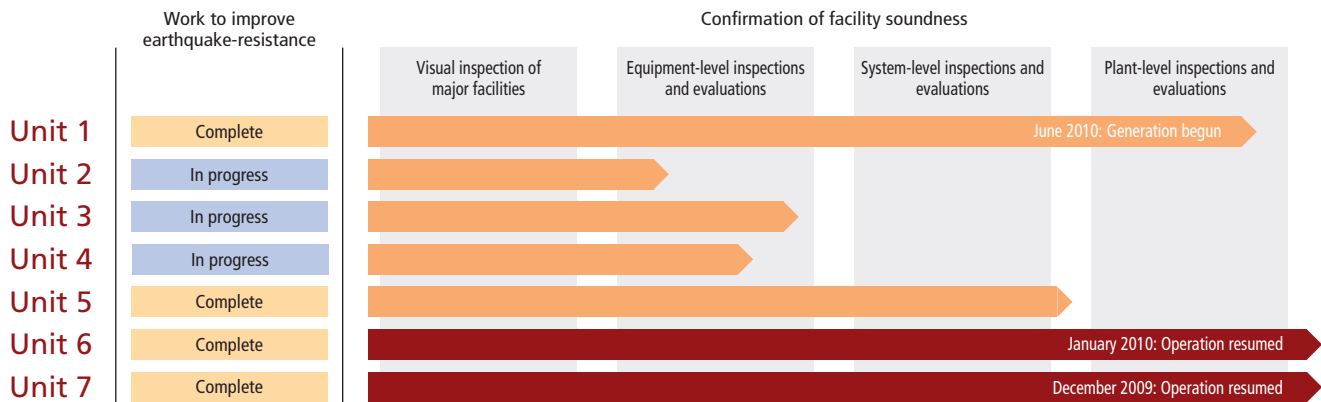
» Current Status of Restoration of Kashiwazaki-Kariwa Nuclear Power Station

We are simultaneously carrying out restoration work and earthquake-resistance and safety improvement initiatives at Kashiwazaki-Kariwa Nuclear Power Station, aimed at restarting the operation of all units. We are successively restarting units once these processes have been completed, inspections have been conducted and the approval of national and local governments has been received. As of June 2010, we have restarted Units 1, 6 and 7.

Timeline of Events Since the Earthquake

- **July 2007:** Niigataken Chuetsu-Oki Earthquake occurs. All units of Kashiwazaki-Kariwa Nuclear Power Station are shut down on the same day. Inspections and restoration work begin at all units.
- **May 2009:** Plant-level functional testing begins at Unit 7. (Generation begins on May 19.)
- **August 2009:** Plant-level functional testing begins at Unit 6. (Generation begins on August 31.)
- **December 2009:** Unit 7 resumes commercial operation.
- **January 2010:** Unit 6 resumes commercial operation.
- **May 2010:** Plant-level functional testing begins at Unit 1. (Generation begins on June 5.)

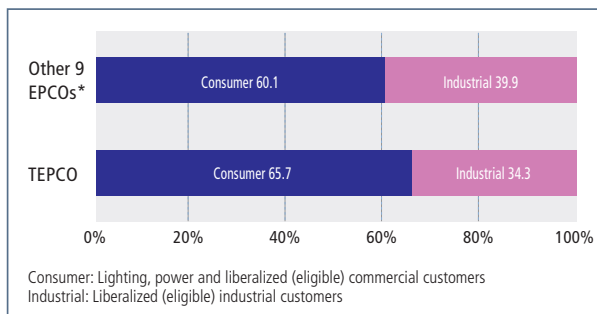
Current Status by Unit (As of June 30, 2010)



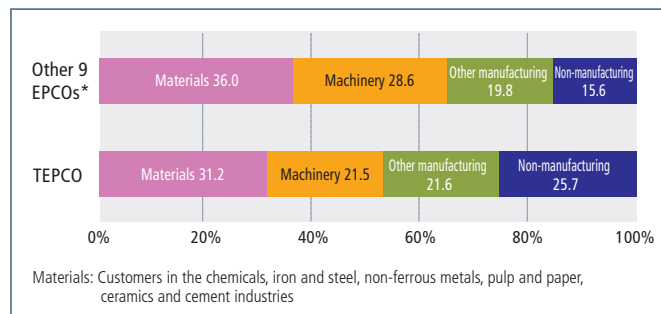
Electricity Sales: Concentration of Consumer and Non-Manufacturing Industrial Demand

TEPCO's power demand is characterized by a relatively high proportion of demand from consumers due to the concentration of population and business functions in the Tokyo metropolitan area. In addition, the composition of industrial demand by sector is well-balanced, with a relatively high proportion of demand from railroad, telecommunications and other non-manufacturing social infrastructure.

Electricity Sales Volume by Demand Type (Fiscal 2009)



Industrial Demand by Sector (Fiscal 2009)



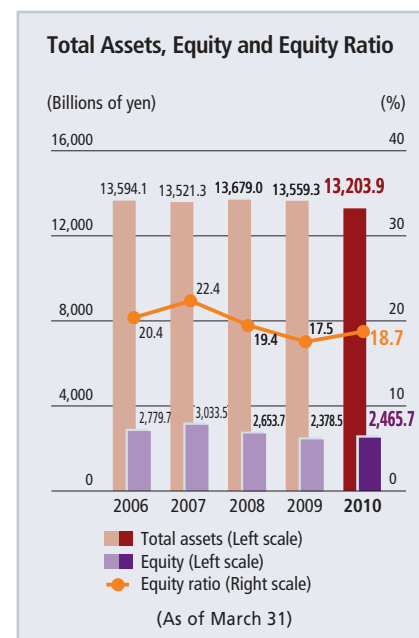
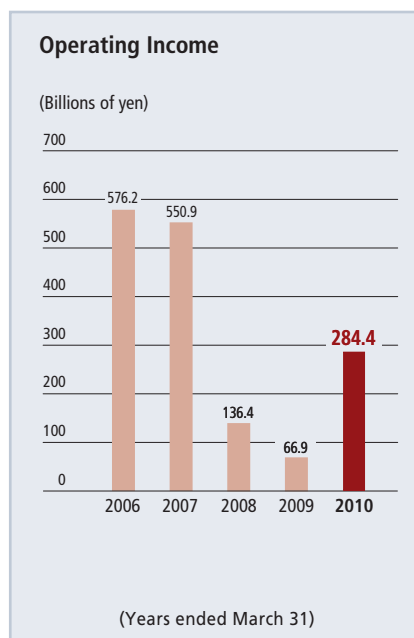
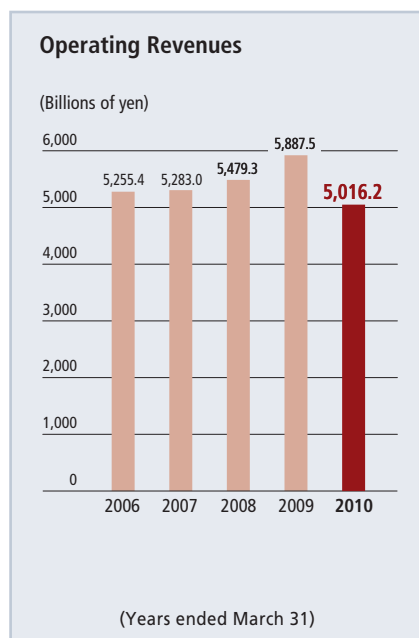
*Electric power companies
Source: Federation of Electric Power Companies of Japan website

Consolidated Financial Highlights

The Tokyo Electric Power Company, Incorporated and Consolidated Subsidiaries

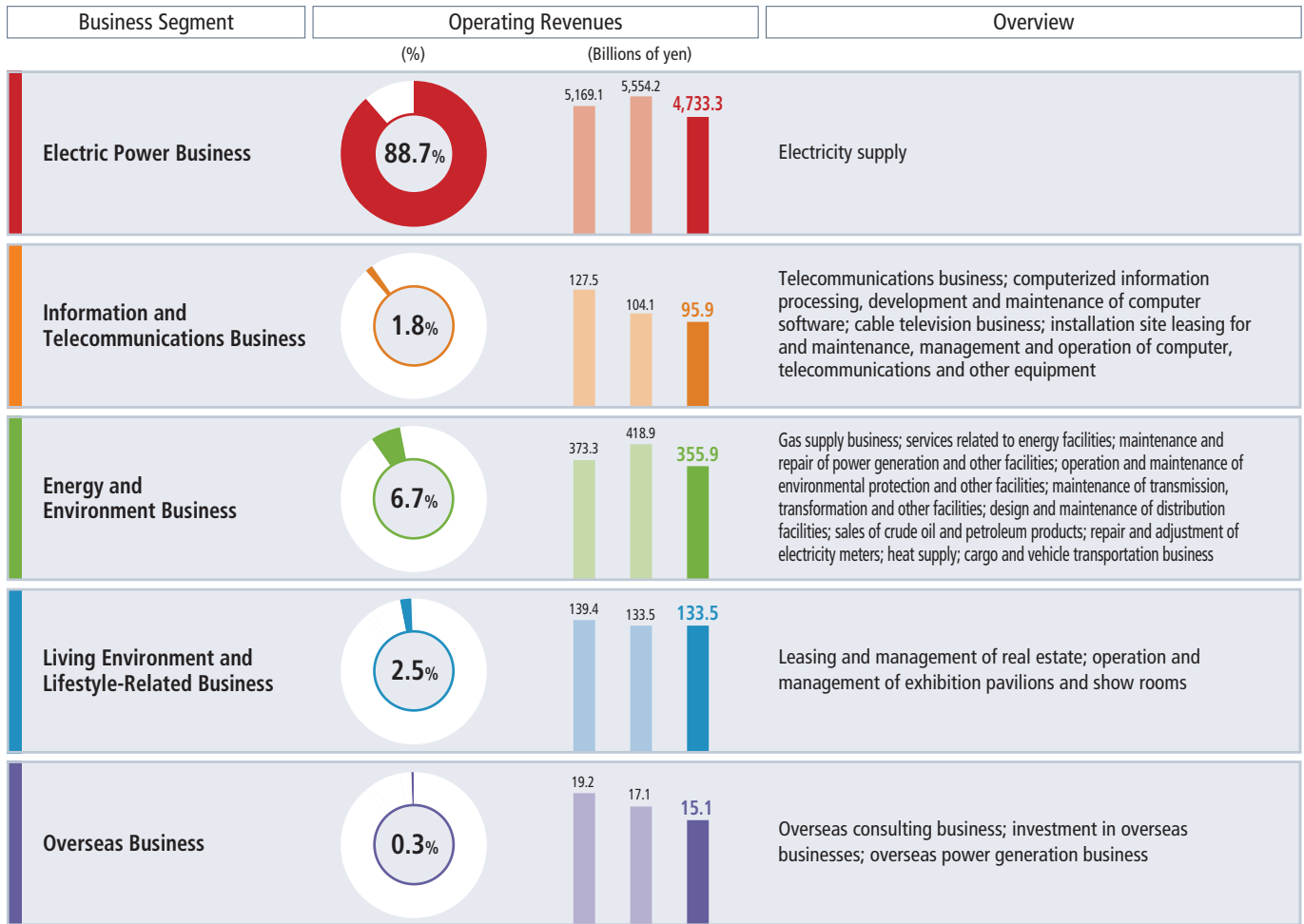
| | Millions of yen, unless otherwise noted | | | Millions of U.S. dollars, unless otherwise noted (Note 1) |
|--|---|-------------|-------------|---|
| | 2010 | 2009 | 2008 | 2010 |
| Years ended March 31: | | | | |
| Operating revenues | ¥ 5,016,257 | ¥ 5,887,576 | ¥ 5,479,380 | \$ 53,909 |
| Operating income | 284,443 | 66,935 | 136,404 | 3,057 |
| Net (loss) income | 133,775 | (84,518) | (150,108) | 1,438 |
| Electricity sales (million kWh) (Note 2) | 280,167 | 288,956 | 297,397 | |
| Per share of common stock (Yen and U.S. dollars): | | | | |
| Net (loss) income (basic) | ¥ 99.18 | ¥ (62.65) | ¥ (111.26) | \$ 1.07 |
| Cash dividends | 60.00 | 60.00 | 65.00 | 0.64 |
| Equity | 1,828.08 | 1,763.32 | 1,967.03 | 19.65 |
| As of March 31: | | | | |
| Equity (Note 3) | ¥ 2,465,738 | ¥ 2,378,581 | ¥ 2,653,762 | \$ 26,499 |
| Total assets | 13,203,987 | 13,559,309 | 13,679,055 | 141,902 |
| Interest-bearing debt | 7,523,952 | 7,938,087 | 7,675,722 | 80,859 |
| Financial ratios: | | | | |
| ROA (%) (Note 4) | 2.1 | 0.5 | 1.0 | |
| ROE (%) (Note 5) | 5.5 | (3.4) | (5.3) | |
| Equity ratio (%) | 18.7 | 17.5 | 19.4 | |

Notes: 1. All dollar amounts herein refer to U.S. currency. Yen amounts have been translated, solely for the convenience of the reader, at the rate of ¥93.05 to US\$1.00 prevailing on March 31, 2010.
 2. Non-consolidated data
 3. Equity = Total net assets – Stock acquisition rights – Minority interests
 4. ROA = Operating income/Average total assets
 5. ROE = Net income/Average equity
 6. Amounts of less than one million yen have been omitted. All percentages have been rounded to the nearest unit.



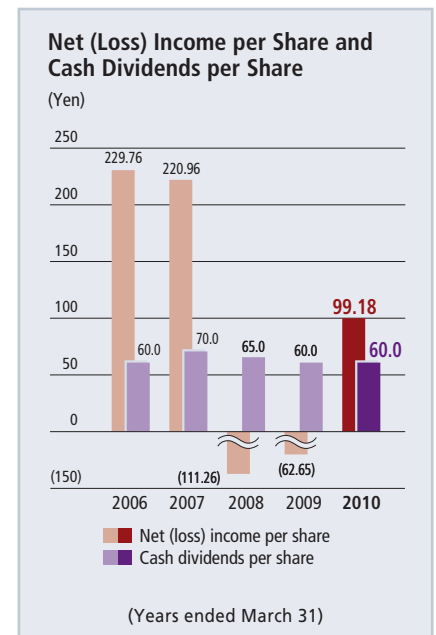
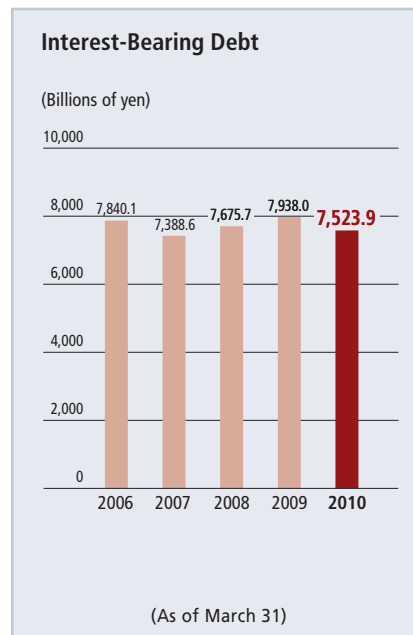
» Segment Overview

(Years ended March 31)



Note: Segment operating revenues include inter-segment sales and transfers.

2008 2009 2010



Please see pages 42-43 for an in-depth 11-year summary.

To Our Shareholders and Investors

The TEPCO Group's operating environment has remained challenging since the shutdown of Kashiwazaki-Kariwa Nuclear Power Station due to the Niigataken Chuetsu-Oki Earthquake of July 2007. Under these conditions, during fiscal 2009 we worked to overcome the crisis and devoted our comprehensive strengths to resolving issues such as the restoration of Kashiwazaki-Kariwa Nuclear Power Station. As a result, despite a decrease in electricity sales volume due to the impact of the recession and other factors, the TEPCO Group generated net income for the first time in the past three fiscal years because of successes including the restart of operations at Units 6 and 7 at Kashiwazaki-Kariwa Nuclear Power Station.

However, the TEPCO Group's operating environment is fraught with uncertainties, including ongoing restoration work at Kashiwazaki-Kariwa Nuclear Power Station and the slow pace of recovery in demand for electricity.

Given this situation, we will dedicate all of our capabilities to restoring all units at Kashiwazaki-Kariwa Nuclear Power Station during fiscal 2010 in order to wrap up our crisis management efforts, while also working constantly to reduce costs. In addition, we will strengthen initiatives such as promoting nuclear power, expanding the use of renewable energy and further encouraging electricity use to achieve a low-carbon society in terms of both supply and demand. Moreover, we will develop overseas operations and other new businesses to expand earnings, with the goal of achieving further growth and development.

We are counting on the continued understanding and support of our shareholders and investors in these endeavors.

July 2010



Tsunehisa Katsumata, Chairman

Masataka Shimizu, President

Tsunehisa Katsumata
Chairman

Masataka Shimizu
President

During fiscal 2010, the year ending March 31, 2011, the TEPCO Group must wrap up its crisis management efforts and strengthen programs for post-crisis growth and development.

An Interview with President Masataka Shimizu

The TEPCO Group is leveraging its technological strengths to reduce carbon emissions in both electricity supply and demand while developing business overseas as part of its aggressive efforts to generate growth.

Masataka Shimizu, President



In retrospect, how was fiscal 2009? What were TEPCO's challenges and achievements?

The standout developments of fiscal 2009 were the restart of operations at part of Kashiwazaki-Kariwa Nuclear Power Station and our ability to generate net income after two years of net losses.

The Niigataken Chuetsu-Oki Earthquake in 2007 created serious problems for the TEPCO Group in terms of facilities, the environment and earnings, and the Group devoted all of its strengths to overcoming the crisis. We viewed fiscal 2009 as a key period in overcoming the crisis as we worked to restore Kashiwazaki-Kariwa Nuclear Power Station while assiduously reducing costs. We did not simply avoid a third year of loss, we generated solid net income.

As a result of our efforts, we restarted commercial operations at Units 6 and 7 of Kashiwazaki-Kariwa Nuclear

Power Station, resumed generation at Unit 1 at the beginning of fiscal 2010 and plan to resume generation at Unit 5 in the near future. The TEPCO Group devoted all of its strengths to reducing costs, and succeeded at surpassing its target of ¥50.0 billion in cost reductions set at the beginning of the fiscal year. The TEPCO Group generated net income of ¥133.7 billion for fiscal 2009 as a result of these efforts, and is well on the way to overcoming the crisis it faced.

However, we incurred expenses of ¥250.0 billion in fiscal 2009 as a result of the shutdown of Kashiwazaki-Kariwa Nuclear Power Station. With restoration of Units 2 through 4 still in progress, we cannot afford to become complacent.

We took a number of concrete steps during fiscal 2009 to support sustained growth in the future. First, we moved to secure stable, flexible procurement by concluding a basic contract to take an 11.25 percent equity stake in the Wheatstone LNG Project in Australia and purchase LNG from

the project. More than ever, TEPCO is emphasizing stable, flexible fuel procurement that supports stable supply of electric power. Going forward, we expect that economic growth in Asia and around the world will make the procurement of energy resources more challenging. The Wheatstone Project is representative of our efforts to strengthen procurement of upstream interests in fuel for both thermal and nuclear power generation. In addition, we also increased the capital of Group company Eurus Energy Holdings Corporation to further strengthen its operating and financial base. Eurus Energy is involved in wind and solar power generation around the world. Given social demand to realize a low-carbon society, we expect Eurus Energy to be a TEPCO Group growth stock.

Cost Reductions

We surpassed the cost reduction target of ¥50.0 billion we set for fiscal 2009. Reducing costs is a constant task for

corporations, and we have approached this core mission by changing our conventional thinking on facility construction, maintenance and the way we work. The TEPCO Group had been working to reduce costs prior to the Niigataken Chuetsu-Oki Earthquake, but responded to the pressure on earnings over the past two to three years by further raising efficiency, rightsizing and standardizing. For example, we reduced the cost of inspections not by postponing them, but by reducing their frequency through detailed analyses of the appropriate interval between inspections for individual pieces of equipment. Going forward, we will deploy new ideas and technologies in our continuing efforts to reduce costs.

Our cost reduction efforts are not temporary. The TEPCO Group is institutionalizing sustained cost reduction in ways such as establishing the Cost Reduction Committee. Moreover, the new Management Vision currently under consideration will emphasize continuous cost reduction.

Impact of the Shutdown of Kashiwazaki-Kariwa Nuclear Power Station

| | (Billions of yen) | |
|--|-------------------|------------------|
| | FY 2009 | [Ref.] FY 2008 |
| Total | 250.0 | 649.0 |
| Fuel expenses, etc. | 250.0 | 585.0 |
| Increase in fuel expenses and purchased power | 285.0 | 635.0 |
| Decrease in nuclear fuel expenses and nuclear power back-end costs | -35.0 | -50.0 |
| Restoration expenses and others | — | 64.0 |
| Extraordinary loss (Casualty loss from natural disaster and others) | — | 56.5 |
| Others (Expenses for restarting inactive thermal power plants, etc.) | — | 7.5 |
| Decrease in nuclear power generated | 35.0 billion kWh | 50.0 billion kWh |
| Nuclear power plant capacity utilization ratio (%) | 53.3 | 43.8 |

Approx. 50 Billion kWh* — Approx. 15 Billion kWh Power generated by Units 6 and 7

*Assumption: Kashiwazaki-Kariwa Nuclear Power Station all together could generate 50 billion kWh annually under normal conditions.

Estimated capital expenditures to strengthen earthquake-resistance and improve disaster-prevention functions:
 ¥15 billion per unit
 ¥100 billion for all units

Programs to Reduce Costs and Raise Facility Maintenance Efficiency

Rationalize Facility Configuration

- Selective, simplified plans
- Rational design, construction and specifications
- Streamlined facilities
- Other

Review Business Processes

- Business cooperation and information sharing among Group companies
- Improved operating efficiency through the use of information technology
- Review processes for procuring and distributing materials
- Other

Rationalize Operation and Maintenance

- Optimize inspection cycle
- Rationalize inspections and other activities according to the condition of facilities
- Raise the sophistication of facility diagnostic technology
- Other

Other Rationalization

- Reduce fuel expenses
- Reduce procurement costs through contractual means
- Reduce rent for buildings and facilities
- Other

Q Rising awareness of the problem of global warming, economic recovery and other issues are expected to significantly alter the TEPCO Group's operating environment. What are the TEPCO Group's management policies for fiscal 2010?

The Operating Environment and Fiscal 2010 Business Management Plan

The economy has recently begun to improve. However, demand for electric power has not risen to pre-recession levels, so we feel the recovery is not complete. Moreover, fuel price trends are unpredictable. While fuel prices are affected by supply and demand and economic trends, a strong belief that they will rise over the medium to long term gives us cause for concern. In addition, the schedule for ongoing restoration at Kashiwazaki-Kariwa Nuclear Power Station is not clear.

Given these circumstances, the TEPCO Group sees fiscal 2010 as a time to wrap up its crisis management efforts and prepare the foundation for post-crisis growth and development. Our strategy for future growth and development involves reducing carbon emissions on both the supply and demand sides and energetically developing the overseas operations we have built with our technological strengths into a core business.

Wrapping Up Crisis Management Efforts

Wrapping up crisis management efforts involves three areas. First, we must construct disaster-resistant nuclear power stations. Naturally, we are working to restore the remaining units at Kashiwazaki-Kariwa Nuclear Power Station with safety as our first priority. We are also conducting earthquake-resistance and safety assessments at Fukushima Daiichi and Daini Nuclear Power Station and implementing



countermeasures that reflect the knowledge we have gained at Kashiwazaki-Kariwa Nuclear Power Station.

Next are our efforts to ensure stable supply. The TEPCO Group forecasts that it will have sufficient supply capacity during fiscal 2010 because of the restart of operations at Kashiwazaki-Kariwa Nuclear Power Station Units 6 and 7 and the start of operations at Futtsu Thermal Power Station Unit 4 Group. However, with several units at Kashiwazaki-Kariwa Nuclear Power Station still shut down, we will ensure stable supply by continuing to implement safety measures at power generation and transmission facilities while steadily managing supply and demand and systems.

Finally, we will constantly reduce costs. As I mentioned earlier, we must embrace ongoing cost reduction programs that utilize the creative expertise in reducing expenses that the pressure on earnings over the past three years has engendered.

Q What are the TEPCO Group's specific policies for achieving post-crisis growth and development?

Programs to Achieve a Low-Carbon Society

We assume that electric power is part of the social infrastructure and that electric power companies are public utilities that supply it. In other words, our core mission is ensuring stable supply and quality, and it is not going to change.



Rising awareness of global warming has created new social expectations for TEPCO. We are conscious of global warming as a concerned party, and intend to contribute to overcoming it by achieving a low-carbon society. In sum, our new task will be adding value to our traditional commitment to the stable supply of electricity in the form of solutions to the problem of global warming. Fortunately for TEPCO, one of our strengths is that we can contribute to reducing carbon emissions in both electricity supply and demand. On the supply side, we are able to produce electricity without emitting much CO₂ by promoting nuclear power generation, introducing highly efficient thermal power generation and expanding the use of renewable energy. On the demand

side, promoting the use of electricity with highly efficient equipment such as heat pumps contributes to greater overall energy efficiency and reduced CO₂ emissions. We intend to deploy our strengths to further reduce CO₂ emissions in both supply and demand, which is sure to support future growth.

Initiatives to Develop Overseas Business

Energy infrastructure will be essential to the economic growth expected overseas, particularly in Asia. Moreover, nuclear power is making a comeback, with plans for new nuclear power facilities taking shape in the United States and other developed countries. These developments present TEPCO with business opportunities. As one example, we have become the first Japanese electric power company to participate in a nuclear power project overseas through our investment in the South Texas Project Expansion Units 3 and 4, announced in May 2010.

We are using the advanced technological skills we have developed in the domestic electric power industry and fully

Restoration of Kashiwazaki-Kariwa Nuclear Power Station

The processes of restoration and improving earthquake-resistance and safety are concurrently progressing at all seven units of Kashiwazaki-Kariwa Nuclear Power Station.

For restoration, first we confirm the impact of the earthquake on each facility and carry out repairs or replacement as necessary. We then inspect and evaluate systems comprising interrelated equipment to confirm that they can function and perform as required.

In improving earthquake-resistance and safety, we incorporated elaborate geological surveys and the latest information to increase the estimates for probable maximum ground movement in the event of a future earthquake. We used these estimates as the basis for required work to strengthen

earthquake-resistance to ensure the safe functioning of the plant in the event of ground movement equivalent to 1.5 times that observed in the Niigataken Chuetsu-Oki Earthquake.

TEPCO then restarted the reactor after being examined by and receiving consent from the national and local governments. We conducted inspections and evaluations of overall plant safety and confirmed equipment soundness at each stage of the rated output. As a result, we confirmed the ability of the plant to operate continuously.

With these processes complete, we have now restarted generation at Units 1, 6 and 7. We are making steady progress in initiatives to restore the remaining Units 2 to 5.

considering risks and rewards as we aggressively develop overseas business. Much is expected of TEPCO both in Japan and around the world. We are therefore looking overseas more than ever to meet these expectations and grow our businesses.

Q Fund procurement and balance sheet improvement are as important as aggressively implementing growth strategies. What is TEPCO's financial strategy for the future?

First of all, capital expenditures in the electric power businesses have gradually increased in recent years. On a non-consolidated basis, capital expenditures for fiscal 2009 totaled ¥592.9 billion, and the Fiscal 2010 Business Management Plan forecasts average annual capital expenditures of ¥780.0 billion for the three years through fiscal 2012.

The electric power business requires large sums of long-term funding. TEPCO therefore relies on straight bond issues,

which allow it to raise large amounts of capital at one time. TEPCO procured ¥240.0 billion through bond issues during fiscal 2009, including a straight bond denominated in Swiss francs to diversify the markets we use for funding. It was our first foreign currency bond issue in three years. Moreover, in May 2010 we moved to diversify maturities by issuing our first 30-year bond. The markets responded enthusiastically because 30-year corporate bonds with low credit risk are rare. The ¥25.0 billion issue amount was the largest ever in Japan for a 30-year corporate bond. In addition, TEPCO uses loans from financial institutions as a source of safe, reliable funding that balances bond issues, and has also increased commitment lines to ensure sufficient liquidity for interest and principal payments.

During fiscal 2009, TEPCO generated net income for the first time in three years and reduced interest-bearing debt by ¥364.4 billion from March 31, 2009 to ¥7,384.4 billion as of March 31, 2010. The equity ratio improved 0.7 percentage points to 17.1 percent as a result, halting a three-year slide.

Status of Initiatives (As of June 30, 2010)

| | | Item | Unit 1 | Unit 2 | Unit 3 | Unit 4 | Unit 5 | Unit 6 | Unit 7 | |
|--|---|--|--|----------------------------------|-----------------------------|----------------------------|------------------------------------|------------------------------------|---|---|
| Earthquake-Resistance and Safety Improvement Initiatives | Facility Soundness Evaluation | Buildings and Structures | Inspection and evaluation | Report submitted (Dec. 22, 2009) | In progress | In progress | In progress | Report submitted (May 21, 2010) | Report submitted (Dec. 25, 2008) | Report submitted (Sep. 1, 2008) |
| | | Facilities | Inspection and evaluation of each piece of equipment | Report submitted (Feb. 19, 2010) | In progress | In progress | In progress | Report submitted (Jun. 9, 2010) | Report submitted (Jan. 28, 2009) ¹ (Jun. 23, 2009) | Report submitted (Sep. 19, 2008) ¹ (Feb. 12, 2009) |
| | Inspection and evaluation of each system | | Report submitted (Feb. 19, 2010) | | | | Report submitted (Jun. 9, 2010) | Report submitted (Jun. 23, 2009) | Report submitted (Feb. 12, 2009) | |
| | Inspection and evaluation of the plant as a whole | | In progress | | | | Plan submitted (Jun. 9, 2010) | Report submitted (Oct. 1, 2009) | Report submitted (Jun. 23, 2009) | |
| | | Confirmation of the earthquake-resistance and safety initiatives | Report submitted (Mar. 24, 2010) | In progress | In progress | In progress | Report submitted (Jun. 9, 2010) | Report submitted (May 19, 2009) | Report submitted (Dec. 3, 2008) | |
| | | Work to strengthen earthquake-resistance | Completed (Jan. to Dec. 2009) | In progress since Jun. 2009 | In progress since Nov. 2008 | In progress since May 2009 | Completed (Jan. 2009 to Jan. 2010) | Completed (Jul. 2008 to Jan. 2009) | Completed (Jun. to Nov. 2008) | |
| | Current Status | | Load adjustment operation | Periodic inspection | Periodic inspection | Periodic inspection | Periodic inspection | Commercial operation | Load adjustment operation ² | |

1. Reports that have been submitted to date exclude the following inspections that were not possible.

- Operation, leakage and other checks with fuel actually loaded in the reactors
- Operation, leakage and other checks that cannot be executed until main turbines have been restored

2. Unit 7 resumed commercial operation in December 2009.

Circumstances may prevent us from achieving an equity ratio of 25 percent or higher for the fiscal year ending March 31, 2011, which is our balance sheet improvement target under Management Vision 2010. However, we will continue working to improve our finances so that we can steadily execute our growth strategies.

Fiscal 2010 is the final year of Management Vision 2010. Will TEPCO achieve its goals for this plan, and what will the next Management Vision be like?

Management Vision 2010

In fiscal 2009, we achieved our target of expanding new electricity sales volume by 10.00 billion kWh from fiscal 2004 through fiscal 2010 under Management Vision 2010, a year ahead of schedule. However, the shutdown of Kashiwazaki-Kariwa Nuclear Power Station and volatile fuel prices created

challenging conditions for achieving our targets for operating efficiency and balance sheet improvement.

Although we are not likely to achieve all of the targets of Management Vision 2010, we are not going to change our policy of doing everything we can to come as close as possible. Moreover, given that fiscal 2010 is the final year of Management Vision 2010, our efforts to wrap up the measures to meet our targets will contribute to future growth and development.

Our New Management Vision

We are currently studying our new Management Vision, which sets targets for 10 years in the future, and plan to disclose it soon. While I have to ask everyone to wait a bit longer for the announcement of specific details, it will describe specific aims of the TEPCO Group given the major changes in its operating environment.

The planning process is important to the new Management Vision. It is not a plan created by several

Management Vision 2010 Targets and Fiscal 2009 Results

| | | Management Vision 2010 Targets (Target Year: Fiscal 2010) | Fiscal 2009 Results |
|--|---|--|---|
| Operating Efficiency | | Improve efficiency by at least 20% compared with FY 2003 (With facility safety and securing quality as major premises) | — |
| Balance Sheet Improvement | Equity Ratio | Equity ratio of at least 25% | 17.1% (Year-on-year increase of 0.7 percentage points) |
| | Interest-Bearing Debt | | ¥7,384.4 billion (Year-on-year decrease of ¥364.4 billion) |
| Business Growth | Expansion of New Electricity Volume | At least 10 billion kWh (FY 2004 – FY 2010) | 1.76 billion kWh (Year-on-year increase of 0.06 billion kWh) (Cumulative total FY 2004 – FY 2009 of 11.27 billion kWh) |
| | Consolidated Operating Revenues from Businesses Other than Electric Power | At least ¥300 billion | ¥283.4 billion (Year-on-year decrease of ¥50.4 billion) |
| | Consolidated Operating Income from Businesses Other than Electric Power | At least ¥50 billion | ¥38.0 billion (Year-on-year increase of ¥2.5 billion) |
| Global Environment Contribution | CO ₂ Emission Intensity | Reduce emission intensity by 20% compared with FY 1990 (Average FY 2008 – FY 2012) (About 0.304 kg-CO ₂ /kWh annually) | 0.324 kg-CO₂/kWh* (Year-on-year decrease of about 2%) |

Note: Unless otherwise specified, results and targets are on a non-consolidated basis.

*After carbon credit adjustment. Emission intensity before carbon credit adjustment was 0.384 kg-CO₂/kWh.

employees. Rather, we are working hard to listen to ideas, opinions and questions concerning the TEPCO Group, both inside and outside the Company. People outside the Company are telling us in no uncertain terms that simply providing a stable supply of electricity is not enough, that TEPCO should demonstrate leadership with a broader view of energy and environmental issues in Japan. Inside the Company, people are telling us firsthand that they want a new Management Vision that they can relate to, one that is closely connected with their daily work.

Personally, I also want a Management Vision that is easy to relate to and understand. Young employees throughout the company are periodically gathering for discussions, and I am personally involved in ways such as attending sessions at worksites to communicate directly with employees. We will continue working to create a Management Vision that incorporates the opinions and ideas of a wide range of people.

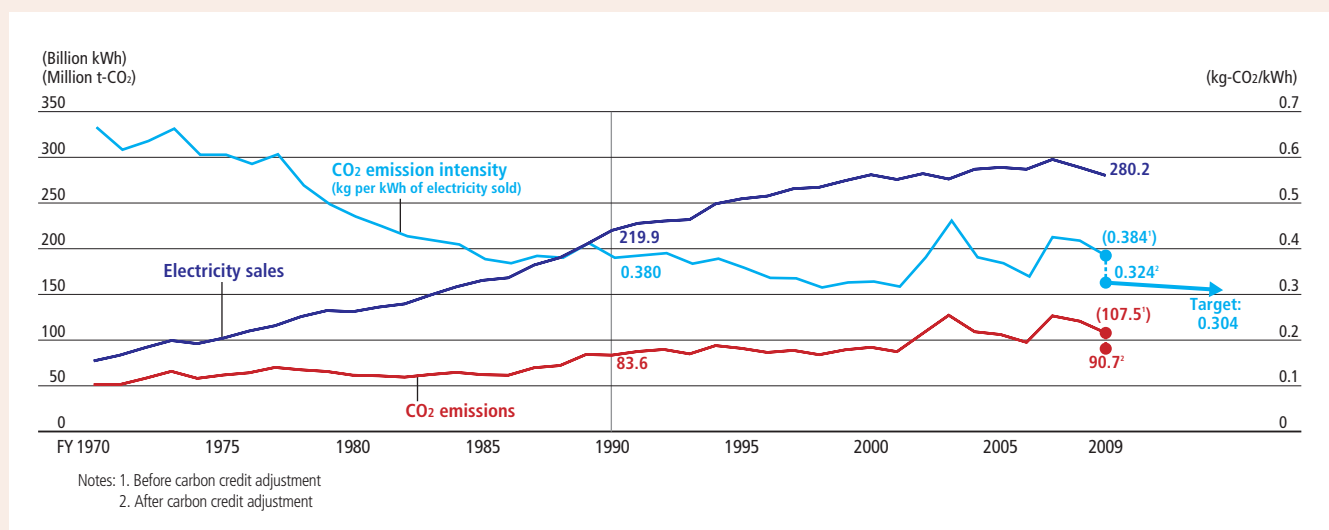


Q TEPCO has restarted operation of some units at Kashiwazaki-Kariwa Nuclear Power Station and is aggressively investing for future growth. How will the TEPCO Group deploy cash flow in the future and provide returns to shareholders?

We will distribute free cash flow on a profit-sharing basis. Our policy of distributing returns to shareholders while also improving our balance sheet and investing in future growth will not change.

Based on our fundamental policy of maintaining stable dividends with a target consolidated payout ratio of 30 percent or higher, dividends for fiscal 2009 totaled ¥60.00 per

Changes in CO₂ Emissions and Emission Intensity



share, and we expect dividends to total ¥60.00 per share for fiscal 2010 as well.

We will consider raising dividends in the future after carefully considering factors such as performance and the status of balance sheet improvement. The end of the crisis is in sight, but the time does not seem right to raise dividends. We will reconsider once we reach our goal of restoring ordinary income to the level prior to the Niigataken Chuetsu-Oki Earthquake.

Q Last year, you said that TEPCO will emerge as a stronger company after overcoming its crisis. Now that TEPCO is on the verge of doing so, what kind of company will it become?

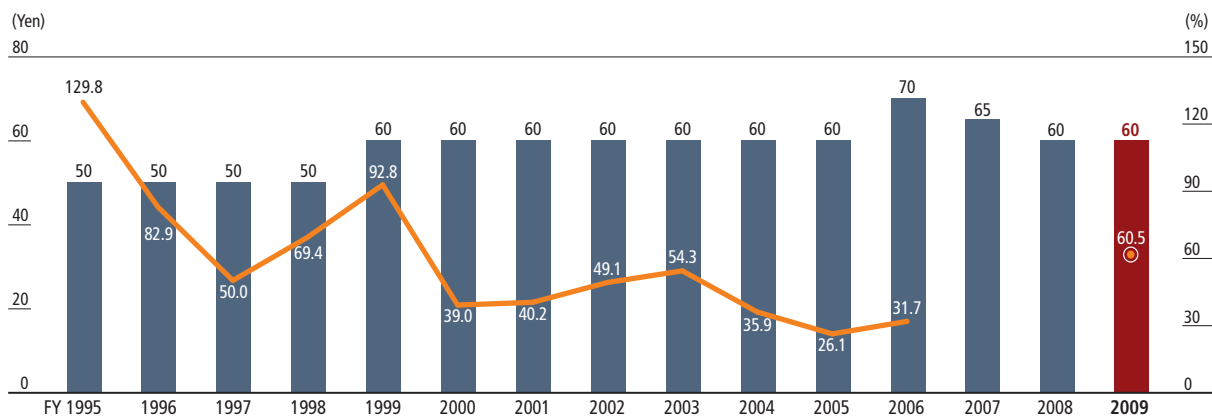
Well, we still have issues to deal with, but I still believe that once we have overcome the immediate crisis TEPCO must

be reborn as a company strong in people and facilities. We must reconstruct facilities so that they can withstand natural disasters in order to fulfill our critical mission of providing a stable supply of electricity. We will put the lessons we have learned to work in ensuring that all our facilities, not just nuclear power plants, are resilient.

The powerful sense of duty and mission our people display in providing a stable supply of electricity is a longstanding tradition and a strength that must continue in the next generation. It is part of the corporate DNA our predecessors created, and a deep source of strength in dealing with challenging circumstances.

I ask our shareholders and investors to look at TEPCO's future with a medium-to-long-term perspective. We are counting on your continued understanding and support.

Cash Dividends per Share and Consolidated Payout Ratio



Note: The consolidated payout ratio has not been calculated for fiscal 2007 and fiscal 2008 due to net loss.

Optimal Energy Services: Our Focus in Value Creation



The TEPCO Group will create value by energetically investing for future growth and developing new businesses based on an accurate assessment of its operating environment.

Our Outlook

The retail electricity market in Japan is getting competitive with expected slower growth in electricity sales volume. However, TEPCO is promoting programs to generate sustainable growth and achieve a low-carbon society.

Our Investment

TEPCO works to enhance its facility soundness and further improve the efficiency of power supply with timely and adequate capital investment to promote carbon emission reduction and increase its cost and environmental competitiveness.

Our Opportunity

TEPCO has steadily cultivated overseas business opportunities by taking advantage of its technology, knowledge and skills earned in the domestic power business. Going forward, we will further promote various overseas projects with careful consideration of business risks and future returns.

Our Outlook

Our Operating Environment

Competition in the retail electricity market in Japan is intensifying with expectations of slower growth in electricity sales volume. However, TEPCO is promoting programs to generate sustainable growth and achieve a low-carbon society.

Forecast for Electricity Sales Volume for the Fiscal 2010 Supply Plan

Production levels fell sharply in the aftermath of the so-called Lehman Shock, which sharply reduced TEPCO's electricity sales volume, particularly among industrial customers. The economy is now recovering, but electricity sales volume for fiscal 2009 decreased year on year for the second consecutive year. Moreover, the recent intensifying competition with other energy resources, a plateau in population growth, lower economic growth, the advance of energy conservation, and expanding use of renewable energy have made the retail electricity market even more competitive.

Based on these conditions, the Fiscal 2010 Supply Plan projects moderate economic growth over the medium to long term. Given competition with other energy resources and the advance of energy conservation, however, from fiscal 2008 through fiscal 2019 we forecast a low compound annual growth rate of 1.0 percent for electricity sales volume and 0.5 percent for peak demand, both adjusted for the influence of temperature.

By category over the same time period, we forecast firm growth in regulated lighting demand at a compound annual growth rate of 1.3 percent, adjusted for the influence of temperature. Positive factors such as the spread of all-electric housing will offset negative factors including slow growth in the number of accounts, the advance of energy conservation, and expanding use of solar power generation.

In the liberalized segment (high voltage and extra high voltage customers with contracts for 50 kW or higher), we forecast that commercial demand will increase at a comparatively solid compound annual rate of 1 to 2 percent due to projected moderate economic growth. On the other hand, we forecast that industrial demand will decrease at a compound annual rate of less than 1 percent because the shift to offshore manufacturing and slowdown in exports will result in flat production levels. Consequently, we forecast that overall demand in the liberalized segment will increase at a compound annual rate of about 1 percent.

In this market environment, including the impact of competition with power producers and suppliers (PPS), we forecast that our sales to customers in the liberalized segment

Forecast for Electric Power Demand

Electric Power Demand

(Billion kWh)

| | FY 2008 (Actual) | FY 2009 (Actual) | FY 2019 (Projected) |
|---|---------------------|---------------------|------------------------|
| Lighting | 96.1 | 96.1 | 111.1 |
| Low-voltage power | 108.0 | 107.5 | 120.8 |
| Commercial | 77.5 | 76.5 | - |
| Industrial | 103.5 | 96.1 | - |
| Liberalized segment | 181.0 | 172.7 | 200.7 |
| Total electricity sales volume | 289.0 | 280.2 | 321.6 |
| Peak demand (Million kW) (3-day average at transmission end) | 589.1 | 525.4 | 615.0 |
| Annual load (%) | 59.0 [59.7] | 64.1 [60.4] | 62.8 [-] |

Note: Annual load figures in brackets are adjusted for the influence of temperature.

Electric Power Demand (Percentage Change Compared with the Previous Fiscal Year)

(%)

| | FY 2008 (Actual) | FY 2009 (Actual) | Compound annual growth rate (FY 2008-19) |
|--|---------------------|---------------------|--|
| Lighting | -1.6 | 0.0 | 1.3 (1.3) |
| Low-voltage power | -2.2 | -0.4 | 1.0 (1.0) |
| Commercial | -0.2 | -1.2 | - |
| Industrial | -5.4 | -7.1 | - |
| Liberalized segment | -3.2 | -4.6 | 0.9 (1.0) |
| Total electricity sales volume | -2.8 | -3.0 | 1.0 (1.0) |
| Peak demand (3-day average at transmission end) | -0.1 | -10.8 | 0.4 (0.5) |

Note: Figures in parentheses are adjusted for the influence of temperature.



over the same period will increase at a compound annual rate of 1.0 percent, adjusted for the influence of temperature.

We therefore forecast a compound annual growth rate of as low as 1.0 percent for total electricity sales volume over the period despite comparatively steady growth in the household and commercial sectors.

Policies for Medium-to-Long-Term Growth

While growth in our electricity sales volume is slowing, the public's expectations for the energy industry to contribute to a low-carbon society are on the rise. Under these conditions, TEPCO is increasing efficiency and reducing carbon emissions on the supply side and promoting wider use of electricity on the demand side to generate sustainable growth while contributing to the establishment of a low-carbon society. We also need to broaden the scope of operating activities in new business areas such as overseas business development.

At power plants, or the supply side, we are working not only to maintain stable supply but also to further increase

operating efficiency and reduce carbon emissions, so that we can raise our competitiveness in terms of both cost structure and environmentally friendly technology.

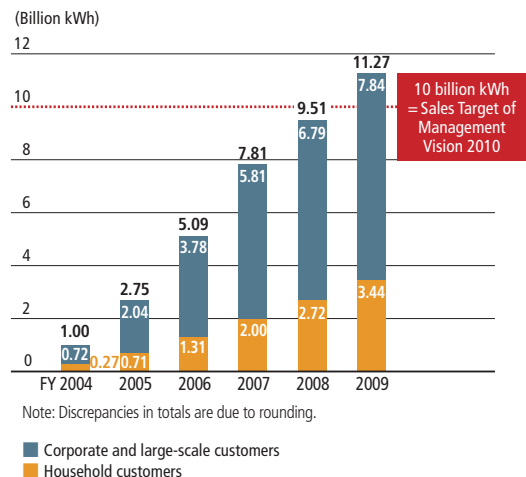
On the demand side, we are actively promoting highly efficient appliances using heat pump and other technologies to expand electricity sales volume and reduce carbon emissions. We have already met some key goals of Management Vision 2010 such as expanding new electricity sales volume by 10 billion kWh from fiscal 2004 through 2010, a year ahead of the original plan. Moreover, we aim to further raise our shares in all energy consumption market sectors, from households and offices to commercial facilities and factories.

In our overseas business, we have expanded our business fields to power generation and consulting with the technology, skills and knowledge gained through our domestic power business. We are committed to overseas business development for future growth.

Programs to Achieve a Low-Carbon Society

| | |
|---|--|
| Supply Side: Further improving efficiency in power generation and reducing carbon emissions | Steadily developing nuclear power, which is central to zero emission power generation |
| | Introducing thermal power generation with world-leading efficiency |
| | Expanding the use of renewable energy |
| | Conducting studies for creating a smart grid |
| Demand Side: Further promoting the use of electricity | Household sector: Promoting all-electric homes with highly efficient and user-friendly appliances such as the Eco Cute heat-pump water heater, which utilizes atmospheric heat |
| | Corporate sector: Strengthening proposals for electric kitchens, highly efficient air-conditioners, water heaters and other appliances, and for smarter industrial production processes with the latest induction heating and heat pump technologies |

Cumulative Expansion of New Electricity Sales Volume



Our Investment

Capital Investment for Solid Future Growth

TEPCO works to enhance its facility soundness and further improve power supply efficiency with timely and adequate capital investment to promote carbon emission reduction and increase its cost and environmental competitiveness.

Capital Investment Required under the Fiscal 2010 Business Management Plan

Capital expenditures for fiscal 2004 were approximately one-third of the ¥1,680.0 billion spent in fiscal 1993 due to lower growth in power demand and our continued efforts such as efficient facility configuration and cost reduction.

Capital expenditures subsequently increased gradually, reaching ¥592.9 billion for fiscal 2009. In our current capital investment plan, we project that average annual capital expenditures for the next three years are going to increase ¥30 billion to approximately ¥780.0 billion compared with those in the previous capital investment plan. While a decrease in capital expenditures for supply facilities is expected owing to continued cost reduction, postponement of insignificant and minor constructions and revision of original construction plans, capital expenditures for generation facilities will increase mainly due to steady progress in new facility construction projects. Investment in generation facilities will continue to increase despite slower growth in power demand because improvement of facility soundness through timely and adequate capital investment is

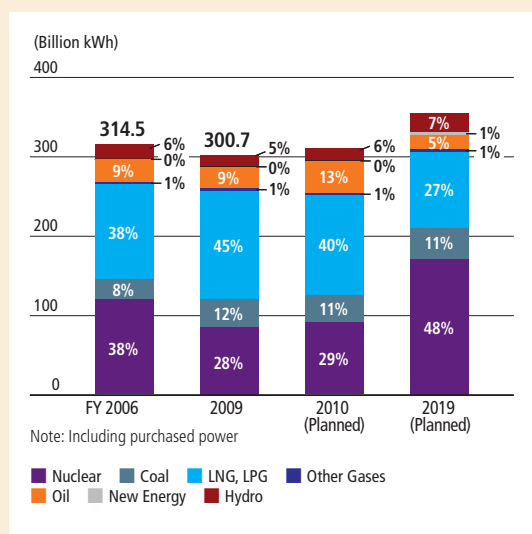
essential to further raising supply efficiency and reducing carbon emissions. Such capital investment will not only help create a low-carbon society but also enhance our cost and environmental competitiveness for our sustainable growth.

Enhancing Competitiveness through Capital Investment

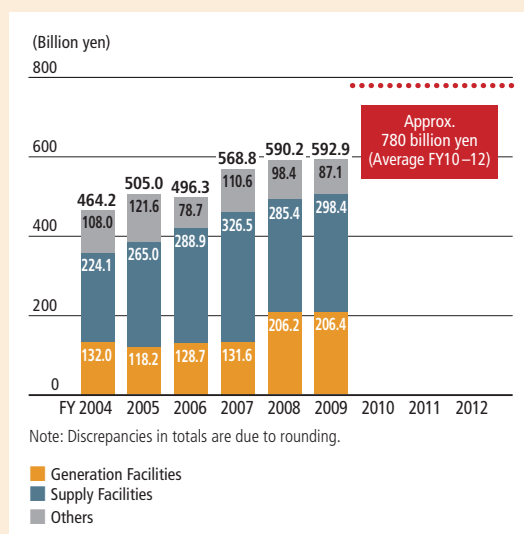
To strengthen its competitiveness, TEPCO will continue to make capital investments in power generation facilities. Specifically, we will promote steady development of nuclear power generation, further research and development for higher efficiency in thermal power generation and wider use of renewable energy resources.

TEPCO emphasizes nuclear power for its primary power source because of its lower generation costs and zero-emission generation. Moreover, higher utilization of nuclear power facilities reduces our dependence on fossil fuels, so that we can mitigate risks associated with fuel procurement and price volatility. Consequently, nuclear power contributes to stabilizing electricity rates and improving energy security. Over the next 10 years, we plan to complete construction of

Power Generation Outlook by Energy Source



Capital Expenditures (Electric Power Business, Non-Consolidated)





Higashidori Nuclear Power Station Unit 1 and Fukushima Daiichi Nuclear Power Station Units 7 and 8, and to begin operations in turn from fiscal 2016. Fukushima Daiichi Unit 1, which has been in operation for 40 years, will continue to operate under a long-term maintenance and management policy based on technical assessments of aging nuclear power facilities. With the investment and efforts above, we currently plan to utilize nuclear power facilities to generate approximately 48 percent of total power in fiscal 2019.

Thermal power will remain an important power source for stable supply because it enables us to flexibly respond to power demand fluctuation. TEPCO has proceeded with planned long-term shutdown and termination of old and inefficient thermal plants and replaced them with highly efficient ones. As a result, our thermal efficiency for fiscal 2009 improved 0.8 percentage points year on year to 46.9 percent. Going forward, we plan to install 1,600°C-class more advanced combined cycle (MACC II) power generation systems with world-leading thermal efficiency of approximately 61 percent at Kawasaki Thermal Power Station Unit 2-2 and Unit 2-3 and at Goi Thermal Power Station.

Concurrently, we will further raise efficiency through the planned long-term shutdown of some aging thermal power plants. In addition, from the perspectives of lower generation costs and stable fuel procurement, we are now moving ahead with the construction of the coal-fired Hitachinaka Thermal Power Station Unit 2 and Hirono Thermal Power Station Unit 6.

Moreover, we are planning large-scale photovoltaic (mega-solar) power plants, wind power plants and other facilities to expand renewable energy sources. The mega-solar power plants are slated for construction at Ukishima, Ohgishima and Komekurayama and are scheduled to begin operations in fiscal 2011. We also plan to construct our first wind farm, Higashi-Izu Wind Power Station, which is scheduled to begin operation in March 2012.

Renewal Projects at Kawasaki and Goi Thermal Power Stations

TEPCO plans to introduce state-of-the-art LNG-fired thermal power generation facilities at two of our existing thermal power stations, Kawasaki and Goi. We plan to install 1,600°C-class MACC II thermal power generation systems with world-leading thermal efficiency of approximately 61 percent at Kawasaki Thermal Power Station Unit 2-2 and Unit 2-3 and Goi Thermal Power Station. For Goi Thermal Power Station, the new MACC II unit will improve thermal efficiency by 15 to 19 percentage points compared with that of an existing conventional unit at the station. Replacing an existing conventional LNG-fired plant with an equivalent MACC II unit will reduce annual LNG consumption by approximately 230 thousand tons* and annual CO₂ emissions by approximately 620 thousand tons. Therefore, MACC II is expected to play a key role not only in improving TEPCO's thermal efficiency but also in reducing its carbon footprint.



* Assumptions: Output of 710 thousand kW at both an MACC II and an existing conventional unit with a capacity utilization ratio of 80 percent

Our Opportunity

Overseas Business



TEPCO has steadily cultivated overseas business opportunities with its technology, knowledge and skills gained in the domestic power business. Going forward, we will further promote various overseas projects while carefully considering business risks as well as future returns.

Overseas Business Development: Basic Policies and Progress

TEPCO currently operates overseas businesses such as power generation and consulting services. In the power generation business, we operate coal- and gas-fired independent power producer (IPP) projects as well as wind and solar power projects through our subsidiary Eurus Energy Holdings Corporation (Eurus Energy). As of March 31, 2010, TEPCO was involved in nine overseas IPP projects in six countries. Utilizing our technological strengths and expertise acquired in the domestic power business, we have contributed to value creation in these businesses in ways such as selecting reliable contractors and providing sound quality and operation control. Eurus Energy, one of the world's leading wind power generation companies, operates in the United States, Europe and Korea. For fiscal 2009, our shares of the operating revenues* and net income of the participating overseas power generation projects have jumped 2.5 times to ¥79.6 billion and 5.1 times to ¥14.8 billion, respectively, over the past five-year period.

In the consulting services business, TEPCO serves needs for high-quality power generation infrastructure by utilizing its

technological expertise to provide advanced technical support. Since 1996, we have delivered 395 consulting projects in 62 countries, and cumulative revenues from those consulting projects totaled ¥13.9 billion as of March 31, 2010.

*Calculated according to TEPCO's equity ownership in each project

For Further Earnings Expansion

TEPCO has clearly identified initiatives for further expanding its overseas businesses and enhancing their operational bases.

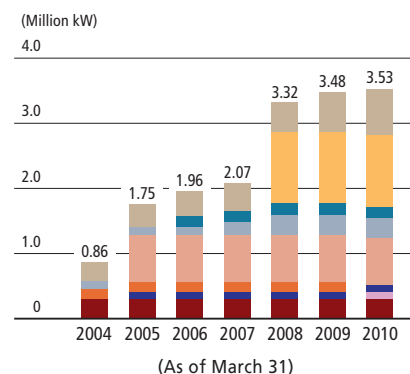
Eurus Energy decided to increase its capital by ¥25.0 billion to support business expansion and to improve its capital structure. In February 2010, TEPCO accepted 60 percent, or ¥15.0 billion of the shares issued at that time. Moreover, in May 2010 we announced our plan to invest in the South Texas Project Expansion Units 3 and 4, which will make us the first Japanese electric power company to participate in nuclear power business overseas. TEPCO plans to increase its interest to a maximum of 20 percent of these units, which are slated to begin operations in 2016 and 2017, respectively. Both are advanced boiling water reactors (ABWRs) with projected output of 1.35 million kW.

Overseas IPP Projects

| Company or Project Name ¹ | Location | TEPCO Investment ² | Ownership |
|--------------------------------------|--------------------------|-------------------------------|-----------|
| Chang Bin & Fong Der Project | Taiwan | ¥5.4 billion | 19.5% |
| Starbuck Project | Taiwan | ¥2.2 billion | 22.7% |
| Phu My 2-2 Project | Vietnam | ¥1.5 billion | 15.6% |
| Loy Yang A Project | Australia | ¥17.1 billion | 32.5% |
| Eurus Energy Holdings | Korea, USA, Europe, etc. | ¥29.7 billion | 60.0% |
| Umm Al Nar Power and Water Project | UAE | ¥3.9 billion | 14.0% |
| Paiton I/III Project | Indonesia | ¥7.2 billion | 14.0% |
| TeaM Energy Project | Philippines | ¥34.9 billion | 50.0% |
| Total | | Approx. ¥101.9 billion | |

Notes: 1. TEPCO also invests, directly and indirectly through its subsidiaries, in afforestation, funds that promote energy efficient business and other projects.
 2. The amount of investment calculated at the exchange rate as of March 31, 2010.
 3. TEPCO sold its interest in Tarong North Project.

TEPCO's Generation Capacity in Overseas IPP Business (equity interest basis)



Review of Operations

Energy Services: Performance and Results



- » 22 TEPCO at a Glance
- » 24 Fiscal 2009 Performance: Electric Power Business
- » 27 Fiscal 2009 Performance: Non-Electric Power Businesses
- » 28 Major Facilities

TEPCO at a Glance

Business Segment

Description of Activities

Electric Power Business



TEPCO's electric power business integrates generation, transmission and distribution to supply electricity to the Kanto region including the Tokyo metropolitan area. The Kanto region, the major market in TEPCO's service area, is a hometown for approximately one-third of Japan's population, or about 44 million people, and accounts for approximately 40 percent of the country's GDP. TEPCO's electricity sales represent approximately one-third of total electricity sales in Japan. Power demand in the Kanto region is characterized by a relatively high proportion of demand from consumers, railroad, telecommunications and other non-manufacturing social infrastructure due to concentration of population and business functions in the Tokyo metropolitan area. Looking forward, TEPCO forecasts that power demand in Kanto will grow at a higher rate than that in other regions due to the ongoing influx of people from other areas and concentration of business functions.

Information and Telecommunications Business



The TEPCO Group utilizes tangible and intangible assets such as its facilities and technology to operate IT-related businesses including data center management.

AT TOKYO Corporation provides data center services, particularly for business entities seeking robust systems and reliable security, taking advantage of the TEPCO Group's reliable power supply, earthquake-resistant facilities, optical fiber network and other related assets as well as expertise gained through stable power supply management.

Energy and Environment Business



In the energy and environment business area, the TEPCO Group operates a wide variety of services closely related to its electric power business. The services include power facility construction and maintenance, supply and shipping of fuel and materials and energy and environmental solutions. Employing the Group's extensive knowledge and skills in the electric power business, our businesses in this area help enhance the TEPCO Group's competitiveness in the electric power business and fulfill a diverse array of customers' needs for energy management.

Our fuel business contributes to stable and economical fuel procurement for the electric power business through participation in LNG upstream, shipping and trading. In addition, our gas supply business utilizes the TEPCO Group's LNG infrastructure and expertise in gas handling and procurement to better meet customer needs.

Living Environment and Lifestyle-Related Business



The TEPCO Group's living environment and lifestyle-related business provides services in life-related areas such as real estate and housing-related businesses that promote all-electric housing.

In housing-related businesses, ReBITA Inc. implements all-electric housing renovation projects, TODEN LIFE SUPPORT CO., LTD. operates for-profit nursing care centers for the elderly backed by the strength of the TEPCO brand, and TEPCO PARTNERS Co., Inc. provides home-visiting style nursing care, adult day care and other nursing-related services. In addition, TEPCO HUMMING WORK CO., LTD. promotes employment of people with disabilities for its operations such as printing and copying, cleaning and gardening.

Overseas Business

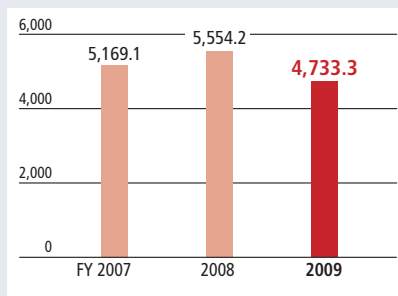


A wind power facility in Spain operated by Eurus Energy Holdings

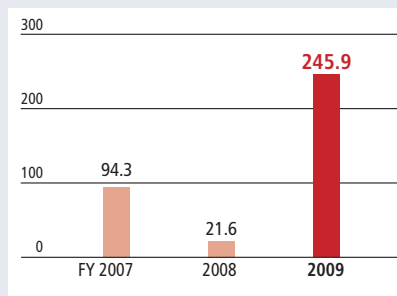
TEPCO operates overseas businesses such as capital investment in generation projects and consulting services with the advantages of its technology and expertise gained in the domestic electric power business.

In overseas power generation business, TEPCO participates in thermal independent power producer (IPP) projects as well as wind and solar power projects worldwide through its subsidiary Eurus Energy Holdings Corporation. Total generation capacity of those IPP projects has reached 13.41 million kW. TEPCO's share of the total output based on percentage of ownership in each of the projects was equivalent to approximately 3.53 million kW as of March 31, 2010. In the consulting business, TEPCO serves needs for technical support for efficient power supply and power-saving countermeasures in developing countries.

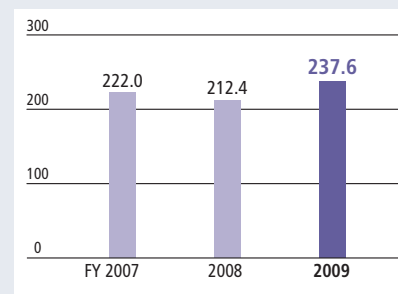
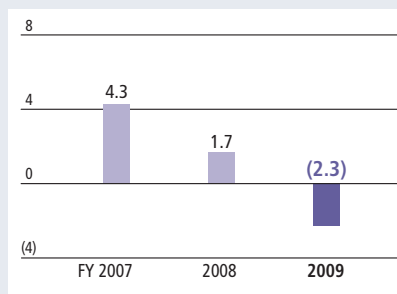
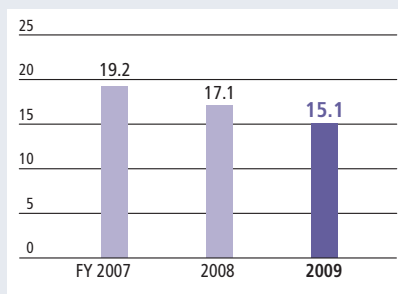
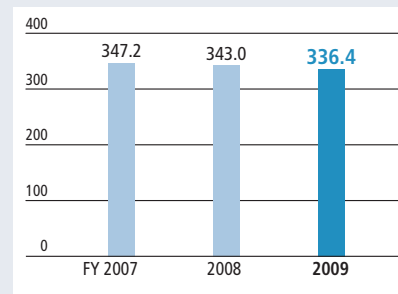
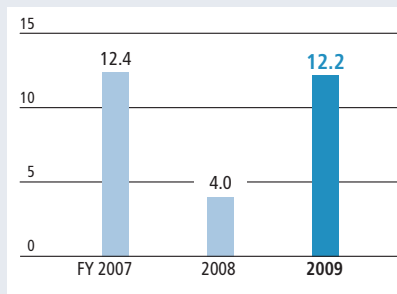
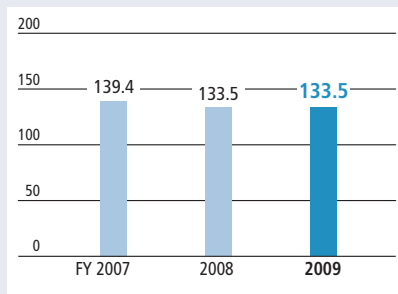
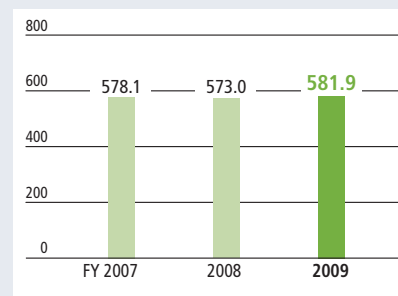
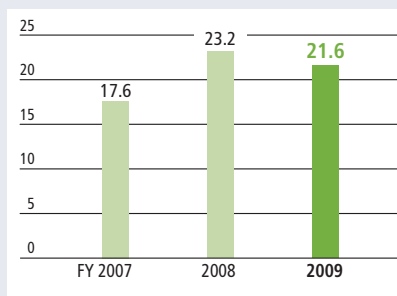
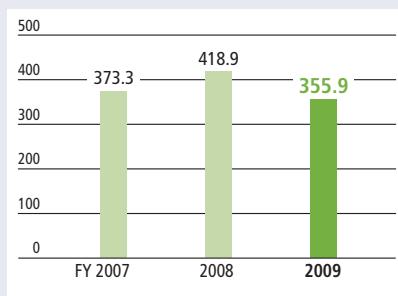
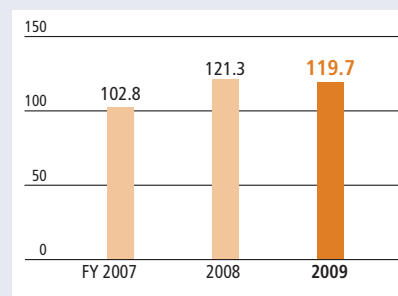
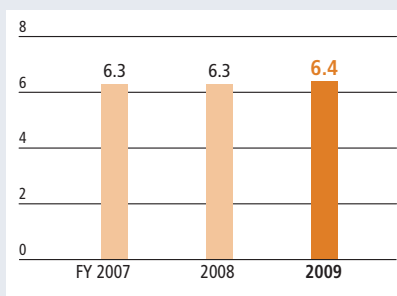
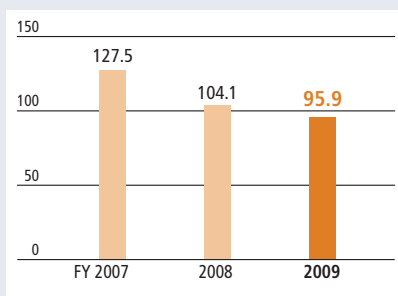
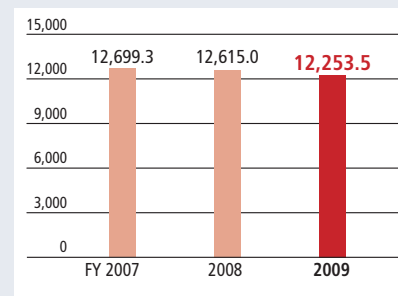
Operating Revenues* (Billions of yen)



Operating Income (Loss) (Billions of yen)



Total Assets (Billions of yen)



*Segment operating revenues include inter-segment sales and transfers.

Fiscal 2009 Performance: Electric Power Business

Operating Environment of TEPCO's Electric Power Business

During fiscal 2009, our electric power business was strongly affected by the global recession that followed the September 2008 collapse of Lehman Brothers.

Industrial demand, mainly from factories, was hit particularly hard. Large-scale industrial customer electricity sales volume, which accounts for the majority of industrial demand, continued to decrease more than 10 percent year on year until October 2009 following the largest ever year-on-year decrease, 22.0 percent, recorded in February 2009.

Even though monthly sales volume has increased over 10 percent year on year since February 2010, the current demand trend is still weaker than it was before the recession.

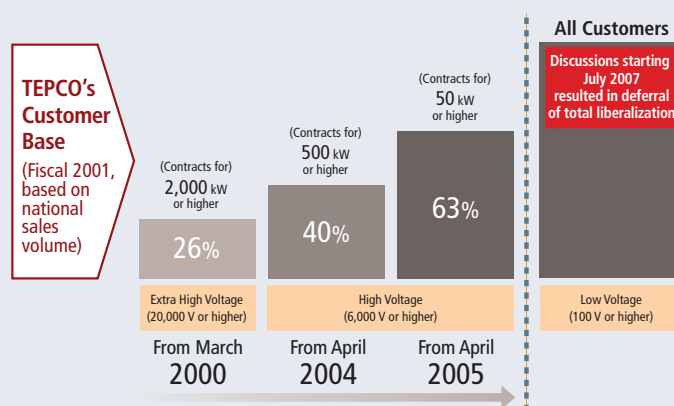
As a result, electricity sales volume to large-scale industrial customers in fiscal 2009 decreased 7.2 percent year on year. In particular, sales volume to the ferrous metals and machinery industries each decreased more than 10 percent in the same period.

Structure of Japan's Electric Power Business

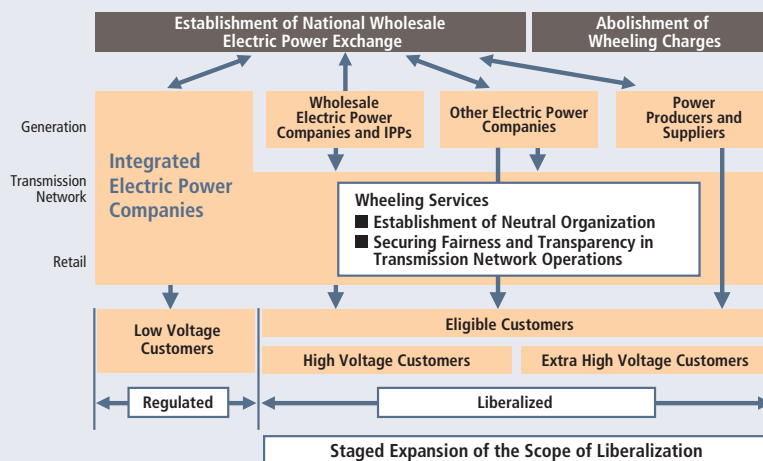
Deregulation of Japan's electric power business has proceeded in stages to introduce the principles of competition for reduction in electricity rates and further improvement in customer service standards. All high-voltage and extra-high-voltage customers, accounting for approximately 60 percent of total sales volume in TEPCO's service area, are now within the scope of liberalization, while low-voltage customers including households and small stores and factories are still under regulation. As of March 31, 2010, approximately 8,450 customers with total contract power of about 3.3 million kW have switched their power supplier from TEPCO to new market entrants. The electricity sales volume to these customers totals approximately 3 percent of TEPCO's overall electricity sales volume.

After solid discussion from April 2007 to July 2008, METI's Electricity Industry Committee concluded that it will reexamine further deregulation toward full liberalization of the retail sector after a set period of around five years.

Liberalization of the Electric Power Market in Japan



The Electric Power Business Framework in Japan



Marketing and Sales Activities

While the operating environment in fiscal 2009 was challenging for our electric power business due to the ongoing recession, we attained a certain amount of success through our marketing and sales efforts.

The cumulative expansion of our electricity sales volume in the household and the corporate and large-scale sectors since fiscal 2004 reached 11.3 billion kWh. TEPCO has successfully achieved its cumulative sales expansion target of 10 billion kWh from fiscal 2004 through 2010 in Management Vision 2010 a year ahead of the original plan. Sales volume expanded approximately 1.8 billion kWh in fiscal 2009. The household sector accounted for 0.7 billion kWh, and the corporate and large-scale sector accounted for 1.1 billion kWh of the expanded demand.

In the household sector, the cumulative number of all-electric homes reached 700,000 as of December 31, 2009. TEPCO achieved a year-on-year incremental increase in the number of all-electric homes from 142,000 to 143,000 through its active marketing efforts despite a substantial 30 percent year-on-year decrease in the number of housing starts owing to the recession. Steady growth in the number of homes remodelled into all-electric was a major factor in the achievement.

To further promote all-electric housing, since April 2009 TEPCO has been successively opening "Switch! Station"

new style showrooms for customers to experience the advantages of all-electric living. As awareness of all-electric housing increases, TEPCO is taking this new approach to a variety of customers in the housing market. We now see growing numbers of all-electric systems, not only for new houses and condominiums but also for rental housing complexes and home remodeling. The hands-on showrooms are places to learn everything about all-electric living by seeing and experiencing state-of-the-art electric appliances, and to support housing industry professionals.

In the corporate and large-scale sector, we actively propose adopting our environmentally friendly energy solutions that utilize our electricity with efficient heat-pump and induction heating technology as we regard environmental regulation tightening at both national and local government levels as a great opportunity to promote our energy services. Even in a challenging economy, we successfully expanded our electricity sales volume this fiscal year to customers such as commercial complexes, educational institutions, medical centers, and food-processing and pharmaceutical companies, which gave a high appraisal to our energy-efficient, low-emission and economical electric appliances and systems for a low-carbon society.

Switch! Stations



At Switch! Stations for residential customers, visitors can see, touch and experience various advantages of the latest electric appliances such as IH cooktops and Eco Cute water heater.

Switch! Station Pro Ariake



TEPCO makes comprehensive proposals for creating ideal kitchens to all customers associated with cooking and food-processing by allowing them to see, touch, experience and understand state-of-the-art professional electric kitchen systems.

TEPCO Electrified Factory I²



This facility highlights using electricity for heating, the primary energy type used in production processes. TEPCO proposes next-generation production systems through manufacturing process innovation using the latest induction-heating and heat-pump technology for improvement of product quality and productivity.

In 2007, TEPCO opened two facilities to reach business customers. Switch! Station Pro Ariake showroom, a comprehensive hands-on facility, meets a range of needs related to cooking and food-processing by demonstrating the benefits of leading-edge kitchen systems. On the other hand, TEPCO Electrified Factory I² proposes next-generation production systems through manufacturing process innovations with the latest technology such as heat pump and induction heating. These hands-on facilities allow us to propose optimal solutions to professional customers based on an accurate understanding of their needs. In addition, utilizing such hands-on showrooms facilitates effective and efficient business initiatives to further expand electricity sales volume through introducing the latest electric technology to uncover new business needs.

Fiscal 2009 Electricity Sales Volume

Total electricity sales volume in fiscal 2009 decreased 3.0 percent year on year to 280.2 billion kWh. Industrial demand dropped sharply due to a significant decline in production levels. In addition, lighting, low voltage power and commercial power demand recorded seasonal falls in summer 2009 mainly because of the decrease in air-

conditioning demand due to lower air temperature during the period. Regulated lighting (or residential) sales volume was essentially flat at 96.1 billion kWh, and power (mainly to stores and small factories) sales volume decreased 4.3 percent to 11.4 billion kWh. On the other hand, sales volume to liberalized customers decreased 4.6 percent to 172.7 billion kWh.

Operating Revenues and Operating Income

In fiscal 2009, electricity sales decreased ¥791.4 billion year on year to ¥4,504.5 billion mainly because of a significant decrease in electricity sales volume and a drop in unit sales prices due to a downward revision of fuel prices under the fuel cost adjustment system. Including power sales to other utilities and suppliers, operating revenues from the electric power business were ¥4,733.3 billion.

Operating expenses decreased ¥1,045.2 billion year on year to ¥4,487.4 billion. In addition to an increase in nuclear power generated with the restart of Kashiwazaki-Kariwa Nuclear Power Station Units 6 and 7, fuel and power purchasing expenses declined substantially due to a sharp drop in crude oil prices. As a result, operating income increased ¥224.2 billion to ¥245.9 billion.

| Electricity Sales Volume (Million kWh) | | FY 2004 | FY 2005 | FY 2006 | FY 2007 | FY 2008 | FY 2009 | Year-on-Year Change |
|--|--------------------|---------|---------|---------|---------|---------|---------|---------------------|
| Regulated | Lighting | 92,592 | 95,186 | 93,207 | 97,600 | 96,059 | 96,089 | 0.0% |
| | Power | 78,239 | 13,499 | 12,631 | 12,785 | 11,905 | 11,393 | -4.3% |
| Liberalized | Eligible customers | 115,910 | 179,969 | 181,784 | 187,012 | 180,992 | 172,686 | -4.6% |
| Total | | 286,741 | 288,655 | 287,622 | 297,397 | 288,956 | 280,167 | -3.0% |

| Electricity Sales Revenues (Billions of yen) | FY 2004 | FY 2005 | FY 2006 | FY 2007 | FY 2008 | FY 2009 | Year-on-Year Change |
|---|---------|---------|---------|---------|---------|---------|---------------------|
| Lighting (Residential) | 1,976.8 | 2,022.4 | 1,983.4 | 2,096.2 | 2,207.8 | 2,008.6 | -9.0% |
| Power, Eligible customers (Commercial, industrial and others) | 2,660.4 | 2,659.5 | 2,721.1 | 2,818.4 | 3,088.1 | 2,495.9 | -19.2% |
| Total | 4,637.2 | 4,682.0 | 4,704.6 | 4,914.7 | 5,295.9 | 4,504.5 | -14.9% |

Note: Eligible customers are retail electric power customers included in the scope of liberalization.

Fiscal 2009 Performance: Non-Electric Power Businesses

INFORMATION AND TELECOMMUNICATIONS BUSINESS

The number of AT TOKYO Corporation customers and the contract volume for TEPCO Optical Network Engineering Inc.'s power shielded telecom cable maintenance work increased in fiscal 2009. However, operating revenues in this segment decreased ¥8.2 billion year-on-year to ¥95.9 billion, reflecting the partial transfer of TEPCO CABLE TELEVISION Inc.'s main businesses, including CATV broadcast operations, in April 2009. Operating income was almost flat compared with that of the previous fiscal year at ¥6.4 billion.

ENERGY AND ENVIRONMENT BUSINESS

Fiscal 2009 operating revenues for energy and environment segment decreased ¥63.0 billion year-on-year to ¥355.9 billion. The segment's operating income also decreased ¥1.6 billion year on year to ¥21.6 billion. At TEPCO's Gas Business Company, although its fiscal 2009 sales volume remained almost at the same level as the previous fiscal year, unit gas sales prices decreased due to a drop in the price of LNG. Additionally, a slump in crude oil prices resulted in a decrease in unit gas sales prices at TEPCO's subsidiary Tokyo Timor Sea Resources Inc. (USA) which owns an interest in the Bayu-Undan Gas Field off the coast of Darwin, Australia.

LIVING ENVIRONMENT AND LIFESTYLE-RELATED BUSINESS

Fiscal 2009 operating revenues for TEPCO's living environment and lifestyle-related business leveled off at ¥133.5 billion. While revenues from areas such as the housing renovation business of ReBITA Inc. decreased, those from the real estate sales business of Toden Real Estate Co., Inc. increased year on year. As a result, operating income for the segment increased ¥8.1 billion compared with the previous fiscal year to ¥12.2 billion.

TOSHIN BUILDING CO., LTD. was merged into Toden Real Estate on April 1, 2009 to expand its customer base and optimize the Group's real estate businesses. The new company inclusively operates leasing and management of office buildings and leasing and sales of all-electric housing.

OVERSEAS BUSINESS

Fiscal 2009 operating revenues for the overseas business segment decreased ¥1.9 billion from a year earlier to ¥15.1 billion and the resulting operating loss was ¥2.3 billion after amortization of goodwill.

Revenues from capital investment in power generation projects reached ¥13.6 billion and the resulting operating loss was ¥2.3 billion. While Eurus Energy Holdings expanded the scale of its operations in Europe and North America, its operating income decreased due to poor wind conditions and lower wholesale power prices there. In addition, operating revenues from an Australian IPP project decreased because of a significant drop in wholesale power prices in the Australian electric power market. On the other hand, operating revenues and operating income from the overseas consulting business totaled ¥1.5 billion and ¥0.3 billion, respectively. The TEPCO Group successfully contracted for 40 consulting projects overseas, including a study on optimal power generation for peak demand in Turkey and a master plan study on coal power development in Bangladesh, both from the Japan International Cooperation Association.

Major Facilities

As of March 31, 2010

Generation Facilities

Hydroelectric Power (with a capacity of more than 500 thousand kW)

| Station Name | Location | Output (Thousand kW) | Type |
|---|-----------------|----------------------|------------------|
| Imaichi | Tochigi Pref. | 1,050 | Dam and conduit* |
| Shiobara | Tochigi Pref. | 900 | Dam and conduit* |
| Tambara | Gunma Pref. | 1,200 | Dam and conduit* |
| Kazunogawa | Yamanashi Pref. | 800 | Dam and conduit* |
| Azumi | Nagano Pref. | 623 | Dam and conduit* |
| Shin-Takasegawa | Nagano Pref. | 1,280 | Dam and conduit* |
| Total hydroelectric power output (All facilities) | | 8,986 | |

*Pumped storage

Thermal Power (with a capacity of more than 1 million kW)

| Station Name | Location | Output (Thousand kW) | Fuel |
|---|-----------------|----------------------|--|
| Ohi | Tokyo | 1,050 | Crude oil |
| Shinagawa | Tokyo | 1,140 | City gas |
| Yokosuka | Kanagawa Pref. | 2,274 | Heavy oil, crude oil light oil and city gas |
| Kawasaki | Kanagawa Pref. | 1,500 | LNG |
| Yokohama | Kanagawa Pref. | 3,325 | LNG, heavy oil, crude oil and NGL |
| Minami-Yokohama | Kanagawa Pref. | 1,150 | LNG |
| Higashi-Ohgishima | Kanagawa Pref. | 2,000 | LNG |
| Chiba | Chiba Pref. | 2,880 | LNG |
| Goi | Chiba Pref. | 1,886 | LNG |
| Anegasaki | Chiba Pref. | 3,600 | LNG, heavy oil, crude oil, LPG and NGL |
| Sodegaura | Chiba Pref. | 3,600 | LNG |
| Futtsu | Chiba Pref. | 4,534 | LNG |
| Kashima | Ibaraki Pref. | 4,400 | Heavy oil and crude oil |
| Hitachinaka | Ibaraki Pref. | 1,000 | Coal |
| Hirono | Fukushima Pref. | 3,800 | Heavy oil, crude oil and coal |
| Total thermal power output (All facilities) | | 38,188 | |

Nuclear Power

| Station Name | Location | Output (Thousand kW) | Reactor type |
|---|-----------------|----------------------|--------------|
| Fukushima Daiichi | Fukushima Pref. | 4,696 | BWR |
| Fukushima Daini | Fukushima Pref. | 4,400 | BWR |
| Kashiwazaki-Kariwa | Niigata Pref. | 8,212 | BWR, ABWR |
| Total nuclear power output (All facilities) | | 17,308 | |

Supply Facilities

Transmission Facilities (with a capacity of more than 500 kV)

| Line Name | Type | Voltage (kV) | Length (km) |
|------------------------------|-------------|--------------|-------------|
| Nishi-Gunma Trunk Line | Overhead | 500** | 167.99 |
| Minami-Niigata Trunk Line | Overhead | 500** | 110.77 |
| Minami-Iwaki Trunk Line | Overhead | 500** | 195.40 |
| Fukushima Trunk Line | Overhead | 500 | 181.64 |
| Fukushima Higashi Trunk Line | Overhead | 500 | 171.35 |
| Shin-Toyosu Line | Underground | 500 | 39.50 |

** Partially designed for 1,000 kV transmission

Substation Facilities

| Substation Name | Location | Maximum Voltage (kV) | Output (Thousand kVA) |
|-----------------|----------------|----------------------|-----------------------|
| Shin-Noda | Chiba Pref. | 500 | 8,020 |
| Shin-Sakado | Saitama Pref. | 500 | 6,900 |
| Shin-Keiyo | Chiba Pref. | 500 | 6,750 |
| Boso | Chiba Pref. | 500 | 6,690 |
| Shin-Fuji | Shizuoka Pref. | 500 | 6,650 |

(Planned)

| Station Name | Output (Thousand kW) | Start of Commercial Operation |
|--------------|----------------------|-------------------------------|
| Kazunogawa | 800 | Fiscal 2020 or later |
| Kannagawa | 470 | July 2012 |
| | 1,880 | Fiscal 2020 or later |

(Planned)

| Station Name | Output (Thousand kW) | Fuel | Start of Commercial Operation |
|-----------------------|----------------------|------|-------------------------------|
| Hitachinaka Unit 2 | 1,000 | Coal | December 2013 |
| Hirono Unit 6 | 600 | Coal | December 2013 |
| Futtsu Unit 4 group | 507 | LNG | October 2010 |
| Kawasaki Unit 2 group | 1,920 | LNG | February 2013 Fiscal 2016 |
| | | | Fiscal 2017 |
| Go Unit 1 group | 2,130 | LNG | Fiscal 2020 or later |

(Planned)

| Station Name | Output (Thousand kW) | Start of Commercial Operation |
|---------------------------------|----------------------|------------------------------------|
| Fukushima Daiichi Units 7 and 8 | 1,380 ea. | October 2016 October 2017 |
| Higashidori Units 1 and 2 | 1,385 ea. | March 2017 Fiscal 2020 or later |

(Planned)

| Line Name | Voltage (kV) | Length (km) | Start of Commercial Operation |
|--|--------------|-------------|--|
| Higashi Shinjuku Suidobashi Line, new construction | 275 | 5.9 | April 2010 |
| Nishi Joubu Trunk Line, new construction | 500 | 110.4 | May 2012 |
| Kawasaki Toyosu Line, new construction | 275 | 22.2 | May 2012 October 2015 October 2016 |

(Planned)

| Substation Name | Voltage (kV) | Output (Thousand kVA) | Start of Commercial Operation |
|---|--------------|----------------------------------|-------------------------------|
| Shin-Furukawa Substation, replacement | 500 | 1,000 removed 1,500 installed | June 2010 |
| Keihin Substation, replacement | 275 | 220 removed 450 installed | April 2011 |
| Shin-Furukawa Substation, replacement | 500 | 2,000 removed 1,500 installed | June 2011 |
| Shin-Fukushima Substation, replacement | 500 | 1,000 removed 1,500 installed | July 2011 |
| Keihin Substation, replacement | 275 | 220 removed 450 installed | June 2012 |
| Shin-Motegi Substation, extension | 500 | 1,500 installed | March 2013 |
| Daikanyama Substation, new construction | 275 | 600 installed | June 2015 |

Our Commitment to Reliability and Responsibility



A wind power facility in the United States operated by Eurus Energy Holdings

- » 30 Corporate Social Responsibility (CSR) at the TEPCO Group
- » 33 Research and Development, and Intellectual Property Activities
- » 34 Corporate Governance
- » 38 Board of Directors, Auditors and Executive Officers
- » 40 Organization Chart

Corporate Social Responsibility (CSR) at the TEPCO Group

Stable and safe power supply — by fulfilling this responsibility without fail, we will help achieve a sustainable society.

CSR Policy

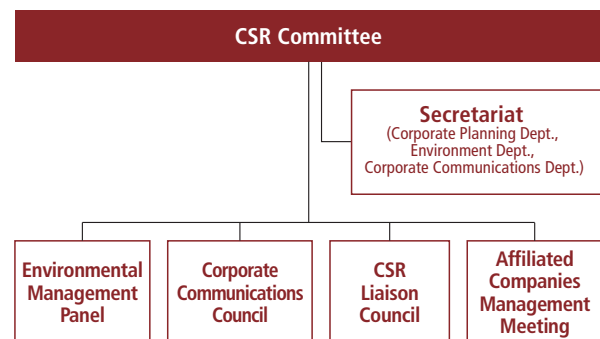
Stable and safe power supply is the fundamental corporate social responsibility of the TEPCO Group. TEPCO is committed to contributing to its customers' fulfillment and comfortable living environments through its energy services with stable, high-quality and affordable power, customer-oriented services and environmentally-friendly business management. At the same time, as a member of society we maintain open dialogue with customers, local communities, shareholders and investors, business partners and employees so that we can build relationships of trust with those stakeholders.

CSR Promotion Framework

The CSR Committee, headed by the CSR Officer, discusses important matters regarding the corporate social responsibility of the entire TEPCO Group. The CSR Liaison Council has been set up under the committee as a working-level council to ensure the progress of CSR initiatives.

To enhance environmental management throughout the TEPCO Group, the Environmental Management Panel promotes environmental strategies, sets targets, and checks and reviews the Group's environmental activities. The Corporate Communications Council deliberates publicity-related issues that should be shared and discussed across the Group from the perspective of corporate social responsibility. The Affiliated Companies Management Meeting promotes Group-wide permeation of the CSR policy.

CSR Promotion Framework



Contributions to an Environmentally Focused Society: Reducing CO₂ Emission Intensity

TEPCO conducts a variety of initiatives to attain its voluntary target in Management Vision 2010 of reducing average annual CO₂ emission intensity over the five-year period from fiscal 2008 to fiscal 2012 by 20 percent compared to that in fiscal 1990.

Specifically, while putting safety first in its operations, TEPCO makes its best efforts to better utilize nuclear power plants, which emit no CO₂ in generation. TEPCO also takes hands-on initiatives such as improvement of the thermal efficiency of thermal power plants, expansion of renewable energy utilization and introduction and acquisition of carbon credits.

TEPCO's actual CO₂ emissions in fiscal 2009 were 107.5 million tons due to the shutdown of the reactors at Kashiwazaki-Kariwa Nuclear Power Station, which was severely damaged by the

Niigataken Chuetsu-Oki Earthquake. Total CO₂ emissions in fiscal 2009 significantly exceeded those in fiscal 2006, a year before the earthquake struck. On the other hand, restart of Units 6 and 7 at Kashiwazaki-Kariwa reduced emissions by 13.2 million tons compared with those in fiscal 2008. By reflecting carbon credits acquired through various greenhouse gas reduction projects pursuant to the Act on Promotion of Global Warming Countermeasures, TEPCO achieved net CO₂ emissions of 90.7 million tons and net CO₂ emission intensity of 0.324 kg-CO₂/kWh.

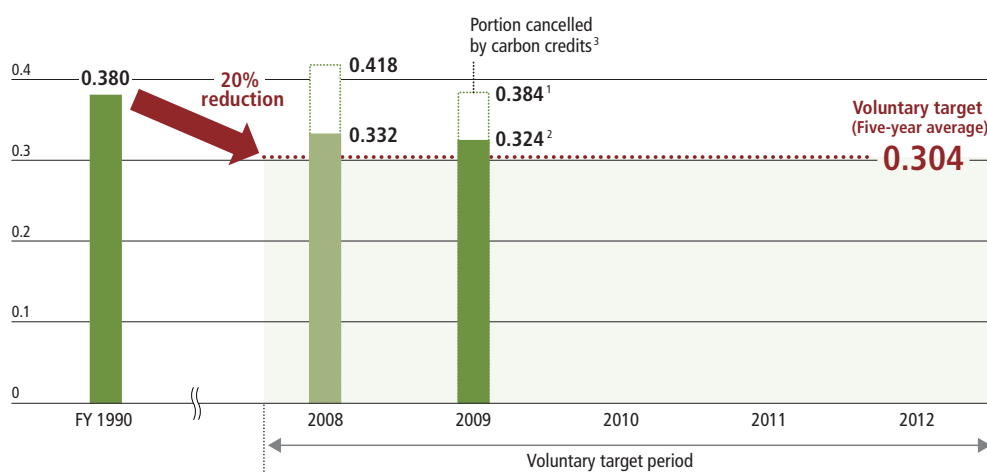
In addition to supply-side initiatives, demand-side initiatives are also vital to realizing a low-carbon society. TEPCO's initiatives in this area include promoting all-electric homes equipped with convenient appliances and highly efficient heat pump systems such as Eco Cute, which utilizes heat in the air to create renewable energy. Moreover, TEPCO proactively promotes the compatibility of solar power and all-electric homes for a low-carbon society.



Solar Power Generation and Eco Cute
Living with the Blessings of the Sun

TEPCO's Actual Performance against Voluntary CO₂ Emission Intensity Target

(kg-CO₂/kWh)
0.5



$$1. \text{ CO}_2 \text{ emission intensity } 0.384 = \frac{\text{CO}_2 \text{ emissions (107.5 million tons)}}{\text{Electric power sales volume (280.2 billion kWh)}} \text{ (kg-CO}_2\text{/kWh)}$$

$$2. \text{ Adjusted CO}_2 \text{ emission intensity (kg-CO}_2\text{/kWh)} \quad 0.324 = \frac{\text{CO}_2 \text{ emissions (107.5 million tons)} - \text{carbon credits (16.8 million tons)}}{\text{Electric power sales volume (280.2 billion kWh)}}$$

(Figures may not match due to rounding.)

3. Includes only carbon credits transferred to the government's account by June 30, 2010

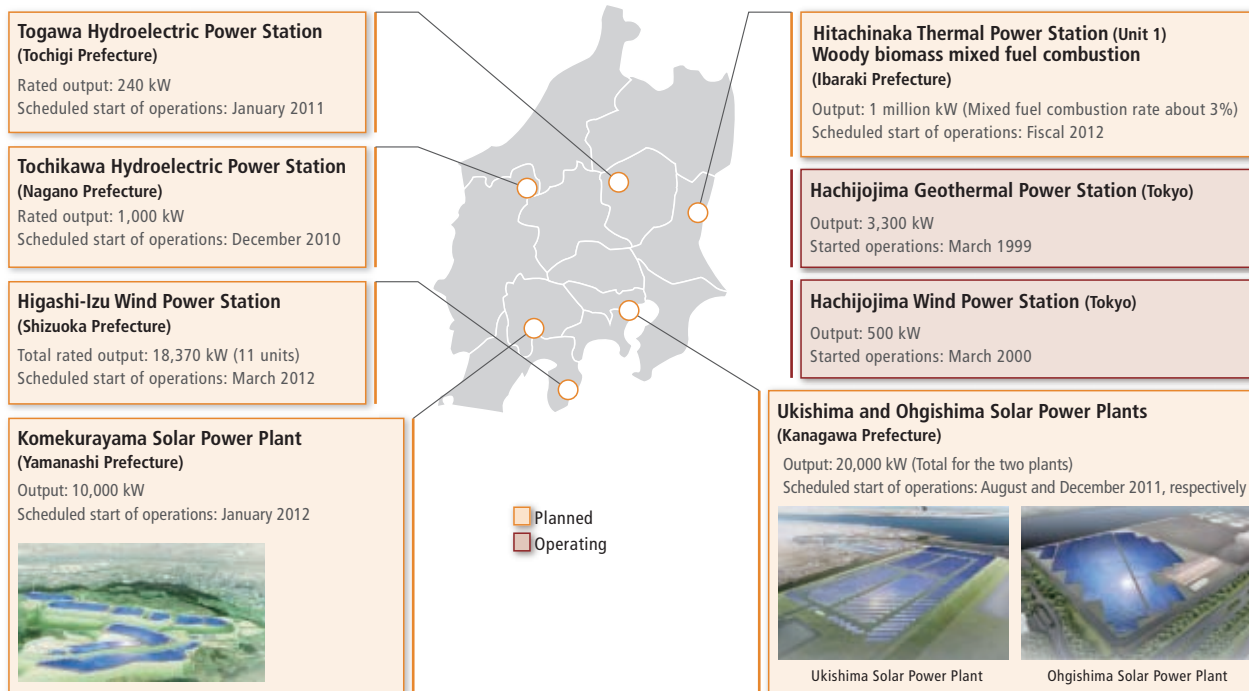
Note: Result for fiscal 2009 was reported to the government.

Expanding the Use of Renewable Energy

Renewable energy sources such as solar, wind, hydro and biomass not only have little environmental impact such as CO₂ emissions, but also help reduce consumption of fossil fuel. On the other hand, several important problems must be solved for their expansion. For example, because solar- and wind-generated power are variable resources depending on weather conditions, mass introduction of such renewable energy resources will require power backup and large-scale storage batteries in each power network. In addition, despite a trend toward lower generation costs of renewable energy, further cost reduction is needed for their expansion.

TEPCO is committed to contributing to wider use of renewable energy through initiatives such as the construction of new mega-solar, hydroelectric and wind power generation plants and

Planned Renewable Energy Projects Expanding the Use of Renewable Energy



Notes: 1. Hydroelectric power plants with total authorized output of 2.18 million kW were in operation as of March 31, 2010.
2. The pictures of solar plants are artists' renditions.

combustion of woody biomass mixed fuel in coal-fired thermal power plants. In addition, TEPCO operates solar and wind power generation projects in six countries in Asia, North America and Europe through its subsidiary Eurus Energy Holdings Corporation. With over 20 years of experience as Japan's largest wind power operator, Eurus Energy has developed an integrated operating system, including plant location, wind condition surveys, business planning and facilities construction, operation and maintenance.

Toward Introduction of Smart Grid

Discussion about smart grid systems is in progress both in Japan and overseas for realization of a low-carbon society with wider use of renewable energies. TEPCO aims to conduct research and development of Smart Grid over the medium-to-long term, in addition to its upcoming field tests of new electronic-type meters.

The field tests of new electronic-type meters will commence in the Tokyo suburbs in the latter half of fiscal 2010 and continue for about two to three years. The purpose of the tests is to examine new functions such as telecommunications for better customer service and more efficient customer management.



New electronic-type meter

Research and Development, and Intellectual Property Activities

The TEPCO Group will work to enhance its technological capabilities and leverage its comprehensive competence in engineering for various technological breakthroughs. Such efforts will pave the way to the future and drive growth for the TEPCO Group's businesses.

Research and Development Policy

The TEPCO Group is committed to investing in new research and technology development, especially in the following four primary areas, in order to better serve its customers as a leading utility.

1. Develop technology to ensure stable power supply with priority on the safety of people and facilities and peace of mind
2. Develop technology to ensure long-term energy security and protect the global environment
3. Develop technology to offer optimal energy services and increase electricity sales volume
4. Develop technology to further improve our profitability through cost reductions and business field expansion

Additionally, we work hard to drive advances in basic and applied technology that help solve various Group-wide problems and deliver innovations.

A Recent Technological Breakthrough: High-Speed Charging Device

TEPCO supports the development and promotion of electric vehicles (EVs) to realize a low-carbon society. In addition to further improvement in performance and cost reductions in the batteries and vehicles themselves, development of recharging infrastructure is a must for wider use of EVs. Deploying its long experience in charging technology development, TEPCO has successfully developed a quick charger usable for all types of vehicles after intensive three-year verification tests.

This quick charger recharges a battery as much as needed in response to information from a vehicle. In addition, the device can automatically adjust its output to avoid overcharging once a certain level is reached so that it realizes optimal charging without affecting battery life.

In March 2010, TEPCO took the initiative in forming the CHAdeMO Association to promote EVs and further installation of quick chargers. Members of this organization include car manufacturers, electric power companies, charging device manufacturers, charging service operators and local governments. The association is going to provide support for standardization of charging device interfaces and information

transmission between a charger and a vehicle and for further installation of charging infrastructure.

In addition, the CHAdeMO Association is eager to release a wide array of information regarding quick charging methods to related industries overseas so that it can contribute to reduction of global CO₂ emissions in the transportation sector.

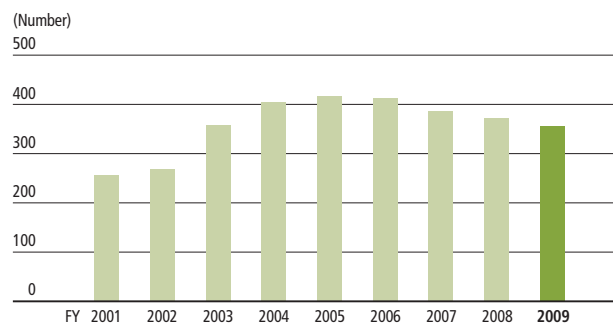


Intellectual Property Activities

In addition to a wide range of technologies in areas such as facility diagnostics and environmental protection, the TEPCO Group has extensive expertise in facility construction and operation, customer services and other areas. The TEPCO Group is committed to owning and reserving not only the fruits of its R&D activities but also the expertise itself as intellectual property through strategic and thorough patent application. Moreover, the TEPCO Group actively takes advantage of its own intellectual property rights. In fiscal 2009, for example, the TEPCO Group strived for international standardization of its patented EV quick charging methods as a part of its intellectual property activities, working closely with R&D.

Furthermore, since fiscal 2009 the TEPCO Group has established an intensive management system for trademarks, including its corporate names and symbols such as 東電 and TEPCO as well as approximately 350 existing trademarks, for protection and utilization of the TEPCO Group's brands.

Number of Patent Applications



Corporate Governance

As of June 30, 2010

At TEPCO, we have developed corporate governance policies and practices as one of the primary management issues for ensuring sustainable growth in our business and long-term shareholder value.

Fundamental Stance on Corporate Governance

We believe in strengthening mutual trust through interactive communication with our valued stakeholders, including shareholders and investors, customers, local communities, suppliers, employees and the public, so we can move forward toward solid future growth and development.

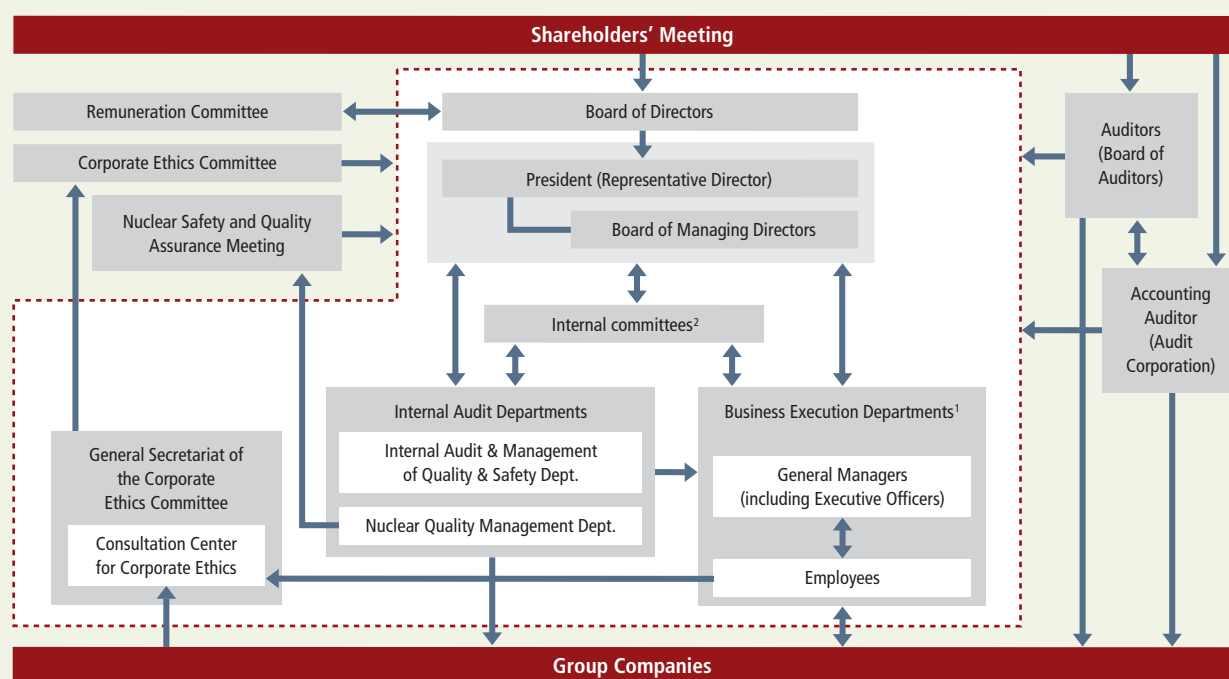
Therefore, TEPCO considers enhancing corporate governance a critical task for management and is working to develop organizational structures and policies for legal and ethical compliance, appropriate and prompt decision making, effective and efficient business practices, and auditing and supervisory functions.

Corporate Governance Structure

At TEPCO, the Board of Directors currently comprises 20 directors, including 2 outside directors. Also, TEPCO has seven auditors, including four outside auditors.

The Board of Directors generally meets once a month and holds additional special meetings as necessary. Based on interactive discussion with objective outside directors, the Board establishes and promotes TEPCO's business and oversees its directors' performance.

Management Structure



Notes: 1. Includes Head Office divisions and departments, other business locations (branch offices, power system offices, thermal power offices, etc.), front-line organizations and internal companies

2. Includes the Disaster Prevention Committee, Systems Security Committee, Risk Management Committee, Quality and Safety Committee, CSR Committee, Internal Control Committee, etc.

For more appropriate and quicker decision making, TEPCO also has the Managing Directors Meeting generally held once a week and other formal bodies to efficiently implement key corporate management issues, including those to be discussed by the Board of Directors. In particular, the Board has inter-organizational committees such as the Internal Control Committee, CSR Committee, System Security Measures Committee and Supply and Demand Measures Conference to intensively discuss directions of key management issues across the entire company.

TEPCO's auditors rigorously check the execution of directors' duties and other matters by attending key meetings, including Board of Directors meetings, and by auditing business results, assets and other financial matters at headquarters, main business locations and subsidiaries and affiliates. Further, TEPCO has established the Office of the Assistant to the Auditors to provide full-time staff to assist the auditors in their duties.

TEPCO has also established an independent internal auditing organization composed of the Internal Audit & Management section of the Quality & Safety Department and the Nuclear Quality Management Department. This organization audits execution of various management activities, reports the main internal audits results to the Managing Directors Meeting and others, and takes required measures for improvement. In particular, the Nuclear Safety and Quality Assurance Meeting, which is entirely composed of lawyers, academics and other outside professionals, conducts strict, impartial and fair audits of quality and safety in nuclear power departments.

Management Structure Reforms (Initiatives to Strengthen Corporate Governance)

In 2004, TEPCO's measures to strengthen corporate governance included management structure reforms such as reducing the number of directors from 32 to 20, introducing an executive officer system, and increasing the number of outside auditors from 2 to 4 of the total 7 auditors. In 2005, we discontinued the payment of retirement bonuses to directors and auditors, and the payment of bonuses to auditors. In 2007, we shortened the terms of directors and executive officers from two years to one in order to clarify their management responsibilities. Further, we established a Remuneration Committee* centered on outside professionals to ensure objective and transparent management of remuneration that reflects the perspective of shareholders and to implement measures including the introduction of performance-based remuneration that reflects achievements for each period.

* The Remuneration Committee comprises two outside directors, two outside professionals and the Chairman.

Internal Control

At its April 2006 meeting, the Board of Directors established guidelines for internal control systems entitled "Developing a Framework to Ensure Appropriate Operations," and revised them at its April 2010 meeting. Based on these guidelines, the Internal Control Committee leads efforts to establish, apply and from time to time evaluate and improve internal control systems in order to ensure appropriate operations including thorough compliance with laws and other regulations and more effective and efficient operations.

The Internal Control Committee also works to ensure the reliability of financial reporting by applying appropriate systems and performing evaluations that conform to "The System of Internal Controls for Financial Reporting" under the Financial Instruments and Exchange Law.

The TEPCO Group also implements integrated risk management. Group companies report to and hold prior discussions with TEPCO concerning important issues that come up in the course of their businesses. In this way, we are working to stay apprised of management conditions at Group companies and share and solve Group management issues. Furthermore, TEPCO is working to establish a framework of internal controls for the entire Group by supporting Group companies' autonomous construction and operation of controls that ensure appropriate operations.

Risk Management

The Risk Management Committee is chaired by TEPCO's president, who is ultimately responsible for risk management in the Company. It plays a central role in managing Group-wide risk by identifying and evaluating risks that could have a serious impact on operations and reflecting them in the Business Management Plan for each fiscal year.

TEPCO has taken necessary measures to counter risks faced by individual businesses by assigning the position of Risk Management Manager to heads of management organizations in every business at Head Office, other offices and Group companies. We have also established internal committees under the direction of the Risk Management Committee to deal with cross-organizational risks. In particular, during fiscal 2009, TEPCO's Novel Influenza Countermeasure Task Force was central in formulating, implementing and refining an action plan outlining basic countermeasures to be taken in the event of an outbreak of a new highly virulent strain of influenza.

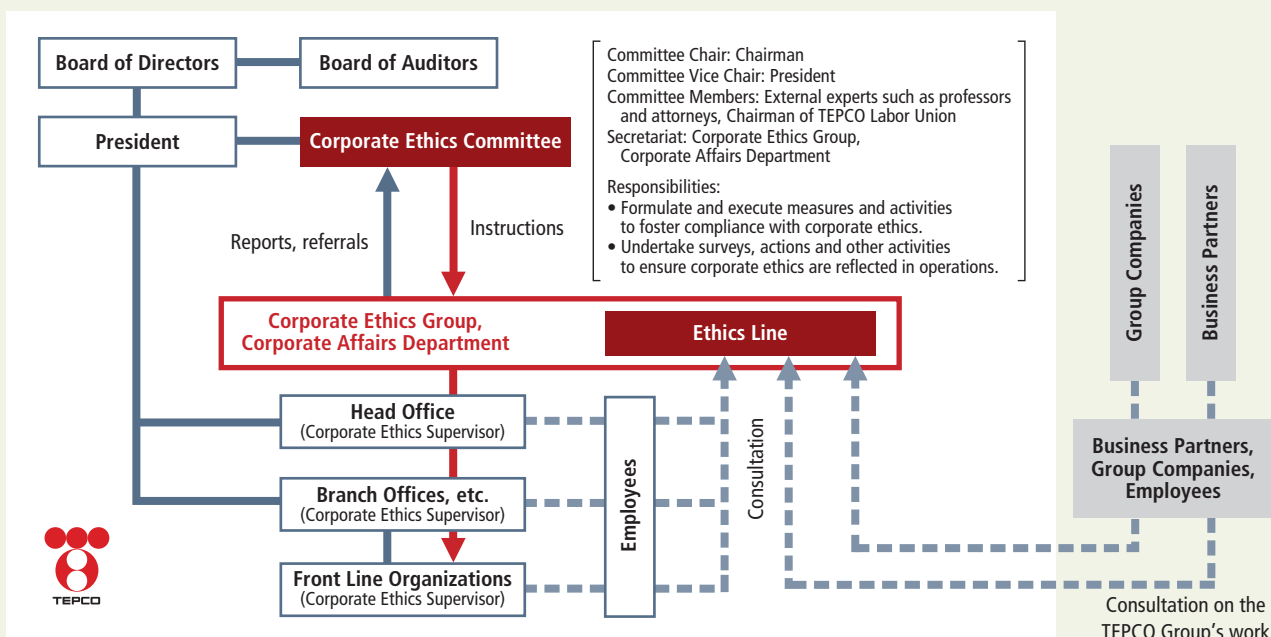
Corporate Ethics and Compliance

The TEPCO Group has established the Group Charter of Corporate Conduct, which outlines the Group's corporate responsibilities and role in society.

Based on the values defined in this document, TEPCO established and is working in various ways to promote the adoption of the Corporate Code of Conduct, which covers matters to be observed by every employee, including putting safety first and complying with rules. In fiscal 2009, we worked to cultivate awareness of corporate ethics at a variety of levels to further improve means of communication internally. Measures included management-level seminars by outside instructors, meetings for Corporate Ethics Representatives to exchange opinions with the Corporate Ethics Committee Chair, and case studies for managers involving debate and resolution of actual issues. Employees spent an average of 9.1 hours on such activities throughout the year.

Every year since 2003, we have conducted an attitude survey targeting employees and external associates to evaluate their level of commitment to corporate ethics, and we revise our activities accordingly. With other Group companies also conducting activities such as these, the entire TEPCO Group will continue working to ensure compliance with corporate ethics.

Corporate Ethics Compliance Structure



Remuneration Paid to Directors and Auditors

TEPCO has introduced a performance-based remuneration system for directors and auditors, and ensures objectivity and transparency by having its Board of Directors decide remuneration after review by the Remuneration Committee, which primarily consists of outside directors and outside professionals. In addition, the Officers' Shareholding Association purchases at least the prescribed minimum amount of TEPCO stock monthly on behalf of directors and retains it while they hold office, according to stock purchase guidelines formed in June 2007 to encourage management conscious of raising long-term corporate value while reflecting the shareholders' point of view.

The Board of Directors decided to continue the reductions in remuneration for directors and auditors that were instituted in November 2007. Remuneration paid in fiscal 2009 to TEPCO's directors, auditors and the accounting auditor, is shown in the charts below.

Remuneration for Directors and Auditors

(Millions of yen)

| | Remuneration |
|----------------|--------------|
| Directors (21) | 721 |
| Auditors (8) | 141 |

Remuneration for Accounting Auditor

(Millions of yen)

| | Remuneration |
|---|--------------|
| For auditing and certification services | 223 |
| Other services | 9 |

Board of Directors, Auditors and Executive Officers

As of June 25, 2010

BOARD OF DIRECTORS



CHAIRMAN AND REPRESENTATIVE DIRECTOR Tsunehisa Katsumata

| | | | |
|------------|--|--------------|--|
| April 1963 | Joined TEPCO | June 1998 | Managing Director |
| June 1993 | General Manager, Corporate Planning Department | June 1999 | Executive Vice President |
| June 1996 | Director; General Manager, Corporate Planning Department | June 2001 | Executive Vice President; General Manager, Business Development Division |
| June 1997 | Director, Corporate Planning Department, Audit & Operational Development Department and Corporate Affairs Department | October 2002 | President |
| | | June 2008 | Chairman (Current) |



PRESIDENT AND REPRESENTATIVE DIRECTOR Masataka Shimizu

| | | | |
|------------|---|-----------|--|
| April 1968 | Joined TEPCO | June 2002 | Director, Materials & Procurement Department |
| June 1997 | General Manager, Materials & Procurement Department | June 2004 | Managing Director |
| June 2001 | Director; General Manager, Materials & Procurement Department | June 2006 | Executive Vice President |
| | | June 2008 | President (Current) |



EXECUTIVE VICE PRESIDENT AND REPRESENTATIVE DIRECTOR Norio Tsuzumi

Deputy General Manager, Nuclear Power & Plant Siting Division; In charge of Operations in General, Corporate Affairs Department

| | | | |
|------------|---|---------------|---|
| April 1969 | Joined TEPCO | June 2004 | Managing Director; Deputy General Manager, Nuclear Power & Plant Siting Division |
| June 2002 | Associate Director; Plant Siting General Manager, Plant Siting & Regional Relations Division; General Manager, Environment Department | June 2006 | Managing Director |
| June 2003 | Director; Deputy General Manager, Plant Siting & Regional Relations Division | December 2006 | Managing Director; Deputy General Manager, Nuclear Power & Plant Siting Division |
| | | June 2007 | Executive Vice President; Deputy General Manager, Nuclear Power & Plant Siting Division (Current) |



EXECUTIVE VICE PRESIDENT AND REPRESENTATIVE DIRECTOR Takashi Fujimoto

General Manager, Power Network Division; In charge of Operations in General, Construction Department

| | | | |
|------------|---|-----------|---|
| April 1970 | Joined TEPCO | June 2006 | Managing Director; General Manager, Business Development Division |
| June 2001 | General Manager, Distribution Department | June 2007 | Executive Vice President; General Manager, Power Network Division (Current) |
| June 2003 | Director; General Manager, Information & Communications Business Department | | |
| June 2004 | Managing Director; Deputy General Manager, Business Development Division | | |



EXECUTIVE VICE PRESIDENT AND REPRESENTATIVE DIRECTOR Masao Yamazaki

In charge of Operations in General, Employee Relations & Human Resources Department, TEPCO General Training Center, Internal Audit & Management of Quality & Safety Department

| | | | |
|------------|---|--|--|
| April 1972 | Joined TEPCO | | |
| June 2005 | Executive Officer; General Manager, TEPCO General Training Center | | |
| June 2006 | Managing Director | | |
| June 2010 | Executive Vice President (Current) | | |

**EXECUTIVE VICE PRESIDENT AND REPRESENTATIVE DIRECTOR****Masaru Takei**

In charge of Operations in General, Accounting & Treasury Department, Nuclear Quality Management Department

| | |
|------------|--|
| April 1972 | Joined TEPCO |
| June 2004 | Executive Officer; General Manager, Accounting & Treasury Department |
| June 2007 | Managing Director |
| June 2010 | Executive Vice President (Current) |

**EXECUTIVE VICE PRESIDENT AND REPRESENTATIVE DIRECTOR****Makio Fujiwara**

General Manager, Marketing & Sales Division; In charge of Operations in General

| | | | |
|------------|--|-----------|---|
| April 1974 | Joined TEPCO | June 2007 | Managing Director; General Manager, Business Development Division |
| June 2006 | Executive Officer; Deputy General Manager, Nuclear Power & Plant Siting Division and General Manager, Nuclear Power & Plant Siting Administrative Department | June 2009 | Managing Director; Deputy General Manager, Marketing & Sales Division |
| | | June 2010 | Executive Vice President; General Manager, Marketing & Sales Division (Current) |

**EXECUTIVE VICE PRESIDENT AND REPRESENTATIVE DIRECTOR****Sakae Muto**

General Manager, Nuclear Power & Plant Siting Division; In charge of Operations in General

| | | | |
|------------|--|-----------|--|
| April 1974 | Joined TEPCO | June 2010 | Executive Vice President; General Manager, Nuclear Power & Plant Siting Division (Current) |
| June 2005 | Executive Officer; Deputy General Manager, Nuclear Power & Plant Siting Division | | |
| June 2008 | Managing Director; Deputy General Manager, Nuclear Power & Plant Siting Division | | |

MANAGING DIRECTORS**Hiroshi Yamaguchi**

Deputy General Manager, Power Network Division

Yoshihiro Naito

In charge of Affiliated Companies Department, Materials & Procurement Department

Toshio Nishizawa

In charge of Corporate Planning Department, Corporate Communications Department

Zengo Aizawa

In charge of Environment Department, Thermal Power Department

Takao AraiGeneral Manager, Business Development Division
In charge of Fuel Department, Gas Business Company**Hiroaki Takatsu**General Manager, Engineering Research & Development Division
In charge of Engineering Department**Naomi Hirose**

In charge of Real Estate Acquisition & Management Department, International Affairs Department

Akio Komori

Deputy General Manager, Nuclear Power & Plant Siting Division

Fumiaki Miyamoto

In charge of Corporate Systems Department, Electronic Telecommunications Department

DIRECTORS**Shigeru Kimura****Tomijirou Morita*****Yasushi Aoyama***

*Outside director

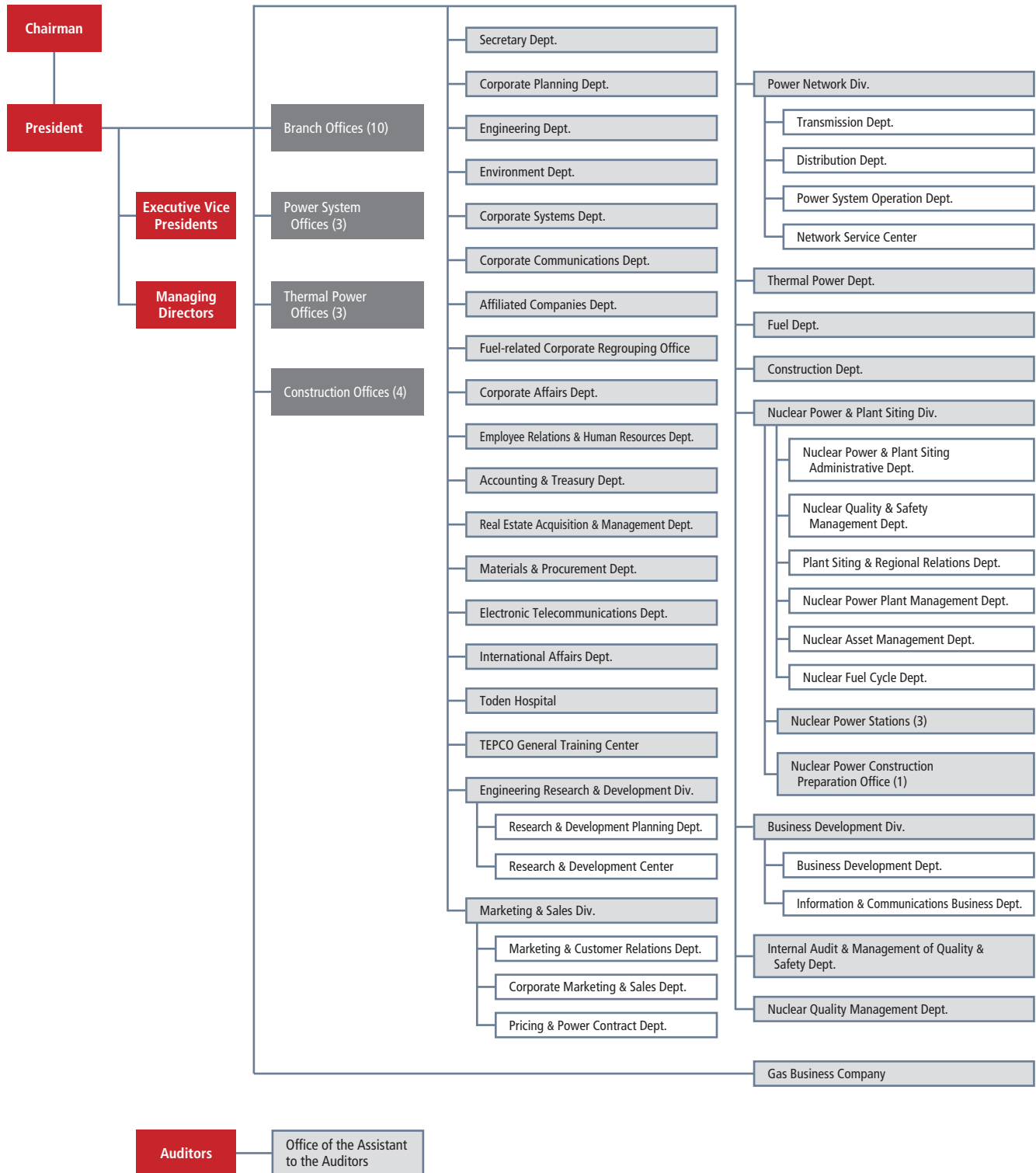
AUDITORS**STANDING AUDITORS****Katsutoshi Chikudate****Norio Chino****Takashi Karasaki****AUDITORS****Sadayuki Hayashi*****Koichi Takatsu*****Hiroshi Komiyama*****Kazuko Ohya***

*Outside auditor

EXECUTIVE OFFICERS**Masanori Furuya****Yoshiyuki Ishizaki****Kazuhisa Kataoka****Masao Yoshida****Mamoru Muramatsu****Kunihiko Shimura****Hiroshi Nomura****Ken Yanagihashi****Hiroshi Araki****Toshihiro Sano****Hideo Hara****Kenji Kamakura****Masaru Ono****Seigo Yano****Yuji Masuda****Toshio Yamada****Yasuyuki Shimada****Toshiro Takebe****Shiro Odagiri****Akira Takahashi****Daihei Soga****Hiromitsu Tochigi****Takashi Kobayashi****Tomoyuki Takao****Junichi Naito****Tadayuki Yokomura****Yoshihiro Kageyama****Toshiro Kudama****Toshiomi Suzuki**

Organization Chart

As of July 1, 2010



Deploying Capital to Create Stakeholder Value



- » 42 Consolidated 11-Year Summary
- » 44 Financial Review
- » 50 Consolidated Financial Statements
- » 74 Non-Consolidated Financial Statements
- » 84 Bond Issues and Maturities (Non-Consolidated)

Consolidated 11-Year Summary

The Tokyo Electric Power Company, Incorporated and Consolidated Subsidiaries

A

TEPCO maintained steady cash dividends per share at ¥60 in the year ended March 31, 2010.

| | 2010 | 2009 | 2008 | 2007 |
|---|-------------|-------------|-------------|-------------|
| Years ended March 31: | | | | |
| Operating revenues..... | ¥ 5,016,257 | ¥ 5,887,576 | ¥ 5,479,380 | ¥ 5,283,033 |
| Operating income | 284,443 | 66,935 | 136,404 | 550,911 |
| Income (loss) before income taxes and minority interests..... | 223,482 | (99,574) | (212,499) | 496,022 |
| Net income (loss) | 133,775 | (84,518) | (150,108) | 298,154 |
| Depreciation and amortization..... | 759,391 | 757,093 | 772,460 | 751,625 |
| Capital expenditures | 640,885 | 695,981 | 664,295 | 574,687 |
| Per share of common stock (Yen and U.S. dollars): | | | | |
| Net income (loss) (basic) | ¥ 99.18 | ¥ (62.65) | ¥ (111.26) | ¥ 220.96 |
| Net income (diluted) (Note 3) | 99.18 | — | — | — |
| Cash dividends..... | A 60.00 | 60.00 | 65.00 | 70.00 |
| Equity | 1,828.08 | 1,763.32 | 1,967.03 | 2,248.34 |
| As of March 31: | | | | |
| Total net assets (Note 4) | ¥ 2,516,478 | ¥ 2,419,477 | ¥ 2,695,455 | ¥ 3,073,778 |
| Equity (Note 5) | 2,465,738 | 2,378,581 | 2,653,762 | 3,033,537 |
| Total assets | 13,203,987 | 13,559,309 | 13,679,055 | 13,521,387 |
| Interest-bearing debt | 7,523,952 | 7,938,087 | 7,675,722 | 7,388,605 |
| Number of employees | 52,452 | 52,506 | 52,319 | 52,584 |
| Financial ratios and cash flow data: | | | | |
| ROA (%) (Note 6) | 2.1 | 0.5 | 1.0 | 4.1 |
| ROE (%) (Note 7) | 5.5 | (3.4) | (5.3) | 10.3 |
| Equity ratio (%) | 18.7 | 17.5 | 19.4 | 22.4 |
| Net cash provided by operating activities | ¥ 988,271 | ¥ 599,144 | ¥ 509,890 | ¥ 1,073,694 |
| Net cash used in investing activities | (599,263) | (655,375) | (686,284) | (550,138) |
| Net cash provided by (used in) financing activities | (495,091) | 194,419 | 188,237 | (514,885) |
| Other data (Non-consolidated): | | | | |
| Electricity sales (million kWh) | | | | |
| Electricity sales for lighting | 96,089 | 96,059 | 97,600 | 93,207 |
| Electricity sales for power (Note 8)..... | C 11,393 | 11,905 | 12,785 | 12,631 |
| Electricity sales to eligible customers (Note 8) | 172,686 | 180,992 | 187,012 | 181,784 |
| Total | 280,167 | 288,956 | 297,397 | 287,622 |
| Power generation capacity (thousand kW) (Note 9): | | | | |
| Hydroelectric | 8,987 | 8,986 | 8,985 | 8,993 |
| Thermal | 38,189 | 37,686 | 36,179 | 35,533 |
| Nuclear..... | 17,308 | 17,308 | 17,308 | 17,308 |
| Renewable energy, etc. | 4 | 1 | 1 | 1 |
| Total | 64,487 | 63,981 | 62,473 | 61,835 |
| Nuclear power plant capacity utilization rate (%)..... | 53.3 | 43.8 | 44.9 | 74.2 |

- Notes: 1. All dollar amounts refer to U.S. currency. Yen amounts have been translated, solely for the convenience of the reader, at the rate of ¥93.05 to US\$1.00 prevailing on March 31, 2010.
2. Amounts of less than one million yen have been omitted. All percentages have been rounded to the nearest unit.
3. Diluted net income per share is not presented for the years ended March 31, 2005 to March 31, 2009 because no latent shares were outstanding. Diluted net income per share is not presented for the year ended March 31, 2000 because outstanding convertible bonds had no dilutive effect on net income per share.
4. "Total net assets" is a new item presented to conform to revised Japanese accounting standards. The figure for the year ended March 31, 2006 has been restated to reflect this change.
5. Equity = Total net assets – Stock acquisition rights – Minority interests
6. ROA = Operating income/Average total assets
7. ROE = Net income/Average equity
8. Electricity sales for power and electricity sales to eligible customers are presented according to customers categorized as eligible in each fiscal year, and are not restated for changes in the number of eligible customers in succeeding years. For the year ended March 31, 2000, electricity sales to eligible customers have been included in electricity sales for power.
9. TEPCO facilities only. "Renewable energy, etc." includes geothermal and wind power generation capacity. Prior to the year ended March 31, 2010, geothermal power generation capacity was included in thermal power generation capacity. Due to reclassification, it has been included in "Renewable energy, etc." from the year ended March 31, 2010. Prior years have not been restated.

B

All subsidiaries became consolidated subsidiaries as of March 31, 2002.

| Millions of yen, unless otherwise noted | | | | | | | Millions of U.S. dollars, unless otherwise noted (Note 1) | |
|---|-------------|-------------|-------------|-------------|-------------|-------------|---|--|
| 2006 | 2005 | 2004 | 2003 | 2002 | 2001 | 2000 | 2010 | |
| ¥ 5,255,495 | ¥ 5,047,210 | ¥ 4,853,826 | ¥ 4,919,109 | ¥ 5,220,578 | ¥ 5,258,014 | ¥ 5,091,620 | \$ 53,909 | |
| 576,277 | 566,304 | 489,004 | 521,406 | 658,933 | 732,561 | 788,078 | 3,057 | |
| 473,832 | 372,814 | 255,309 | 265,170 | 312,414 | 329,120 | 146,236 | 2,402 | |
| 310,388 | 226,177 | 149,550 | 165,267 | 201,727 | 207,882 | 87,437 | 1,438 | |
| 824,041 | 847,505 | 889,955 | 922,357 | 953,437 | 964,625 | 1,012,755 | 8,161 | |
| 623,726 | 561,206 | 663,967 | 706,656 | 995,842 | 921,126 | 1,023,287 | 6,888 | |
| ¥ 229.76 | ¥ 167.29 | ¥ 110.53 | ¥ 122.08 | ¥ 149.11 | ¥ 153.66 | ¥ 64.63 | \$ 1.07 | |
| – | – | 110.32 | 121.33 | 147.89 | 152.36 | – | 1.07 | |
| 60.00 | 60.00 | 60.00 | 60.00 | 60.00 | 60.00 | 60.00 | 0.64 | |
| 2,059.52 | 1,853.52 | 1,748.06 | 1,662.38 | 1,612.97 | 1,506.62 | 1,367.25 | 19.65 | |
| ¥ 2,815,424 | ¥ – | ¥ – | ¥ – | ¥ – | ¥ – | ¥ – | \$ 27,044 | |
| 2,779,720 | 2,502,157 | 2,360,475 | 2,245,892 | 2,181,983 | 2,038,251 | 1,849,692 | 26,499 | |
| 13,594,117 | 13,748,843 | 13,900,906 | 14,177,296 | 14,578,579 | 14,562,299 | 14,559,331 | 141,902 | |
| 7,840,161 | 8,261,717 | 8,765,175 | 9,076,289 | 9,564,914 | 9,968,871 | 10,309,674 | 80,859 | |
| 51,560 | 53,380 | 51,694 | 52,322 | 53,704 | 48,024 | 48,255 | | |
| 4.2 | 4.1 | 3.5 | 3.6 | 4.5 | 5.0 | 5.4 | | |
| 11.8 | 9.3 | 6.5 | 7.5 | 9.6 | 10.7 | 5.1 | | |
| 20.4 | 18.2 | 17.0 | 15.8 | 15.0 | 14.0 | 12.7 | | |
| ¥ 935,622 | ¥ 1,411,470 | ¥ 1,147,591 | ¥ 1,406,300 | ¥ 1,464,181 | ¥ 1,456,478 | ¥ 1,434,897 | \$ 10,621 | |
| (615,377) | (577,503) | (693,871) | (863,797) | (905,453) | (1,017,032) | (1,070,487) | (6,440) | |
| (350,193) | (785,600) | (451,371) | (573,761) | (558,182) | (431,235) | (372,356) | (5,321) | |
| 95,186 | 92,592 | 86,926 | 89,354 | 85,080 | 85,990 | 83,974 | | |
| 13,499 | 78,239 | 114,772 | 116,551 | 115,354 | 117,082 | 190,252 | | |
| 179,969 | 115,910 | 74,314 | 75,997 | 75,106 | 77,579 | – | | |
| 288,655 | 286,741 | 276,012 | 281,902 | 275,540 | 280,651 | 274,226 | | |
| 8,993 | 8,521 | 8,520 | 8,520 | 8,519 | 8,508 | 8,103 | | |
| 35,536 | 36,995 | 36,831 | 34,548 | 34,548 | 33,026 | 32,434 | | |
| 17,308 | 17,308 | 17,308 | 17,308 | 17,308 | 17,308 | 17,308 | | |
| 1 | 1 | 1 | 1 | 1 | 1 | 1 | | |
| 61,837 | 62,825 | 62,660 | 60,377 | 60,375 | 58,843 | 57,846 | | |
| 66.4 | 61.7 | 26.3 | 60.7 | 80.1 | 79.4 | 84.4 | | |

C

Eligible customers are retail electric power customers included in the scope of liberalization. From March 2000, eligible customers were those in the high-voltage market with contracts to receive over 2,000 kW annually. From April 2004, eligible customers were those in the high-voltage market with contracts to receive over 500 kW annually. From April 2005, eligible customers were those in the high-voltage market with contracts to receive over 50 kW annually.

Financial Review

Analysis of Business Results for the Year Ended March 31, 2010

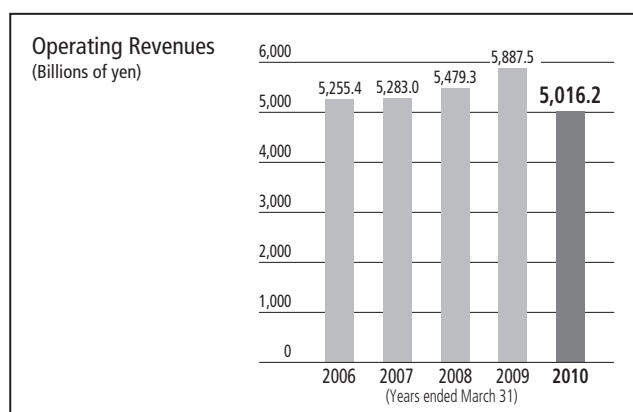
Overview

Operating revenues decreased year on year due to factors including reduced electricity sales volume because of the recession. However, fuel expenses and purchased power decreased because the restart of operations of Units 6 and 7 at Kashiwazaki-Kariwa Nuclear Power Station raised the volume of nuclear power generated. As a result, net income totaled ¥133.7 billion.

In the year ended March 31, 2010, operating revenues decreased ¥871.3 billion, or 14.8 percent, year on year to ¥5,016.2 billion. Electricity sales volume decreased in the electric power business due to factors including the impact of the recession, and the fuel cost adjustment system decreased the unit sales price.

Operating expenses decreased ¥1,088.8 billion, or 18.7 percent, year on year to ¥4,731.8 billion. Fuel expenses and purchased power decreased substantially because the restart of operations of Units 6 and 7 at Kashiwazaki-Kariwa Nuclear Power Station raised the volume of nuclear power generated.

Operating income therefore increased ¥217.5 billion, or 325.0 percent, year on year to ¥284.4 billion. Net income was ¥133.7 billion, compared with a net loss of ¥84.5 billion for the previous fiscal year.

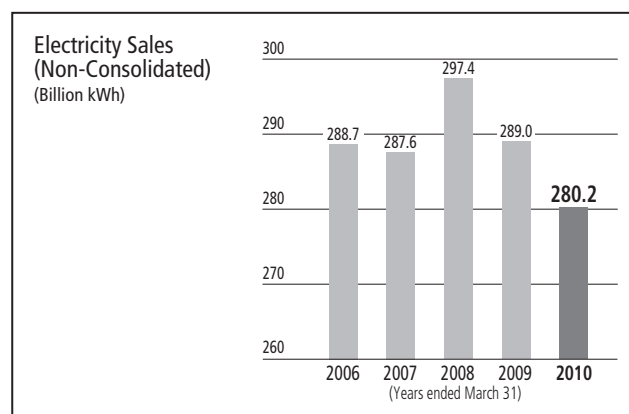


Segment Results

Electric Power Business Segment

For the electric power business segment, operating revenues including intercompany transactions decreased ¥820.9 billion, or 14.8 percent, year on year to ¥4,733.3 billion. Demand from large-scale industrial customers decreased significantly due to the recession, which was a key factor that caused the total volume of electricity sold for the fiscal year to decrease 8.8 billion kWh, or

3.0 percent year on year to 280.2 billion kWh. Moreover, the fuel cost adjustment system decreased the unit sales price. By type of demand, electricity sales for lighting was essentially unchanged year on year at 96.1 billion kWh, electricity sales for power decreased 0.5 billion kWh, or 4.3 percent, year on year to 11.4 billion kWh, and electricity sales to eligible customers decreased 8.3 billion kWh, or 4.6 percent, year on year to 172.7 billion kWh.



Operating expenses decreased ¥1,045.2 billion, or 18.9 percent, year on year to ¥4,487.4 billion. Fuel expenses and purchased power decreased significantly due to lower crude oil prices and the restart of operations of Units 6 and 7 at Kashiwazaki-Kariwa Nuclear Power Station, which raised the volume of nuclear power generated. In addition, the entire TEPCO Group assiduously reduced expenses. Consequently, operating income in the electric power business segment increased ¥224.2 billion, or 11.3 times, year on year to ¥245.9 billion.

Information and Telecommunications Business Segment

Operating revenues in the information and telecommunications business segment decreased ¥8.2 billion, or 7.9 percent, year on year to ¥95.9 billion. The divestiture of the cable television broadcasting business through the April 2009 incorporation-type demerger of TEPCO CABLE TELEVISION Inc. was a primary factor reducing operating revenues, which was partially offset by increases in the number of customers in the data center business and power shielded telecom cable maintenance contracts. Operating expenses decreased ¥8.3 billion, or 8.5 percent, year on year to ¥89.4 billion. Consequently, operating income in the information and telecommunications business segment was essentially unchanged year on year at ¥6.4 billion.

Energy and Environment Business Segment

Operating revenues in the energy and environment business segment decreased ¥63.0 billion, or 15.0 percent, year on year to ¥355.9 billion. Gas sales volume was essentially unchanged year on year, but sales prices declined in tandem with the decrease in the cost of LNG. Moreover, lower crude oil prices caused LNG

(Billions of yen)

| Years ended March 31 | Operating revenues | | Operating income | |
|---|--------------------|---------|------------------|------|
| | 2010 | 2009 | 2010 | 2009 |
| Electric power business | 4,733.3 | 5,554.2 | 245.9 | 21.6 |
| Information and telecommunications business | 95.9 | 104.1 | 6.4 | 6.3 |
| Energy and environment business | 355.9 | 418.9 | 21.6 | 23.2 |
| Living environment and lifestyle-related business | 133.5 | 133.5 | 12.2 | 4.0 |
| Overseas business | 15.1 | 17.1 | (2.3) | 1.7 |
| Eliminations | (317.5) | (340.4) | 0.4 | 9.7 |
| Consolidated | 5,016.2 | 5,887.5 | 284.4 | 66.9 |

sales prices to decrease in the gas field development business. Operating expenses decreased ¥61.3 billion, or 15.5 percent, year on year to ¥334.2 billion. Factors contributing to the decrease included lower raw material prices in the gas supply business. Consequently, operating income in the energy and environment business segment decreased ¥1.6 billion, or 7.1 percent, year on year to ¥21.6 billion.

Living Environment and Lifestyle-Related Business Segment

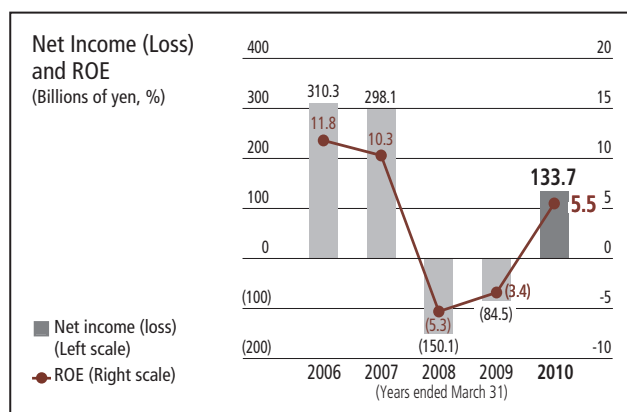
Operating revenues in the living environment and lifestyle-related business segment were essentially unchanged year on year at ¥133.5 billion. Operating revenues increased in the real estate sales business, but decreased in the housing renovation business. Operating expenses decreased ¥8.1 billion, or 6.3 percent, from the previous fiscal year to ¥121.2 billion. Consequently, operating income in the living environment and lifestyle-related business segment increased ¥8.1 billion, or 199.9 percent, year on year to ¥12.2 billion.

Overseas Business Segment

Operating revenues in the overseas business segment decreased ¥1.9 billion, or 11.5 percent, year on year to ¥15.1 billion. Factors included lower electric power prices in the Australian independent power producer business. Operating expenses increased ¥2.1 billion, or 13.8 percent, from the previous fiscal year to ¥17.4 billion. Consequently, operating loss in the overseas business segment was ¥2.3 billion, compared with operating income of ¥1.7 billion for the previous fiscal year.

Net Income

Income before income taxes and minority interests totaled ¥223.4 billion, compared with loss before income taxes and minority interests of ¥99.5 billion for the previous fiscal year. Factors included gain on sale of business of ¥10.7 billion in connection with the divestiture of TEPCO CABLE TELEVISION's main businesses, including CATV broadcast operations. Income taxes net of deferrals totaled ¥86.7 billion. Net income was ¥133.7 billion, compared with net loss of ¥84.5 billion for the previous fiscal year. Net income per share was ¥99.18.



Financial Policy

TEPCO has been working to improve its balance sheets in response to changes in its operating environment including liberalization of the electric power market. The non-consolidated equity ratio was a low 10.0 percent as of March 31, 1997, but improved to 21.5 percent as of March 31, 2007. Higher expenses for fuel for thermal power, reduced internal funds and increases in interest-bearing debt in the years ended March 31, 2008 and 2009 were factors causing the equity ratio to decrease to 16.4 percent as of March 31, 2009. However, free cash flow increased during the year ended March 31, 2010 and TEPCO used part of it to reduce interest-bearing debt, causing the equity ratio to increase to 17.1 percent as of March 31, 2010. TEPCO will continue making every possible effort to improve its balance sheets.

One of the characteristics of the electric power business is that it requires large amounts of long-term funding for the construction and renewal of facilities. TEPCO therefore relies on straight bond issues to raise large amounts of low-cost capital at one time.

The impact of the financial crisis that began in September 2008 with the collapse of Lehman Brothers lingered in the year ended March 31, 2010. TEPCO issued bonds totaling about ¥240.0 billion during the fiscal year, with an emphasis on smooth issues of bonds with maturities that met investor needs.

Issues included TEPCO's first foreign-currency bond in three years, a Swiss franc issue of approximately ¥25.0 billion. This bond had a favorable cost and also strengthened TEPCO's ability to raise capital in diverse capital markets by maintaining and enhancing the presence of TEPCO bonds in foreign markets.

Furthermore, we balance bond issues with loans from financial institutions to add stability and reliability to fund procurement. The operating environment for financial institutions has become increasingly challenging due to factors such as consolidation and restructuring since the global financial crisis began and the tightening of capital adequacy standards by the Bank of International Settlements. Given these circumstances, TEPCO has strengthened existing relationships with lenders while also diversifying funding methods in ways such as using syndicated loans.

In addition, TEPCO has set an upper limit of ¥800.0 billion for commercial paper issuance and established commitment lines under its system for ensuring strong liquidity in the event that external financial conditions worsen.

Moreover, TEPCO established a Group financial system in the year ended March 31, 2002 to enhance competitiveness by raising its overall capital efficiency. TEPCO has successively expanded the scope of companies covered by the system, with results including reduction in assets and liabilities and lower financial costs.

As of the date of publication of this annual report, TEPCO's long-term debt was rated AA by Standard & Poor's Ratings Services (S&P), Aa2 by Moody's Investors Service, Inc. (Moody's), AA+ by Rating and Investment Information, Inc. (R&I), and AAA by Japan Credit Rating Agency, Ltd. (JCR). TEPCO's short-term debt was rated A-1+ by S&P, P-1 by Moody's, a-1+ by R&I, and J-1+ by JCR. These ratings reflect the strength of TEPCO's business base and the stability of its fund-raising.

| | S&P | Moody's | R&I | JCR |
|-----------------|----------|---------|--------|--------|
| Long-term debt | AA | Aa2 | AA+ | AAA |
| Outlook | Negative | Stable | Stable | Stable |
| Short-term debt | A-1+ | P-1 | a-1+ | J-1+ |

Note: Ratings are as of the date of publication of this annual report.

Cash Flow

Net cash provided by operating activities increased due to factors including reduced purchases of fuel for thermal power. Net cash used in investing activities decreased because of proceeds from sale of business. Free cash flow therefore expanded substantially.

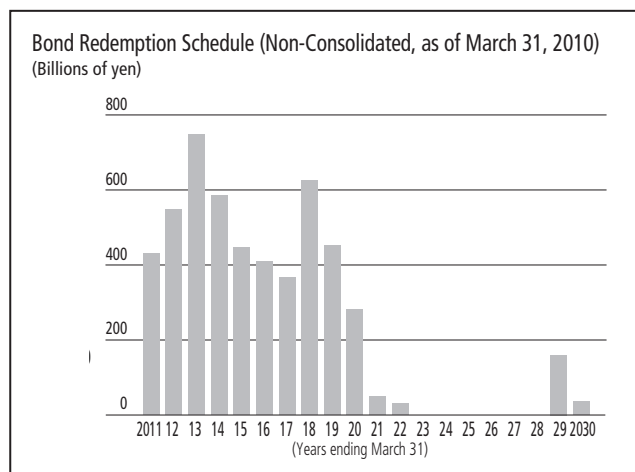
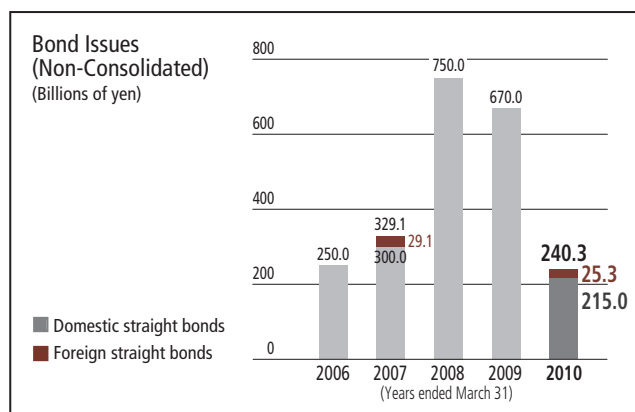
Cash and cash equivalents at the end of the fiscal year decreased ¥105.5 billion, or 40.8 percent, from the previous fiscal year-end to ¥153.1 billion.

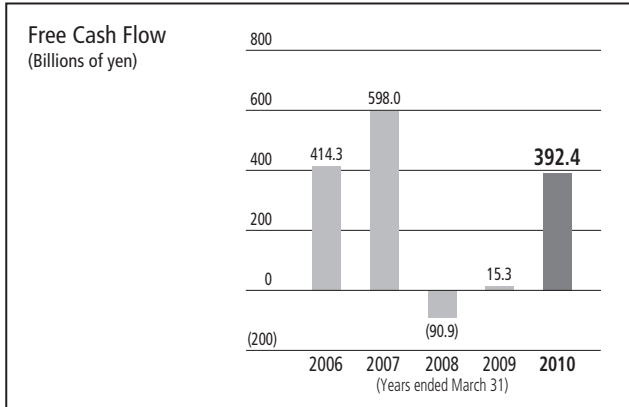
Net cash provided by operating activities increased ¥389.1 billion, or 64.9 percent, year on year to ¥988.2 billion. The increase resulted despite lower operating revenues in the electric power business because purchases of fuel for thermal power decreased.

Net cash used in investing activities decreased ¥56.1 billion, or 8.6 percent, from the previous fiscal year to ¥599.2 billion. Factors included proceeds from sale of business.

Net cash used in financing activities was ¥495.0 billion. In the previous fiscal year, financing activities provided net cash of ¥194.4 billion. Factors included reduction of interest-bearing debt.

Free cash flow for the year ended March 31, 2010, calculated as net cash provided by operating activities less capital expenditures in the electric power business, increased ¥377.1 billion, or 25.6 times, to ¥392.4 billion. Factors included reduced expenses for fuel for thermal power due to lower crude oil prices.





Capital Expenditures

Although TEPCO is investing aggressively in measures to enhance the earthquake-resistance and disaster-prevention functions of nuclear power plants, capital expenditures decreased because of TEPCO's focus on postponement of insignificant and minor construction and revision of construction plans.

During the year ended March 31, 2010, capital expenditures decreased ¥55.0 billion, or 7.9 percent, year on year to ¥640.8 billion. In the electric power business, TEPCO focused investment on securing environmentally responsible supply capabilities by adding power generation capacity and strengthening backbone systems, but reduced capital expenditures by emphasizing flexible facility design, rightsizing facilities and reducing costs.

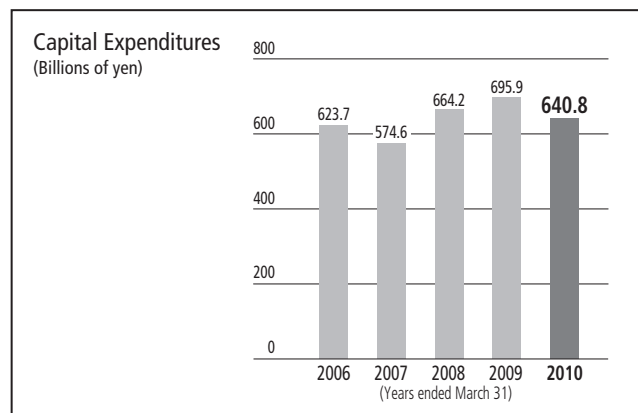
By segment, capital expenditures including intercompany transactions increased ¥1.6 billion, or 0.3 percent, year on year to ¥590.0 billion in the electric power business segment; decreased ¥19.5 billion, or 75.0 percent, to ¥6.5 billion in the information and telecommunications business segment; decreased ¥11.0 billion, or 33.7 percent, to ¥21.6 billion in the energy and environment business segment; decreased ¥4.4 billion, or 31.7 percent, to ¥9.6 billion in the living environment and lifestyle-related business segment; and decreased ¥21.3 billion, or 56.0 percent, to ¥16.8 billion in the overseas business segment.

Non-consolidated capital expenditures in the electric power business consisted of the following:

Non-Consolidated Capital Expenditures in the Electric Power Business

| (Billions of yen) | | |
|---|-------|-------|
| Years ended March 31 | 2010 | 2009 |
| Generation facilities* | 206.4 | 206.2 |
| Hydroelectric power, new energy and other | 11.0 | 11.8 |
| Thermal power | 46.1 | 68.5 |
| Nuclear power | 149.2 | 125.8 |
| Supply facilities | 298.4 | 285.4 |
| Transmission | 143.3 | 130.4 |
| Transformation | 45.3 | 35.1 |
| Distribution | 109.6 | 119.8 |
| Nuclear fuel and other | 87.1 | 98.4 |
| Total | 592.1 | 590.2 |

*Results for the year ended March 31, 2009 are categorized as hydroelectric power, thermal power and nuclear power.



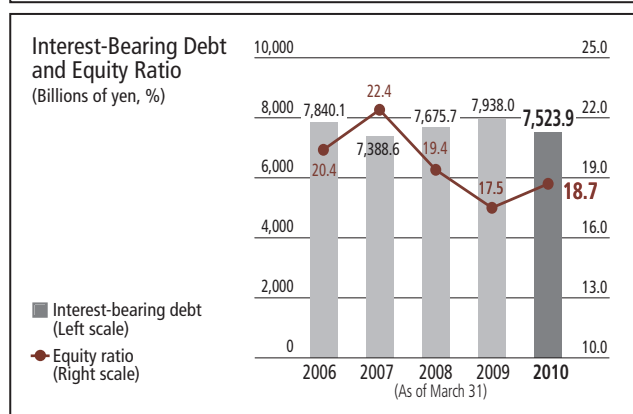
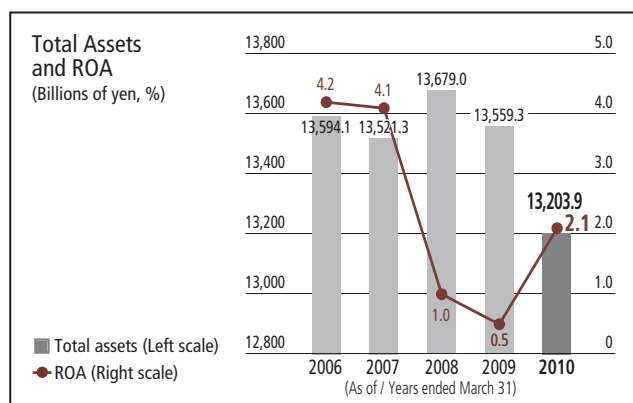
Assets, Liabilities and Net Assets

Factors including the increase in free cash flow allowed TEPCO to reduce interest-bearing debt, and net income for the year contributed to an increase in net assets. Consequently, the equity ratio increased to 18.7 percent from 17.5 percent a year earlier.

As of March 31, 2010, total assets decreased ¥355.3 billion, or 2.6 percent, from the previous fiscal year-end to ¥13,203.9 billion. Although trust funds for reprocessing of irradiated nuclear fuel increased, normal depreciation reduced property, plant and equipment in the electric power business.

Total liabilities decreased ¥452.3 billion, or 4.1 percent, from the previous fiscal year-end to ¥10,687.5 billion. Factors included a decrease in interest-bearing debt of ¥414.1 billion, or 5.2 percent, to ¥7,523.9 billion enabled by the increase in free cash flow.

Net assets increased ¥97.0 billion, or 4.0 percent, from the previous fiscal year-end to ¥2,516.4 billion. Factors included an increase in retained earnings as a result of the net income for the fiscal year. Consequently, the equity ratio increased 1.2 percentage points to 18.7 percent from 17.5 percent.



Dividend Policy

TEPCO's fundamental policy for distributing profits to shareholders is to maintain stable dividends with the goal of a consolidated payout ratio of 30 percent or higher, and to determine dividends after comprehensively considering factors including business performance and progress in improving its balance sheets.

For the year ended March 31, 2010, TEPCO generated net income for the first time in three fiscal years.

After comprehensive consideration of its circumstances, TEPCO decided to pay interim and year-end cash dividends per share of ¥30.00, respectively, for annual cash dividends per share applicable to the year ended March 31, 2010 of ¥60.00.

For the year ending March 31, 2011, based on the above dividend policy TEPCO intends to maintain interim and year-end cash dividends per share at ¥30.00, respectively, and cash dividends per share applicable to the fiscal year at ¥60.00.

Cash Dividends per Share

| Years ended/ending March 31 | Interim | Year-end | Annual |
|-----------------------------|---------|----------|--------|
| 2010 | ¥30.00 | ¥30.00 | ¥60.00 |
| 2011 (Forecast) | ¥30.00 | ¥30.00 | ¥60.00 |

Risk Factors

The following primary risk factors to which the TEPCO Group is subject may exert a significant influence on investor decisions. Issues that may not necessarily be relevant as risk factors but that may influence investor decisions are also presented below in keeping with TEPCO's vigorous efforts to disclose information to its investors. The forward-looking statements included below represent estimates as of the date of publication of this annual report.

(1) Stable Supply of Electric Power

The TEPCO Group is fully committed to providing a stable supply of electric power. However, natural disasters, accidents at facilities, sabotage including terrorist acts, and problems in obtaining fuel are among the contingencies that could cause large-scale, extended power outages, which could render TEPCO unable to provide a stable supply of electric power. Recovering from or otherwise rectifying such outages could require significant capital outlays that could negatively affect the TEPCO Group's results and financial condition, public trust and operations.

(2) Nuclear Power Plant Capacity Utilization Rate

The TEPCO Group works to raise the capacity utilization rate at its nuclear power plants by enhancing trust in its nuclear power generation facilities and operations. However, factors including natural disasters, problems at facilities and delays in periodic inspections could lower the nuclear power plant capacity utilization rate, which could increase overall power generation costs by requiring additional capacity utilization at thermal power plants that use more expensive fuel. In addition, increased CO₂ emissions could result in additional costs. These issues could affect the TEPCO Group's results and financial condition.

In July 2007, the Niigataken Chuetsu-Oki Earthquake damaged Kashiwazaki-Kariwa Nuclear Power Station, causing multiple reactors to shut down. The status of restoration at these reactors could affect the TEPCO Group.

(3) Nuclear Fuel Cycle

Nuclear power generation, including the nuclear fuel cycle, is indispensable for maintaining a stable energy supply over the medium-to-long term and for preventing global warming. TEPCO will steadily promote nuclear power generation with the major premise of maintaining safe, stable operations. However, promoting nuclear power generation poses various risks such as reprocessing irradiated nuclear fuel, disposing of radioactive waste and decommissioning nuclear power plants and other facilities, which require substantial capital investment and long periods for facility construction and operation. Initiatives such as a

national system for handling back-end business have reduced these risks, but issues such as revisions of this system, an increase in provisions to reserves for costs not included in this system, operating conditions at the Rokkasho Reprocessing Plant and other facilities, and procedures for decommissioning of the Rokkasho Uranium Enrichment Plant could affect the TEPCO Group's results and financial condition.

(4) Securing Safety, Quality Control, and Preventing Environmental Pollution

The TEPCO Group works to secure safety, control quality and prevent environmental pollution. However, accidents, fatalities or large-scale emissions of pollutants into the environment resulting from incidents including operational errors or failure to comply with laws or internal regulations could damage public trust in the TEPCO Group and affect the smooth execution of Group operations.

(5) Corporate Ethics and Compliance

The TEPCO Group works to ensure compliance with corporate ethics during the execution of operations. However, violation of laws and regulations or other acts contrary to the TEPCO Group's corporate ethics could damage public trust in the TEPCO Group and affect the smooth execution of Group operations.

(6) Information Management

The TEPCO Group maintains information important to its operations, including a large volume of customer information. The Group strictly administers information through means including internal regulations and employee training. However, leaks of information could damage public trust in the TEPCO Group's ability to manage information and affect the smooth execution of Group operations.

(7) Business and Environmental Regulations

Changes in the TEPCO Group's regulatory environment, including tightening of regulations related to global warming and systemic changes in the electric power business, could affect the TEPCO Group's results and financial condition. In addition, issues such as a decrease in the quality of electric power due to a substantial increase in renewable energy resulting from factors including stricter environmental regulations could disrupt operations.

(8) Competition with Self-Generation and Other Forms of Energy

Competition with self-generation and other forms of energy is increasing in the electric power business. This competition could affect the TEPCO Group's results and financial condition.

(9) Customer Service

The TEPCO Group is working to further enhance customer service. However, inappropriate responses to customers and other issues could reduce customer satisfaction and public trust in the TEPCO Group, which could disrupt normal operations.

(10) Economic and Other Conditions

The volume of sales in the electric power business directly reflects economic and industrial activities and is subject to the influence of the economic environment. Moreover, demand for air conditioning and heating is subject to the influence of the weather, particularly in the summer and the winter. These issues could affect the TEPCO Group's results and financial condition.

(11) Movements in Financial Markets

The TEPCO Group holds domestic and foreign stocks and bonds in its pension plan assets and other portfolios. Changes in the value of these holdings due to issues including conditions in stock and bond markets could affect the TEPCO Group's results and financial condition.

Moreover, issues including future interest rate movements affect the TEPCO Group's interest payments. However, any impact would be limited and short-term in nature because the TEPCO Group primarily procures long-term, fixed-rate funds.

(12) Price of Fuel for Thermal Power Generation

The prices for liquefied natural gas (LNG), crude oil, coal and other fuels for thermal power generation change according to factors including international market conditions and foreign exchange market movements, which could affect the TEPCO Group's results and financial condition. However, changes in fuel prices and foreign exchange markets are reflected in electricity rates through the fuel cost adjustment system, which reduces the impact on performance from fuel price fluctuations within a defined range.

(13) Businesses Other than Electric Power

The TEPCO Group conducts businesses other than electric power, including businesses overseas. Issues including increasing competition with other participants in these businesses, stricter regulations, changes in economic conditions including foreign exchange rates and international fuel markets, political uncertainty and natural disasters could cause actual results to differ from forecasts at the time of investment and affect the TEPCO Group's results and financial condition.

Consolidated Balance Sheets

The Tokyo Electric Power Company, Incorporated and Consolidated Subsidiaries
March 31

| ASSETS | Millions of yen | | Millions of U.S. dollars (Note 2) |
|--|---------------------|---------------------|--------------------------------------|
| | 2010 | 2009 | 2010 |
| Property, plant and equipment | ¥ 29,767,284 | ¥ 29,559,429 | \$ 319,906 |
| Construction in progress | 697,581 | 648,591 | 7,497 |
| | 30,464,865 | 30,208,020 | 327,403 |
| Less: | | | |
| Contributions in aid of construction | (389,228) | (358,729) | (4,183) |
| Accumulated depreciation | (21,051,670) | (20,543,923) | (226,240) |
| | (21,440,898) | (20,902,653) | (230,423) |
| Property, plant and equipment, net (Notes 4, 8, 9 and 25) | 9,023,967 | 9,305,367 | 96,980 |
| Nuclear fuel (Note 9): | | | |
| Loaded nuclear fuel | 147,991 | 146,067 | 1,590 |
| Nuclear fuel in processing | 754,967 | 769,850 | 8,114 |
| | 902,958 | 915,918 | 9,704 |
| Investments and other: | | | |
| Long-term investments (Notes 5 and 9) | 527,081 | 499,027 | 5,665 |
| Trust funds for reprocessing of irradiated nuclear fuel (Note 9) | 824,403 | 667,487 | 8,860 |
| Deferred tax assets (Note 15) | 435,846 | 443,481 | 4,684 |
| Other (Notes 9 and 14) | 507,143 | 519,998 | 5,449 |
| | 2,294,474 | 2,129,995 | 24,658 |
| Current assets (Note 9): | | | |
| Cash (Note 6) | 180,183 | 301,391 | 1,936 |
| Notes and accounts receivable—customers | 348,773 | 430,095 | 3,748 |
| Inventories | 160,111 | 156,010 | 1,721 |
| Other (Notes 6 and 15) | 296,202 | 323,826 | 3,184 |
| | 985,271 | 1,211,323 | 10,589 |
| Less: | | | |
| Allowance for doubtful accounts | (2,684) | (3,295) | (29) |
| | 982,586 | 1,208,027 | 10,560 |
| Total assets | ¥ 13,203,987 | ¥ 13,559,309 | \$ 141,902 |

| LIABILITIES AND NET ASSETS | Millions of yen | | Millions of U.S. dollars (Note 2) |
|---|--------------------|--------------------|--------------------------------------|
| | 2010 | 2009 | 2010 |
| Long-term liabilities and reserves: | | | |
| Long-term debt (Notes 7 and 9)..... | ¥ 6,354,010 | ¥ 6,624,587 | \$ 68,286 |
| Other long-term liabilities (Note 15)..... | 145,263 | 100,060 | 1,561 |
| Reserve for reprocessing of irradiated nuclear fuel (Note 10)..... | 1,246,373 | 1,254,593 | 13,395 |
| Accrued employees' retirement benefits (Note 14)..... | 420,913 | 428,911 | 4,524 |
| Reserve for decommissioning costs of nuclear power units (Note 11)..... | 510,010 | 491,415 | 5,481 |
| Reserve for loss on disaster (Note 12)..... | 92,813 | 168,191 | 997 |
| | 8,769,385 | 9,067,759 | 94,244 |
| Current liabilities: | | | |
| Current portion of long-term debt (Notes 7 and 9)..... | 741,298 | 689,287 | 7,967 |
| Short-term loans (Notes 7 and 9)..... | 363,643 | 389,212 | 3,908 |
| Trade notes and accounts payable..... | 279,149 | 241,960 | 3,000 |
| Accrued income taxes and other..... | 78,427 | 75,899 | 843 |
| Other (Notes 7 and 15)..... | 450,500 | 662,191 | 4,841 |
| | 1,913,019 | 2,058,550 | 20,559 |
| Reserve for fluctuation in water levels (Note 13)..... | 5,104 | 13,521 | 55 |
| Total liabilities..... | 10,687,509 | 11,139,831 | 114,858 |
| Net assets: | | | |
| Shareholders' equity (Notes 16 and 26): | | | |
| Common stock, without par value: | | | |
| Authorized — 1,800,000,000 shares | | | |
| Issued — 1,352,867,531 shares in 2010 and 2009..... | 676,434 | 676,434 | 7,270 |
| Capital surplus..... | 19,123 | 19,142 | 206 |
| Retained earnings..... | 1,831,487 | 1,772,324 | 19,682 |
| Treasury stock, at cost: | | | |
| 4,053,771 shares in 2010 and 3,941,412 shares in 2009..... | (8,016) | (7,764) | (86) |
| Total shareholders' equity..... | 2,519,029 | 2,460,137 | 27,072 |
| Valuation, translation adjustments and other: | | | |
| Net unrealized holding loss on securities..... | (15,696) | (26,140) | (169) |
| Net deferred loss on hedges..... | (10,423) | (22,918) | (112) |
| Land revaluation loss..... | (3,689) | (3,692) | (40) |
| Translation adjustments..... | (23,480) | (28,802) | (252) |
| Total valuation, translation adjustments and other..... | (53,290) | (81,555) | (573) |
| Stock acquisition rights..... | 3 | — | 0 |
| Minority interests..... | 50,736 | 40,895 | 545 |
| Total net assets..... | 2,516,478 | 2,419,477 | 27,044 |
| Total liabilities and net assets..... | ¥13,203,987 | ¥13,559,309 | \$141,902 |

See notes to consolidated financial statements.

Consolidated Statements of Operations

The Tokyo Electric Power Company, Incorporated and Consolidated Subsidiaries
Years ended March 31

| | Millions of yen | | Millions of U.S. dollars (Note 2) |
|---|-----------------|------------|--------------------------------------|
| | 2010 | 2009 | 2010 |
| Operating revenues: | | | |
| Electricity | ¥4,732,792 | ¥5,553,746 | \$50,863 |
| Other | 283,465 | 333,829 | 3,046 |
| | 5,016,257 | 5,887,576 | 53,909 |
| Operating expenses (Notes 17, 18 and 19): | | | |
| Electricity | 4,472,007 | 5,513,608 | 48,060 |
| Other | 259,807 | 307,031 | 2,792 |
| | 4,731,814 | 5,820,640 | 50,852 |
| Operating income | 284,443 | 66,935 | 3,057 |
| Other (income) expenses: | | | |
| Interest and dividend income..... | (27,833) | (31,290) | (299) |
| Interest expense..... | 134,076 | 140,152 | 1,441 |
| Loss on disaster (Note 12) | — | 56,302 | — |
| Equity in earnings of affiliates | (12,643) | (13,834) | (136) |
| Impairment loss (Note 25) | — | 12,216 | — |
| Gain on transfer of business | (10,725) | — | (115) |
| Other, net | (13,497) | 6,849 | (145) |
| | 69,377 | 170,395 | 746 |
| Income (loss) before special item, income taxes and minority interests | 215,065 | (103,459) | 2,311 |
| Special item: | | | |
| Reversal of reserve for fluctuation in water levels (Note 13) | (8,416) | (3,885) | (91) |
| Income (loss) before income taxes and minority interests | 223,482 | (99,574) | 2,402 |
| Income taxes (Note 15): | | | |
| Current..... | 20,172 | 18,565 | 217 |
| Deferred..... | 66,569 | (37,209) | 715 |
| | 86,741 | (18,644) | 932 |
| Minority interests | 2,965 | 3,588 | 32 |
| Net income (loss) | ¥ 133,775 | ¥ (84,518) | \$ 1,438 |
| Per share information: | | | |
| | Yen | | U.S. dollars (Note 2) |
| Net assets (basic) | ¥1,828.08 | ¥1,763.32 | \$19.65 |
| Net income (loss) (basic)..... | 99.18 | (62.65) | 1.07 |
| Net income (diluted) | 99.18 | — | 1.07 |
| Cash dividends..... | 60.00 | 60.00 | 0.64 |

See notes to consolidated financial statements.

Consolidated Statements of Changes in Net Assets

The Tokyo Electric Power Company, Incorporated and Consolidated Subsidiaries
Years ended March 31

| | Year ended March 31, 2010 | | | | | | | | | | | | | |
|--|---------------------------|-------------------|-------------------------|----------------------------|---|--|-----------------------|-------------------------|--|-----------|-----|---------|--------------------------|--------------------|
| | Millions of yen | | | | | | | | | | | | | |
| | Shareholders' equity | | | | | Valuation, translation adjustments and other | | | | | | | Stock acquisition rights | Minority interests |
| Common stock | Capital surplus | Retained earnings | Treasury stock, at cost | Total shareholders' equity | Net unrealized holding loss on securities | Net deferred loss on hedges | Land revaluation loss | Translation adjustments | Total valuation, translation adjustments and other | | | | | |
| Balance at March 31, 2009 | ¥676,434 | ¥19,142 | ¥1,772,324 | ¥(7,764) | ¥2,460,137 | ¥(26,140) | ¥(22,918) | ¥(3,692) | ¥(28,802) | ¥(81,555) | ¥— | ¥40,895 | ¥2,419,477 | |
| Cash dividends..... | — | — | (81,007) | — | (81,007) | — | — | — | — | — | — | — | (81,077) | |
| Net income | — | — | 133,775 | — | 133,775 | — | — | — | — | — | — | — | 133,775 | |
| Purchases of treasury stock..... | — | — | — | (454) | (454) | — | — | — | — | — | — | — | (454) | |
| Sales of treasury stock | — | (18) | — | 202 | 183 | — | — | — | — | — | — | — | 183 | |
| Increase resulting from adopting the equity accounting method for additional affiliates..... | — | — | 6,397 | — | 6,397 | — | — | — | — | — | — | — | 6,397 | |
| Reversal of land revaluation gain..... | — | — | (3) | — | (3) | — | — | — | — | — | — | — | (3) | |
| Other..... | — | — | — | (0) | (0) | — | — | — | — | — | — | — | (0) | |
| Net changes in items other than shareholders' equity | — | — | — | — | — | 10,443 | 12,494 | 3 | 5,322 | 28,264 | 3 | 9,841 | 38,108 | |
| Total changes..... | — | (18) | 59,163 | (252) | 58,892 | 10,443 | 12,494 | 3 | 5,322 | 28,264 | 3 | 9,841 | 97,000 | |
| Balance at March 31, 2010 | ¥676,434 | ¥19,123 | ¥1,831,487 | ¥(8,016) | ¥2,519,029 | ¥(15,696) | ¥(10,423) | ¥(3,689) | ¥(23,480) | ¥(53,290) | ¥ 3 | ¥50,736 | ¥2,516,478 | |

| | Year ended March 31, 2009 | | | | | | | | | | | | |
|--|---------------------------|-------------------|-------------------------|----------------------------|--|--|-----------------------|-------------------------|--|------------|---------|------------|--------------------|
| | Millions of yen | | | | | | | | | | | | |
| | Shareholders' equity | | | | | Valuation, translation adjustments and other | | | | | | | Minority interests |
| Common stock | Capital surplus | Retained earnings | Treasury stock, at cost | Total shareholders' equity | Net unrealized holding (loss) gain on securities | Net deferred loss on hedges | Land revaluation loss | Translation adjustments | Total valuation, translation adjustments and other | | | | |
| Balance at March 31, 2008 | ¥676,434 | ¥19,126 | ¥1,937,814 | ¥(7,187) | ¥2,626,188 | ¥ 37,527 | ¥(12,895) | ¥(3,647) | ¥ 6,589 | ¥ 27,574 | ¥41,692 | ¥2,695,455 | |
| Cash dividends..... | — | — | (81,018) | — | (81,018) | — | — | — | — | — | — | (81,018) | |
| Net loss | — | — | (84,518) | — | (84,518) | — | — | — | — | — | — | (84,518) | |
| Purchases of treasury stock..... | — | — | — | (992) | (992) | — | — | — | — | — | — | (992) | |
| Sales of treasury stock | — | 16 | — | 415 | 431 | — | — | — | — | — | — | 431 | |
| Reversal of land revaluation gain..... | — | — | 45 | — | 45 | — | — | — | — | — | — | 45 | |
| Other..... | — | — | — | (0) | (0) | — | — | — | — | — | — | (0) | |
| Net changes in items other than shareholders' equity | — | — | — | — | — | (63,668) | (10,023) | (45) | (35,392) | (109,129) | (797) | (109,926) | |
| Total changes..... | — | 16 | (165,490) | (576) | (166,051) | (63,668) | (10,023) | (45) | (35,392) | (109,129) | (797) | (275,977) | |
| Balance at March 31, 2009 | ¥676,434 | ¥19,142 | ¥1,772,324 | ¥(7,764) | ¥2,460,137 | ¥(26,140) | ¥(22,918) | ¥(3,692) | ¥(28,802) | ¥ (81,555) | ¥40,895 | ¥2,419,477 | |

| | Year ended March 31, 2010 | | | | | | | | | | | | | |
|--|-----------------------------------|-------------------|-------------------------|----------------------------|---|--|-----------------------|-------------------------|--|---------|------|-------|--------------------------|--------------------|
| | Millions of U.S. dollars (Note 2) | | | | | | | | | | | | | |
| | Shareholders' equity | | | | | Valuation, translation adjustments and other | | | | | | | Stock acquisition rights | Minority interests |
| Common stock | Capital surplus | Retained earnings | Treasury stock, at cost | Total shareholders' equity | Net unrealized holding loss on securities | Net deferred loss on hedges | Land revaluation loss | Translation adjustments | Total valuation, translation adjustments and other | | | | | |
| Balance at March 31, 2009 | \$7,270 | \$206 | \$19,046 | \$(83) | \$26,439 | \$(281) | \$(246) | \$(40) | \$(310) | \$(877) | \$— | \$439 | \$26,001 | |
| Cash dividends..... | — | — | (871) | — | (871) | — | — | — | — | — | — | — | (871) | |
| Net income | — | — | 1,438 | — | 1,438 | — | — | — | — | — | — | — | 1,438 | |
| Purchases of treasury stock..... | — | — | — | (5) | (5) | — | — | — | — | — | — | — | (5) | |
| Sales of treasury stock | — | (0) | — | 2 | 2 | — | — | — | — | — | — | — | 2 | |
| Increase resulting from adopting the equity accounting method for additional affiliates..... | — | — | 69 | — | 69 | — | — | — | — | — | — | — | 69 | |
| Reversal of land revaluation gain..... | — | — | (0) | — | (0) | — | — | — | — | — | — | — | (0) | |
| Other..... | — | — | — | (0) | (0) | — | — | — | — | — | — | — | (0) | |
| Net changes in items other than shareholders' equity | — | — | — | — | — | 112 | 134 | 0 | 58 | 304 | 0 | 106 | 410 | |
| Total changes..... | — | (0) | 636 | (3) | 633 | 112 | 134 | 0 | 58 | 304 | 0 | 106 | 1,043 | |
| Balance at March 31, 2010 | \$7,270 | \$206 | \$19,682 | \$(86) | \$27,072 | \$(169) | \$(112) | \$(40) | \$(252) | \$(573) | \$ 0 | \$545 | \$27,044 | |

See notes to consolidated financial statements.

Consolidated Statements of Cash Flows

The Tokyo Electric Power Company, Incorporated and Consolidated Subsidiaries
Years ended March 31

| | Millions of yen | | Millions of U.S. dollars (Note 2) |
|---|------------------|------------------|--------------------------------------|
| | 2010 | 2009 | 2010 |
| Cash flows from operating activities | | | |
| Income (loss) before income taxes and minority interests | ¥ 223,482 | ¥ (99,574) | \$ 2,402 |
| Depreciation and amortization | 759,391 | 757,093 | 8,161 |
| Impairment loss (Note 25) | — | 12,216 | — |
| Loss on nuclear fuel | 37,172 | 31,603 | 399 |
| Loss on disposal of property, plant and equipment | 22,998 | 23,185 | 247 |
| Reversal of accrued employees' retirement benefits | (7,482) | (824) | (80) |
| Reversal of reprocessing of irradiated nuclear fuel | (8,219) | (9,456) | (88) |
| Provision for decommissioning costs of nuclear power units | 18,594 | 16,245 | 200 |
| (Reversal of) provision for loss on disaster (Note 12) | (75,377) | 3,663 | (810) |
| Interest and dividend income | (27,833) | (31,290) | (299) |
| Interest expense | 134,076 | 140,152 | 1,441 |
| Equity in earnings of affiliates | (12,643) | (13,834) | (136) |
| Increase in trust funds for reprocessing of irradiated nuclear fuel | (156,915) | (149,545) | (1,686) |
| Decrease (increase) in notes and accounts receivable | 81,058 | (42,853) | 871 |
| Increase (decrease) in notes and accounts payable | 66,938 | (114,070) | 719 |
| Other | 55,401 | 117,546 | 595 |
| | 1,110,642 | 640,258 | 11,936 |
| Interest and cash dividends received | 29,314 | 27,867 | 315 |
| Interest paid | (137,879) | (141,450) | (1,482) |
| Income taxes (paid) refund | (13,805) | 72,469 | (148) |
| Net cash provided by operating activities | 988,271 | 599,144 | 10,621 |
| Cash flows from investing activities | | | |
| Purchases of property, plant and equipment | (633,670) | (661,493) | (6,810) |
| Contributions in aid of construction received | 25,693 | 12,424 | 276 |
| Increase in long-term investments | (52,190) | (17,782) | (561) |
| Proceeds from long-term investments | 12,852 | 29,974 | 138 |
| Payments for purchases of subsidiaries, net | — | (925) | — |
| Proceeds from transfer of business (Note 6) | 37,641 | — | 405 |
| Other | 10,409 | (17,574) | 112 |
| Net cash used in investing activities | (599,263) | (655,375) | (6,440) |
| Cash flows from financing activities | | | |
| Proceeds from issuance of bonds | 239,364 | 668,008 | 2,572 |
| Redemptions of bonds | (427,870) | (598,020) | (4,598) |
| Proceeds from long-term loans | 322,074 | 540,404 | 3,461 |
| Repayments of long-term loans | (356,121) | (282,008) | (3,827) |
| Proceeds from short-term loans | 721,878 | 859,598 | 7,758 |
| Repayments of short-term loans | (749,788) | (851,272) | (8,058) |
| Proceeds from issuance of commercial papers | 730,000 | 1,555,000 | 7,845 |
| Redemptions of commercial papers | (900,000) | (1,615,000) | (9,672) |
| Cash dividends paid | (80,808) | (80,951) | (868) |
| Other | 6,179 | (1,338) | 66 |
| Net cash (used in) provided by financing activities | (495,091) | 194,419 | (5,321) |
| Effect of exchange rate changes on cash and cash equivalents | 487 | (4,622) | 5 |
| Net (decrease) increase in cash and cash equivalents | (105,596) | 133,566 | (1,135) |
| Cash and cash equivalents at beginning of the year | 258,714 | 125,147 | 2,781 |
| Cash and cash equivalents at end of the year (Note 6) | ¥ 153,117 | ¥ 258,714 | \$ 1,646 |

See notes to consolidated financial statements.

Notes to Consolidated Financial Statements

The Tokyo Electric Power Company, Incorporated and Consolidated Subsidiaries
March 31, 2010

1

Summary of Significant Accounting Policies

(a) Basis of Preparation

The accompanying consolidated financial statements of The Tokyo Electric Power Company, Incorporated (the "Company") and its consolidated subsidiaries (collectively, the "Companies") have been compiled from the consolidated financial statements prepared by the Company as required by the Financial Instruments and Exchange Law of Japan and are prepared on the basis of accounting principles generally accepted in Japan, which differ in certain respects from the application and disclosure requirements of the International Financial Reporting Standards.

The financial statements of the overseas consolidated subsidiaries are prepared in accordance with either International Financial Reporting Standards or U.S. generally accepted accounting principles, with adjustments for the specified six items as applicable (see Note 3 (c)).

As permitted by the Financial Instruments and Exchange Law, amounts of less than one million yen have been omitted. Consequently, the totals shown in the accompanying consolidated financial statements do not necessarily agree with the sums of the individual amounts.

Certain amounts in the prior years' financial statements have been reclassified to conform to the current year's presentation.

(b) Basis of Consolidation

The accompanying consolidated financial statements include the accounts of the Company and all companies which it controls directly or indirectly. Companies over which the Company or the Companies exercise significant influence in terms of their operating and financial policies have been included in the consolidated financial statements on an equity basis. All significant intercompany balances and transactions have been eliminated in consolidation.

The differences arising from the cost of the Companies' investments in subsidiaries and affiliates in excess of the interest in their net assets at fair value are amortized over a period of five years.

Investments in other affiliates, not significant in amount, are carried at cost. The company writes down these investments if it deems that impairment of their value is irrecoverable.

(c) Depreciation and Amortization

Depreciation of property, plant and equipment is computed by the declining-balance method based on the estimated useful lives of the respective assets. Amortization of intangible fixed assets is computed by the straight-line method. Easements for transmission line right-of-way acquired on or after April 1, 2005 are depreciated over 36 years, the same number of years used for the useful life of transmission lines. Other easements are depreciated over their average remaining useful lives.

(d) Nuclear Fuel and Amortization

Nuclear fuel is stated at cost less amortization. The amortization of loaded nuclear fuel is computed based on the quantity of energy produced for the generation of electricity.

(e) Investments

Securities are classified into three categories according to holding intent as follows: i) trading securities, which are held for the purpose of earning capital gains in the short-term; ii) held-to-maturity securities, which the Company intends to hold until maturity; and iii) other securities, which are not classified as either of the other two categories. The Companies have no securities categorized as trading securities or held-to-maturity securities. Other securities are stated at fair value if available, or at cost determined by the moving-average method. Unrealized gain or loss, net of the applicable taxes, is reported as a separate component of net assets. Realized gain or loss on sales of these securities are calculated based on the moving-average cost.

(f) Inventories

Coals, fuel oils and gases are stated at the lower of cost, determined principally by the average method, or net realizable value (see Note 3 (a)).

(g) Allowance for Doubtful Accounts

The Companies provide the allowance for doubtful accounts based on the historical ratio of actual credit losses to total receivables and the amount of uncollectible receivables estimated on an individual basis.

(h) Accrued Employees' Retirement Benefits

The Companies calculate accrued employees' retirement benefits principally based on the retirement benefit obligation and the fair value of the pension plan assets at the balance sheet date, as adjusted for unrecognized actuarial gain or loss and unrecognized prior service cost.

Actuarial gain or loss is mainly amortized by the straight-line method over a period of three years.
Prior service cost is charged or credited to income when incurred.

(i) Income Taxes

Deferred tax assets and liabilities are determined based on the differences between financial reporting and the tax bases of the assets and liabilities, and are measured using the enacted tax rates and laws expected to be in effect when the differences are expected to be recovered or settled.

(j) Foreign Currency Translation

The revenue and expenses of overseas consolidated subsidiaries are translated into yen at the average exchange rates prevailing during the fiscal year.

The balance sheets of overseas consolidated subsidiaries, except for the components of net assets, are translated into yen at the rates of exchange in effect at the balance sheet date. The components of net assets are translated at their historical exchange rates. Translation differences arising from the translation of the financial statements of overseas consolidated subsidiaries are presented as translation adjustments in net assets.

Current and non-current accounts denominated in foreign currency are translated into yen at the exchange rates prevailing as of the fiscal year-end, and the resulting gain or loss is credited or charged to income for the fiscal year.

(k) Derivatives and Hedging Activities

Derivatives are stated at fair values with any changes in unrealized gain or loss charged or credited to income, except for those that meet the criteria for deferral hedge accounting under which unrealized gain or loss is deferred as an asset or a liability.

Liabilities that are denominated in foreign currencies and hedged by derivative instruments are translated at their respective contract rates.

(l) Cash Equivalents

The Company considers all highly liquid investments with a maturity of three months or less when purchased to be cash equivalents.

(m) Amounts per Share

Basic and diluted net income (loss) per share is computed based on net income (loss) available for distribution to shareholders of common stock and the weighted-average number of shares of common stock outstanding during the fiscal year.

2

U.S. Dollar Amounts

Amounts in U.S. dollars are included solely for the convenience of the reader. The rate of ¥93.05 = US\$1.00, the approximate rate of exchange in effect on March 31, 2010, has been used. The inclusion of such amounts is not intended to imply that yen have been or could be readily converted, realized or settled in U.S. dollars at that or any other rate.

3

Accounting Change

(a) Inventories

Inventories had been stated at cost determined principally by the average method through the fiscal year ended March 31, 2008.

However, "Accounting Standard for Measurement of Inventories" became effective from fiscal years beginning on or after April 1, 2008. Accordingly, effective April 1, 2008 inventories are stated at the lower of cost, determined principally by the average method, or net realizable value.

The effect of this adoption was immaterial.

(b) Leases

Noncancelable leases had been primarily accounted for as operating leases, regardless of whether such leases were classified as operating or finance leases. However, leases that transferred ownership of the leased assets to the lessee were accounted for as finance leases through the year ended March 31, 2008.

However, the Company and its domestic subsidiaries have adopted "Accounting Standard for Lease Transactions" and "Implementation Guidance for Accounting Standard for Lease Transactions" that became effective from fiscal years beginning on or after April 1, 2008. Accordingly, all finance leases entered into after April 1, 2008 are accounted for as finance lease transactions.

The effect of this adoption was immaterial.

Finance lease transactions that do not transfer ownership to the lessee that commenced before April 1, 2008 are accounted for as operating leases.

(c) Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements

Effective April 1, 2008, the Company has adopted "Practical Solution on Unification of Accounting Policies Applied to Foreign Subsidiaries for Consolidated Financial Statements."

This adoption had no effect.

(d) Accrued Employees' Retirement Benefits

Effective April 1, 2009, the Company has adopted the partial revision of "Accounting Standard for Retirement Benefits."

This adoption had no effect.

4

Property, Plant and Equipment, Net

The major classifications of property, plant and equipment, net at March 31, 2010 and 2009 were as follows:

| | Millions of yen | | Millions of U.S. dollars |
|--|-----------------|------------|--------------------------|
| | 2010 | 2009 | 2010 |
| Hydroelectric power production facilities..... | ¥ 725,572 | ¥ 761,503 | \$ 7,798 |
| Thermal power production facilities..... | 1,030,831 | 1,124,852 | 11,078 |
| Nuclear power production facilities..... | 667,866 | 641,107 | 7,178 |
| Transmission facilities..... | 2,168,063 | 2,271,257 | 23,300 |
| Transformation facilities..... | 860,375 | 893,398 | 9,246 |
| Distribution facilities..... | 2,185,048 | 2,218,706 | 23,483 |
| General facilities..... | 155,276 | 165,969 | 1,669 |
| Other electricity-related property, plant and equipment..... | 21,257 | 22,297 | 228 |
| Other property, plant and equipment..... | 522,947 | 557,683 | 5,620 |
| Construction in progress..... | 686,727 | 648,591 | 7,380 |
| | ¥9,023,967 | ¥9,305,367 | \$96,980 |

5

Marketable Securities and Investment Securities

At March 31, 2010 and 2009, other securities for which market prices were available were as follows:

| | Millions of yen | | | | | | Millions of U.S. dollars | | |
|--------------------------|-----------------|-------------------|--------------------------------|-----------------|-------------------|--------------------------------|--------------------------|-------------------|--------------------------------|
| | 2010 | | | 2009 | | | 2010 | | |
| | Carrying amount | Acquisition costs | Unrealized holding gain (loss) | Carrying amount | Acquisition costs | Unrealized holding gain (loss) | Carrying amount | Acquisition costs | Unrealized holding gain (loss) |
| Unrealized holding gain: | | | | | | | | | |
| Stocks and bonds..... | ¥ 49,767 | ¥ 22,791 | ¥ 26,976 | ¥ 42,812 | ¥ 21,344 | ¥ 21,468 | \$ 535 | \$ 245 | \$ 290 |
| Unrealized holding loss: | | | | | | | | | |
| Stocks and bonds..... | 185,861 | 236,469 | (50,607) | 175,513 | 234,991 | (59,477) | 1,997 | 2,541 | (544) |
| Total..... | ¥235,628 | ¥259,260 | ¥(23,631) | ¥218,326 | ¥256,335 | ¥(38,009) | \$2,532 | \$2,786 | \$(254) |

For the year ended March 31, 2009, gain and loss on sales of other securities were as follows:

| | Millions of yen | | |
|-----------------------|-----------------|------------------|-------------------|
| | 2009 | | |
| | Sales amount | Aggregated gains | Aggregated losses |
| Other securities..... | ¥198 | ¥175 | ¥1 |

At March 31, 2009, non-marketable securities and investment securities stated at cost were as follows:

| | Millions of yen |
|----------------------|-----------------|
| | 2009 |
| Other securities: | |
| Unlisted stocks..... | ¥67,335 |
| Other | 7,801 |

6

Supplemental Cash Flow Information

Reconciliation of the difference between cash stated in the consolidated balance sheets as of March 31, 2010 and 2009 and cash and cash equivalents for the purpose of the statements of cash flows is as follows:

| | Millions of yen | | Millions of U.S. dollars |
|---|-----------------|----------|--------------------------|
| | 2010 | 2009 | 2010 |
| Cash..... | ¥180,183 | ¥301,391 | \$1,937 |
| Time deposits with maturities of more than three months | (37,844) | (43,084) | (407) |
| Short-term investments with an original maturity of three months or less, presenting negligible risk of change in value, included in other current assets | 10,777 | 407 | 116 |
| Cash and cash equivalents..... | ¥153,117 | ¥258,714 | \$1,646 |

The businesses of TEPCO CABLE TELEVISION Inc. (a consolidated subsidiary) and another subsidiary were transferred during the year ended March 31, 2010. The following table presents assets and liabilities at the date of transfer and the relationship between the selling values and proceeds from the transfer.

| | Millions of yen | Millions of U.S. dollars |
|---|-----------------|--------------------------|
| | 2010 | 2010 |
| Non-current assets | ¥30,459 | \$327 |
| Current assets..... | 1,957 | 21 |
| Non-current liabilities | (2,737) | (29) |
| Current liabilities | (1,684) | (18) |
| Other | (207) | (2) |
| | 27,787 | 299 |
| Gain on transfer of business | 10,725 | 115 |
| Price of transfer of business..... | 38,512 | 414 |
| Cash and cash equivalents related to transfer of business | (870) | (9) |
| Proceeds from transfer of business, net | ¥37,641 | \$405 |

7

Short-Term Debt and Long-Term Debt

Short-term loans and commercial paper are unsecured. The weighted-average interest rates of short-term loans were approximately 0.759% and 1.098% for the years ended March 31, 2010 and 2009, respectively. The weighted-average interest rates of commercial paper were approximately 0.109% and 0.218% for the years ended March 31, 2010 and 2009, respectively.

At March 31, 2010 and 2009, short-term debt consisted of the following:

| | Millions of yen | | Millions of U.S. dollars |
|--|-----------------|----------|--------------------------|
| | 2010 | 2009 | 2010 |
| Loans from banks and other sources | ¥363,643 | ¥389,212 | \$3,908 |
| Commercial paper | 65,000 | 235,000 | 699 |
| | ¥428,643 | ¥624,212 | \$4,607 |

The annual interest rates applicable to the Company's domestic straight bonds at March 31, 2010 and 2009 ranged from 0.635% to 5.05% and from 0.335% to 5.05%, respectively and those applicable to the Company's foreign straight bonds at March 31, 2010 and 2009 ranged from 2.125% to 4.5% and from 2.75% to 4.5%, respectively. The interest rates applicable to long-term debt (except for the current portion) at March 31, 2010 and 2009 averaged approximately 1.551% and 1.815%, respectively.

At March 31, 2010 and 2009, long-term debt consisted of the following:

| | Millions of yen | | Millions of U.S. dollars |
|---|-----------------|------------|--------------------------|
| | 2010 | 2009 | 2010 |
| Domestic straight bonds due from 2009 through 2029 | ¥4,981,320 | ¥5,068,340 | \$53,534 |
| Foreign straight bonds due from 2009 through 2017 | 188,525 | 289,070 | 2,026 |
| Loans from banks, insurance companies and other sources | 1,925,463 | 1,956,465 | 20,693 |
| | 7,095,309 | 7,313,875 | 76,253 |
| Less: Current portion | (741,298) | (689,287) | (7,967) |
| | ¥6,354,010 | ¥6,624,587 | \$68,286 |

8

Leases

(a) As Lessee:

Future minimum lease payments subsequent to March 31, 2010 for operating leases are summarized as follows:

| Years ending March 31, | Millions of yen | Millions of U.S. dollars |
|---------------------------|-----------------|--------------------------|
| 2011 | ¥ 39 | \$ 1 |
| 2012 and thereafter | 104 | 1 |
| Total | ¥144 | \$2 |

(b) As Lessor:

Future minimum lease income subsequent to March 31, 2010 for operating leases is summarized as follows:

| Years ending March 31, | Millions of yen | Millions of U.S. dollars |
|---------------------------|-----------------|--------------------------|
| 2011 | ¥ 789 | \$ 8 |
| 2012 and thereafter | 2,765 | 30 |
| Total | ¥3,554 | \$38 |

9

Pledged Assets

The Company's entire property was subject to certain statutory preferential rights as security for loans from the Development Bank of Japan that amounted to ¥397,659 million (US\$4,274 million) and ¥447,570 million, and for bonds that amounted to ¥5,238,965 million (US\$56,303 million) and ¥5,424,310 million at March 31, 2010 and 2009, respectively.

Certain of the Company's long-term loan agreements give the lenders the right, upon request, to have any proposed appropriation of retained earnings submitted to them for prior approval before submission to the shareholders. None of the lenders has ever exercised this right.

Assets pledged as collateral for certain consolidated subsidiaries' long-term debt of ¥60,322 million (US\$648 million) and short-term debt of ¥2,388 million (US\$26 million) at March 31, 2010 were as follows:

| | Millions of yen | Millions of U.S. dollars |
|---|-----------------|--------------------------|
| Property, plant and equipment, net: | | |
| Hydroelectric power production facilities | ¥ 4,754 | \$ 51 |
| Other | 62,480 | 672 |
| Cash | 16,185 | 174 |
| Notes and accounts receivable — customers | 1,491 | 16 |
| Inventories | 4,646 | 50 |
| Other current assets | 6 | 0 |
| | ¥89,564 | \$963 |

As of March 31, 2010 and 2009, respectively, long-term investments totaling ¥54,956 million (US\$591 million) and ¥55,500 million and other current assets totaling ¥1,882 million (US\$20 million) and ¥802 million were also pledged as collateral for long-term loans from financial institutions to investees of certain consolidated subsidiaries.

10

Reserve for
Reprocessing of
Irradiated Nuclear Fuel

The reserve is stated at the present value of the amount that would be required to reprocess irradiated nuclear fuel generated in proportion to combustion of nuclear fuel. The discount rates of 1.3% and 4.0% at March 31, 2010 and 1.5% and 4.0% at March 31, 2009 have been adopted for the reserve for reprocessing of irradiated nuclear fuel with and without a definite reprocessing plan, respectively.

In the year ended March 31, 2006, the accounting standards that Japanese electric utility companies used to provide for the reserve for the estimated liability related to past generation costs up to March 31, 2005 were changed. As a result, since the year ended March 31, 2006 past generation costs are being recognized over 15 years as an annual operating expense of ¥30,560 million (US\$328 million).

Also, under the accounting rules applicable to electric utility companies in Japan, unrecognized actuarial loss of ¥37,143 million (US\$399 million) and ¥89,347 million at March 31, 2010 and 2009, respectively, is being charged to income as an operating expense. These expenses are charged to income in the fiscal year following the fiscal year in which irradiated nuclear fuel with a definite reprocessing plan is generated.

11

Reserve for
Decommissioning Costs
of Nuclear Power Units

The reserve for the anticipated costs required for the decommissioning of nuclear power units in the future is provided on the basis of the actual amount of nuclear power generated during the year.

Also, "Accounting Standard for Asset Retirement Obligations" and "Implementation Guidance for Accounting Standard for Asset Retirement Obligations" become effective from fiscal years beginning on after April 1, 2010. Accordingly, the reserve for decommissioning costs of nuclear power units totaling ¥510,010 million (US\$5,481 million) as of March 31, 2010 is recorded as an asset retirement obligation.

12

Reserve for Loss on Disaster

The Company provides the reserve for loss on disaster for the restoration of assets damaged by the Niigataken Chuetsu-Oki Earthquake.

The estimated cost of restoration is subject to change if the Company revises the scope and work involved in repair as a result of assessment of facility soundness.

13

Reserve for Fluctuation in Water Levels

The Electricity Utilities Industry Law requires the Company to provide a reserve against income volatility that may result from the effect of excessive or insufficient water levels on hydroelectric power generation.

14

Employees' Retirement Benefits

The Company and certain consolidated subsidiaries have defined benefit plans, including a defined benefit pension plan, funded non-contributory tax-qualified retirement pension plans, social security pension plans, lump-sum retirement benefit plans and defined contribution pension plans.

The following table sets forth the funded or unfunded status of the plans, and the amounts recognized in the consolidated balance sheets at March 31, 2010 and 2009 for the Companies' defined benefit plans:

| | Millions of yen | | Millions of U.S. dollars |
|---|-----------------|--------------|-----------------------------|
| | 2010 | 2009 | 2010 |
| Projected benefit obligation..... | ¥(1,019,189) | ¥(1,022,653) | \$(10,953) |
| Plan assets at fair value..... | 612,320 | 569,763 | 6,581 |
| Accrued employees' retirement benefits..... | 420,913 | 428,911 | 4,523 |
| Prepaid pension expense..... | (14,159) | (56,087) | (152) |
| Unrecognized actuarial gain or loss..... | ¥ (114) | ¥ (80,065) | \$ (1) |

The components of retirement benefit expenses and other for the years ended March 31, 2010 and 2009 are outlined as follows:

| | Millions of yen | | Millions of U.S. dollars |
|--|-----------------|----------|-----------------------------|
| | 2010 | 2009 | 2010 |
| Service cost..... | ¥ 30,318 | ¥ 31,030 | \$ 326 |
| Interest cost..... | 19,983 | 20,137 | 215 |
| Expected return on plan assets..... | (13,758) | (15,497) | (148) |
| Amortization of unrecognized actuarial gain or loss..... | 44,335 | 52,775 | 476 |
| Other..... | 4,419 | 4,062 | 48 |
| Retirement benefit expenses..... | ¥ 85,297 | ¥ 92,508 | \$ 917 |

The principal assumptions used in determining the retirement benefit obligations and other components of the Companies' plans are shown below:

| | 2010 | 2009 |
|--|-------------------------|-------------------------|
| Method of allocation of estimated retirement benefits..... | Equally over the period | Equally over the period |
| Discount rate..... | Mainly 2.0% | Mainly 2.0% |
| Expected rate of return on plan assets..... | Mainly 2.5% | Mainly 2.5% |
| Period for amortization of unrecognized actuarial gain or loss..... | Mainly 3 years | Mainly 3 years |

The Company and a consolidated subsidiary in the electric power business are subject to taxes on income including corporation and inhabitants' taxes that in aggregate resulted in a statutory tax rate of approximately 36% in 2010 and 2009.

The significant components of deferred tax assets and liabilities as of March 31, 2010 and 2009 were as follows:

| | Millions of yen | | Millions of U.S. dollars |
|---|-----------------|----------|--------------------------|
| | 2010 | 2009 | 2010 |
| Deferred tax assets: | | | |
| Accrued employees' retirement benefits | ¥154,891 | ¥154,465 | \$1,665 |
| Depreciation and amortization | 60,205 | 60,989 | 647 |
| Reserve for decommissioning costs of nuclear power units | 56,130 | 56,130 | 603 |
| Reserve for reprocessing of irradiated nuclear fuel | 53,251 | 56,027 | 572 |
| Reserve for loss on disaster | 33,607 | 60,902 | 361 |
| Easement on the transmission line right-of-way | 31,544 | 25,230 | 339 |
| Tax loss carryforwards | 26,599 | 80,774 | 286 |
| Net unrealized holding loss on securities | 18,909 | 22,190 | 203 |
| Deferred charges for tax purposes | 17,076 | 18,437 | 184 |
| Other | 146,272 | 140,109 | 1,572 |
| | 598,491 | 675,257 | 6,432 |
| Valuation allowance | (84,541) | (80,079) | (909) |
| Total deferred tax assets | 513,949 | 595,177 | 5,523 |
| Deferred tax liabilities: | | | |
| Unrealized holding gain on securities | (10,393) | (8,411) | (112) |
| Prepaid pension cost | (5,244) | (20,425) | (56) |
| Other | (17,311) | (15,701) | (186) |
| Total deferred tax liabilities | (32,949) | (44,538) | (354) |
| Net deferred tax assets | ¥481,000 | ¥550,639 | \$5,169 |

Deferred tax assets and liabilities included in other current assets, other current liabilities and other long-term liabilities were as follows:

| | Millions of yen | | Millions of U.S. dollars |
|-----------------------------------|-----------------|----------|--------------------------|
| | 2010 | 2009 | 2010 |
| Other current assets | ¥60,875 | ¥121,758 | \$654 |
| Other long-term liabilities | 15,644 | 14,531 | 168 |
| Other current liabilities | 76 | 69 | 1 |

The differences between the effective tax rate reflected in the accompanying consolidated statements of income for the years ended March 31, 2010 and 2009 and the statutory tax rate were as follows:

| | 2010 | 2009 |
|--|-------|--------|
| Statutory tax rate | 36.2% | 36.2% |
| Non-taxable dividend income..... | (2.9) | 2.1 |
| Equity in earnings of affiliated companies..... | (2.1) | 5.0 |
| Change in valuation allowance | 2.0 | (21.4) |
| Eliminations of dividend income | 1.9 | — |
| Differences of tax rate among consolidated subsidiaries..... | 0.9 | — |
| Expenses not deductible for tax purposes | — | (1.9) |
| Amortization of goodwill..... | — | (1.2) |
| Other | 2.7 | (0.1) |
| Effective tax rate | 38.8% | 18.7% |

16

Shareholders' Equity

The Corporation Law of Japan provides that an amount equal to 10% of the amount to be disbursed as distributions of capital surplus (other than the capital reserve) and retained earnings (other than the legal reserve) be transferred to the capital reserve or the legal reserve, respectively, until the sum of the capital reserve and the legal reserve equals 25% of the common stock account. The capital reserve amounted to ¥19,014 million (US\$204 million) and ¥19,014 million, and the legal reserve amounted to ¥169,108 million (US\$1,817 million) and ¥169,108 million at March 31, 2010 and 2009, respectively. Moreover, neither the capital reserve nor the legal reserve is available for the payment of dividends, but distributions of capital surplus can be made at anytime by resolution of the shareholders or by the Board of Directors if certain conditions are met.

17

Research and Development Costs

Research and development costs included in operating expenses for the years ended March 31, 2010 and 2009 totaled ¥37,539 million (US\$403 million) and ¥42,091 million, respectively.

18

Selling, General and Administrative Expenses

The main components of selling, general and administrative expenses in the electric power business operating expenses for the years ended March 31, 2010 and 2009 were as follows:

| | Millions of yen | | Millions of U.S. dollars |
|---|-----------------|----------|--------------------------|
| | 2010 | 2009 | 2010 |
| Salaries and allowances..... | ¥139,945 | ¥139,660 | \$1,504 |
| Provision for accrued employees' retirement benefits..... | 75,541 | 81,535 | 812 |
| Consignment expenses | 88,166 | 85,657 | 948 |

19

Provisions for Reserves

Provisions for reserves charged to net income during the years ended March 31, 2010 and 2009 were as follows:

| | Millions of yen | | Millions of U.S. dollars |
|---|-----------------|---------|--------------------------|
| | 2010 | 2009 | 2010 |
| Accrued employees' retirement benefits | ¥80,176 | ¥88,666 | \$ 862 |
| Reserve for reprocessing of irradiated nuclear fuel..... | 93,522 | 95,341 | 1,005 |
| Reserve for decommissioning costs of nuclear power units..... | 18,594 | 16,245 | 200 |
| Reserve for loss on disaster | — | 56,595 | — |

20**Related Party
Transactions**

The Company guaranteed loan and bonds in the amounts of ¥286,800 million (US\$3,082 million) and ¥299,617 million of Japan Nuclear Fuel Limited, a major affiliate, at March 31, 2010 and 2009, respectively.

21**Contingent Liabilities**

Contingent liabilities totaled ¥643,802 million (US\$6,919 million) and ¥647,059 million, of which ¥322,556 million (US\$3,467 million) and ¥321,291 million were in the form of co-guarantees or commitments to give co-guarantees if requested for the loans, bonds, lease obligations or other commitments of other companies at March 31, 2010 and 2009, respectively.

In addition, ¥251,246 million (US\$2,700 million) and ¥255,767 million consisted of guarantees given in connection with housing loans made to employees of the Companies at March 31, 2010 and 2009, respectively.

The remaining ¥70,000 million (US\$752 million) and ¥70,000 million represent the debt assigned by the Company to certain banks under debt assumption agreements at March 31, 2010 and 2009, respectively.

22**Financial Instruments**

Beginning with the year ended March 31, 2010, the Company adopted the "Accounting Standard for Financial Instruments" and the "Guidance on Disclosures about Fair Value of Financial Instruments."

1. Status of financial instruments**(1) Policy regarding financial instruments**

The Company aims for stable fund procurement by emphasizing the use of direct financing such as bonds and commercial paper to procure low-cost capital to fund the capital expenditures required by operations in the electric power business. The Company also uses loans from banks, insurance companies and other sources to diversify funding methods.

The Company only uses short-term deposits to manage funds.

The Company and certain consolidated subsidiaries comply with internal policies in using derivatives solely to hedge risk, never for trading or speculation.

(2) Details of financial instruments, associated risk and risk management

Marketable securities and investment securities consist mainly of equity securities and are exposed to market price fluctuation risk. The Company and certain consolidated subsidiaries review the fair values of marketable securities on a quarterly basis.

Trust funds for the reprocessing of irradiated nuclear fuel is the money contributed under the Law on Creation and Management of Trust Funds for Reprocessing of Spent Fuel at Nuclear Power Stations to properly reprocess the irradiated nuclear fuel incurred by operating specified commercial power reactors.

Notes and accounts receivable are exposed to the credit risk of customers. In compliance with internal policies, the Company and certain consolidated subsidiaries monitor due dates and outstanding balances by individual customer, and press for collection of receivables that become past due.

Interest-bearing debt includes loans that are exposed to interest rate fluctuation risk. The Company hedges this risk by utilizing interest rate swaps for certain loans. Foreign bonds are exposed to foreign currency exchange risk, which the Company hedges by utilizing currency swaps when issuing bonds.

Almost all trade notes and accounts payable have payment due dates within a year.

Bonds, loans, commercial paper, and trade notes and accounts payable expose the Company to liquidity risk in that the Company and certain consolidated subsidiaries may not be able to meet their obligations on scheduled due dates. The Company and certain consolidated subsidiaries prepare and update their cash flow projections on a timely basis to manage this liquidity risk.

The Company and certain consolidated subsidiaries use derivatives, including currency swaps, to hedge the risk of exchange rate fluctuations associated with bonds denominated in foreign currencies and interest rate swaps to hedge the risk of interest rate fluctuations associated with loans. The Company and certain consolidated subsidiaries have departments that conduct and manage such transactions in compliance with internal policies.

The Company and certain consolidated subsidiaries are also exposed to credit risk in the event of non-performance by the counterparties to these derivatives positions, but consider the risk of any such loss to be minimal because they enter into derivative transactions only with financial institutions and companies that have high credit ratings. Information on hedge accounting is disclosed in Note 23.

(3) Supplementary explanation of items related to the fair value of financial instruments

The fair value of financial instruments is based on their quoted market price, if available. When there is no quoted market price available, the fair value is determined based on reasonable estimates. Estimates of fair value contain uncertainties because they employ variable factors and assumptions. In addition, the contractual amounts of the derivatives in Note 23 are not necessarily indicative of the actual market risk involved in relevant derivatives.

2. Fair value of financial instruments

The carrying amount of financial instruments in the consolidated balance sheet as of March 31, 2010, their fair value and unrealized loss are as shown below. Items for which fair value is not readily determinable are not included in the following table (see Note 2).

| | Millions of yen | | |
|---|-------------------|--------------|------------|
| | 2010 | | |
| | Carrying amount*1 | Fair value*1 | Difference |
| (1) Marketable securities and investment securities*2 | ¥ 235,628 | ¥ 235,628 | ¥ — |
| (2) Trust funds for the reprocessing of irradiated nuclear fuel | 824,403 | 824,403 | — |
| (3) Cash | 180,183 | 180,183 | — |
| (4) Notes and accounts receivable-customers | 348,773 | 348,773 | — |
| (5) Bonds*3 | (5,169,845) | (5,408,639) | (238,793) |
| (6) Long-term loans*3 | (1,925,463) | (1,967,769) | (42,305) |
| (7) Short-term loans | (363,643) | (363,643) | — |
| (8) Commercial paper*4 | (65,000) | (65,000) | — |
| (9) Trade notes and accounts payable | (279,149) | (279,149) | — |
| (10) Derivatives*5 | (1,052) | (1,052) | — |

| | Millions of U.S. dollars | | |
|--|--------------------------|--------------|------------|
| | 2010 | | |
| | Carrying amount*1 | Fair value*1 | Difference |
| (1) Marketable securities and investment securities*2..... | \$ 2,532 | \$ 2,532 | \$ — |
| (2) Trust funds for the reprocessing of irradiated nuclear fuel..... | 8,860 | 8,860 | — |
| (3) Cash | 1,936 | 1,936 | — |
| (4) Notes and accounts receivable-customers..... | 3,748 | 3,748 | — |
| (5) Bonds*3..... | (55,560) | (58,126) | (2,566) |
| (6) Long-term loans*3..... | (20,693) | (21,147) | (455) |
| (7) Short-term loans..... | (3,908) | (3,908) | — |
| (8) Commercial paper*4 | (699) | (699) | — |
| (9) Trade notes and accounts payable | (3,000) | (3,000) | — |
| (10) Derivatives*5 | (11) | (11) | — |

*1. Figures shown in parentheses are liabilities.

*2. Marketable securities and investment securities are reflected in "Long-term investments" and "Other" under current assets in the consolidated balance sheets.

*3. Certain bonds and long-term loans are in "Current portion of long-term debt" in the consolidated balance sheets.

*4. Commercial paper is included in "Other" under current liabilities in the consolidated balance sheets.

*5. The value of assets and liabilities arising from derivatives is shown at net value.

Note 1. Marketable securities, derivatives and methods for estimating fair value of financial instruments

- (1) Marketable securities and investment securities
The fair value of marketable equity securities is determined by their market price. For further information on investment securities by holding intent, see Note 5.
- (2) Trust funds for the reprocessing of irradiated nuclear fuel
Trust funds for the reprocessing of irradiated nuclear fuel is the money contributed under the Law on Creation and Management of Trust Funds for Reprocessing of Spent Fuel at Nuclear Power Stations to properly reprocess the irradiated nuclear fuel incurred by operating specified commercial power reactors.
To obtain a refund of its contribution, the Company has to follow the scheme approved by the Minister of Economy, Trade and Industry for refunds of trust funds for reprocessing irradiated nuclear fuel. Since the carrying value is based on the present value of the projected refunds in the future under the scheme at March 31, 2010, the fair value is determined as the relevant carrying values.
- (3) Cash and (4) Notes and accounts receivable-customers
Since these items are settled in a short period of time and their fair value approximates their carrying value, the relevant fair value is determined as carrying value.
- (5) Bonds
The fair value of bonds issued by the Company is based on their market prices. The fair value of bonds hedged by forward exchange contracts, to which the assignment method of hedge accounting is applied (see Note 23), is estimated based on the present value of principal and interest discounted using the interest rate for a bond of equivalent maturity and credit rating.
- (6) Long-term loans
For the fair value of long-term loans payable with floating interest rates, those interest rates are updated to reflect the market interest rate within a short period of time. Since their fair value approximates their carrying value, the relevant fair value is determined as carrying value.
For the fair value of long-term loans payable with fixed interest rates, the total amount of principal and interest of relevant long-term loans, grouped by the remaining loan period, is discounted using the incremental borrowing rate to be applied in the similar conditions. For those subject to the special hedge accounting treatment of interest rate swaps (see Note 23), the present value is determined using the swap rate that is deemed as their interest rate.
- (7) Short-term loans, (8) Commercial paper, and (9) Trade notes and accounts payable
Since these items are settled in a short period of time and their fair value approximates their carrying value, the relevant fair value is determined at carrying value.
- (10) Derivatives
See Note 23.

Note 2. Financial instruments for which fair value is not readily determinable:

| | Millions of yen | Millions of U.S. dollars |
|---------------------------|-----------------|--------------------------|
| | 2010 | 2010 |
| | Carrying amount | Carrying amount |
| Unlisted securities | ¥ 99,744 | \$1,072 |
| Other | 17,728 | 190 |
| Total | ¥117,473 | \$1,262 |

These financial instruments are not included in "Marketable securities and investment securities" because no quoted market price is available and their fair value is not readily determinable.

Note 3. Redemption schedule for monetary instruments and debt securities with maturity dates subsequent to March 31, 2010 is as follows:

| | Millions of yen | | | |
|---|-----------------------|----------------------------------|------------------------------------|--------------------|
| | 2010 | | | |
| | Due in 1 year or less | Due after 1 year through 5 years | Due after 5 years through 10 years | Due after 10 years |
| Marketable securities and investment securities | | | | |
| Other securities with maturity | | | | |
| Bonds | | | | |
| Public bonds | ¥ 3 | ¥110 | ¥79 | ¥— |
| Corporate bonds | 301 | 101 | — | — |
| Other | — | — | — | — |
| Other | 10,370 | 494 | — | 46 |
| Trust funds for the reprocessing of irradiated nuclear fuel*1 | 108,421 | — | — | — |
| Cash*2 | 180,183 | — | — | — |
| Notes and accounts receivable – customers | 348,773 | — | — | — |
| Total | ¥648,054 | ¥706 | ¥79 | ¥46 |

| | Millions of U.S. dollars | | | |
|---|--------------------------|----------------------------------|------------------------------------|--------------------|
| | 2010 | | | |
| | Due in 1 year or less | Due after 1 year through 5 years | Due after 5 years through 10 years | Due after 10 years |
| Marketable securities and investment securities | | | | |
| Other securities with maturity | | | | |
| Bonds | | | | |
| Public bonds | \$ 0 | \$ 1 | \$ 1 | \$— |
| Corporate bonds | 3 | 1 | — | — |
| Other | — | — | — | — |
| Other | 112 | 6 | — | 0 |
| Trust funds for the reprocessing of irradiated nuclear fuel*1 | 1,165 | — | — | — |
| Cash*2 | 1,937 | — | — | — |
| Notes and accounts receivable – customers | 3,748 | — | — | — |
| Total | \$6,965 | \$ 8 | \$ 1 | \$ 0 |

*1. The Company does not disclose information on the portion of trust funds for the reprocessing of irradiated nuclear fuel that are due after one year or more (¥715,982 million (US\$7,695 million)) because of contractual obligations and the risk of disadvantage.

*2. Portion due in 1 year or less includes cash.

Note 4. Redemption schedule for bonds and long-term loans subsequent to March 31, 2010 is as follows:

| Millions of yen | | | | | | |
|----------------------|-----------------------|----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-------------------|
| 2010 | | | | | | |
| | Due in 1 year or less | Due after 1 year through 2 years | Due after 2 years through 3 years | Due after 3 years through 4 years | Due after 4 years through 5 years | Due after 5 years |
| Bonds | ¥430,220 | ¥549,039 | ¥748,110 | ¥585,665 | ¥446,400 | ¥2,410,411 |
| Long-term loans..... | 311,078 | 219,943 | 224,679 | 311,239 | 259,226 | 599,295 |
| Total | ¥741,298 | ¥768,982 | ¥972,789 | ¥896,904 | ¥705,626 | ¥3,009,706 |

| Millions of U.S.dollars | | | | | | |
|-------------------------|-----------------------|----------------------------------|-----------------------------------|-----------------------------------|-----------------------------------|-------------------|
| 2010 | | | | | | |
| | Due in 1 year or less | Due after 1 year through 2 years | Due after 2 years through 3 years | Due after 3 years through 4 years | Due after 4 years through 5 years | Due after 5 years |
| Bonds | \$4,624 | \$5,900 | \$ 8,040 | \$6,294 | \$4,797 | \$25,904 |
| Long-term loans..... | 3,343 | 2,364 | 2,414 | 3,345 | 2,786 | 6,441 |
| Total | \$7,967 | \$8,264 | \$10,454 | \$9,639 | \$7,583 | \$32,345 |

23

Derivatives

The Company utilizes commodity swap agreements for the purpose of hedging its exposure to adverse fluctuations in fuel prices.

The Company and certain consolidated subsidiaries also utilize forward foreign exchange contracts solely in order to hedge against the risk of fluctuation in foreign currency exchange rates and to stabilize their future cash flows relating to payables denominated in foreign currencies.

The Company also utilizes currency swap agreements for the purpose of hedging its exposure to adverse fluctuations in foreign exchange rates and to manage its future cash flows relating to payments on the principal and interest of bonds denominated in foreign currencies.

Liabilities denominated in foreign currencies hedged by derivative positions are translated at their respective contract rates.

The Company and certain consolidated subsidiaries also utilize interest-rate swaps and interest-rate caps to hedge their exposure to adverse fluctuations in interest rates and to manage their future cash flows relating to interest payments on long-term bank loans.

The Company also utilizes fuel price margin swaps to hedge cash flow against the risk of fluctuation in the margin between the price of electricity and the purchase price of fuel under the fuel price adjustment system.

The Company and certain consolidated subsidiaries use derivatives solely to hedge specified risks in compliance with their internal policies, and do not use derivatives for trading or speculative purposes.

The Company and certain consolidated subsidiaries are also exposed to credit risk in the event of non-performance by the counterparties to derivatives positions, but consider this risk to be minimal because they enter into derivatives transactions only with financial institutions and companies which have high credit ratings.

1. Derivatives for which hedge accounting is not applied

(1) Currency-related

| | Millions of yen | | | |
|------------------------------------|-----------------|---------------------|-------------|-----------------|
| | 2010 | | | |
| | Contract amount | Portion over 1 year | Fair value* | Unrealized loss |
| Non-market transaction | | | | |
| Foreign exchange forward contracts | | | | |
| Selling: USD | ¥4,635 | ¥ — | ¥(3) | ¥(3) |
| Selling: KRW | 364 | — | (2) | (2) |
| Total | ¥4,999 | ¥ — | ¥(5) | ¥(5) |

| | Millions of U.S. dollars | | | |
|------------------------------------|--------------------------|---------------------|-------------|-----------------|
| | 2010 | | | |
| | Contract amount | Portion over 1 year | Fair value* | Unrealized loss |
| Non-market transaction | | | | |
| Foreign exchange forward contracts | | | | |
| Selling: USD | \$50 | \$ — | \$(0) | \$(0) |
| Selling: KRW | 4 | — | (0) | (0) |
| Total | \$54 | \$ — | \$(0) | \$(0) |

* Fair value for those contracts is based on prices disclosed by relevant financial institutions.

2. Derivatives for which hedge accounting is applied

(1) Currency-related

| | Hedged item | Millions of yen | | |
|--|-----------------------------------|-----------------|---------------------|------------|
| | | 2010 | | |
| | | Contract amount | Portion over 1 year | Fair value |
| Basic treatment | | | | |
| Foreign exchange forward contracts | Payables (Forward transaction) | | | |
| Buying: EUR | | ¥ 141 | ¥ 15 | ¥0 *1 |
| Allocation of gain/loss on foreign exchange forward contracts | | | | |
| Currency swap transactions | Bonds | | | |
| Payable JPY/receivable EUR | | 134,270 | 134,270 | *2 |
| Payable JPY/receivable CHF | | 54,051 | 54,051 | *2 |
| Foreign exchange forward contracts | Payables | | | |
| Buying: EUR | | 26 | — | *2 |
| Total | | ¥188,489 | ¥188,336 | ¥0 |

| Millions of U.S. dollars | | | | |
|--|-----------------------------------|-----------------|---------------------|------------|
| 2010 | | | | |
| | Hedged item | Contract amount | Portion over 1 year | Fair value |
| Basic treatment | | | | |
| Foreign exchange forward contracts | Payables (Forward transaction) | | | |
| Buying: EUR | | \$ 2 | \$ 0 | \$0 *1 |
| Allocation of gain/loss on foreign exchange forward contracts | | | | |
| Currency swap transactions | | | | |
| Payable JPY/receivable EUR | Bonds | 1,443 | 1,443 | *2 |
| Payable JPY/receivable CHF | | 581 | 581 | *2 |
| Foreign exchange forward contracts | | | | |
| Buying: EUR | Payables | 0 | — | *2 |
| Total | | \$2,026 | \$2,024 | \$0 |

*1. Fair value for these contracts is based on prices disclosed by relevant financial institutions.

*2. Foreign exchange forward contracts accounted for using the assignment method are not included in the presentation of carrying value and fair value in Note 22 because they are included in the bonds they hedge.

(2) Interest rate-related

| Millions of yen | | | | |
|---|-----------------|-----------------|---------------------|-----------------|
| 2010 | | | | |
| | Hedged item | Contract amount | Portion over 1 year | Fair value |
| Basic treatment | | | | |
| Interest rate swaps | Long-term loans | | | |
| Payable fixed rate/receivable floating rate | | ¥ 35,737 | ¥ 34,140 | ¥(1,047) *1 |
| Special treatment of interest rate swaps | | | | |
| Interest rate swaps | Long-term loans | | | |
| Payable fixed rate/receivable floating rate | | 107,196 | 97,962 | *2 |
| Payable floating rate/receivable floating rate | | 9,000 | 9,000 | *2 |
| Total | | ¥151,934 | ¥141,103 | ¥(1,047) |

| Millions of U.S. dollars | | | | |
|---|-----------------|-----------------|---------------------|---------------|
| 2010 | | | | |
| | Hedged item | Contract amount | Portion over 1 year | Fair value |
| Basic treatment | | | | |
| Interest rate swaps | Long-term loans | | | |
| Payable fixed rate/receivable floating rate | | \$ 384 | \$ 367 | \$(11) *1 |
| Special treatment of interest rate swaps | | | | |
| Interest rate swaps | Long-term loans | | | |
| Payable fixed rate/receivable floating rate | | 1,152 | 1,053 | *2 |
| Payable floating rate/receivable floating rate | | 97 | 96 | *2 |
| Total | | \$1,633 | \$1,516 | \$(11) |

*1. Fair value for these contracts is based on prices disclosed by relevant financial institutions.

*2. Interest-rate swaps accounted for using special treatment are not included in the presentation of carrying value and fair value in Note 22 because they are included in the long-term loans they hedge.

Segment Information

The Companies operate principally in five industry segments: electric power, information and telecommunications, energy and environment, living environment and lifestyle-related, and overseas businesses. The information and telecommunications segment involves the provision of telecommunications, CATV broadcasting, and information software and services. The energy and environment business involves the supply of gas, and facilities construction and maintenance. The living environment and lifestyle-related business involves real estate and property management. Overseas business involves power generation projects and investments overseas.

Industry segment information for the Companies for the years ended March 31, 2010 and 2009 is summarized as follows:

| | Millions of yen | | | | | | | |
|--|-------------------------|---|---------------------------------|---|-------------------|-------------|--------------|--------------|
| | 2010 | | | | | | | |
| | Electric power business | Information and telecommunications business | Energy and environment business | Living environment and lifestyle-related business | Overseas business | Total | Eliminations | Consolidated |
| I. Operating revenues and operating income (loss): | | | | | | | | |
| Operating revenues: | | | | | | | | |
| Sales to third parties..... | ¥ 4,732,792 | ¥ 41,629 | ¥170,632 | ¥ 57,319 | ¥ 13,883 | ¥ 5,016,257 | ¥ — | ¥ 5,016,257 |
| Inter-segment sales and transfers | 545 | 54,280 | 185,289 | 76,202 | 1,265 | 317,582 | (317,582) | — |
| Total | 4,733,338 | 95,909 | 355,921 | 133,521 | 15,148 | 5,333,840 | (317,582) | 5,016,257 |
| Operating expenses..... | 4,487,406 | 89,451 | 334,277 | 121,290 | 17,462 | 5,049,888 | (318,073) | 4,731,814 |
| Operating income (loss) | ¥ 245,932 | ¥ 6,458 | ¥ 21,644 | ¥ 12,231 | ¥ (2,313) | ¥ 283,952 | ¥ 490 | ¥ 284,443 |
| II. Assets, depreciation and capital expenditures: | | | | | | | | |
| Total assets | ¥12,253,506 | ¥119,789 | ¥581,955 | ¥336,412 | ¥237,607 | ¥13,529,270 | ¥(325,283) | ¥13,203,987 |
| Depreciation and amortization | 710,870 | 10,686 | 24,627 | 12,896 | 5,016 | 764,097 | (4,706) | 759,391 |
| Capital expenditures..... | 590,007 | 6,517 | 21,690 | 9,650 | 16,811 | 644,677 | (3,791) | 640,885 |

| | Millions of yen | | | | | | | |
|---|-------------------------|---|---------------------------------|---|-------------------|-------------|--------------|--------------|
| | 2009 | | | | | | | |
| | Electric power business | Information and telecommunications business | Energy and environment business | Living environment and lifestyle-related business | Overseas business | Total | Eliminations | Consolidated |
| I. Operating revenues and operating income: | | | | | | | | |
| Operating revenues: | | | | | | | | |
| Sales to third parties..... | ¥ 5,553,746 | ¥ 48,097 | ¥213,208 | ¥ 56,603 | ¥ 15,920 | ¥ 5,887,576 | ¥ — | ¥ 5,887,576 |
| Inter-segment sales and transfers | 551 | 56,066 | 205,741 | 76,907 | 1,196 | 340,464 | (340,464) | — |
| Total | 5,554,297 | 104,164 | 418,950 | 133,510 | 17,117 | 6,228,040 | (340,464) | 5,887,576 |
| Operating expenses..... | 5,532,617 | 97,795 | 395,654 | 129,431 | 15,349 | 6,170,848 | (350,208) | 5,820,640 |
| Operating income | ¥ 21,680 | ¥ 6,368 | ¥ 23,296 | ¥ 4,079 | ¥ 1,767 | ¥ 57,191 | ¥ 9,744 | ¥ 66,935 |
| II. Assets, depreciation, impairment loss and capital expenditures: | | | | | | | | |
| Total assets | ¥12,615,060 | ¥121,346 | ¥573,021 | ¥343,036 | ¥212,454 | ¥13,864,920 | ¥(305,611) | ¥13,559,309 |
| Depreciation and amortization | 709,719 | 11,839 | 22,964 | 13,877 | 3,025 | 761,427 | (4,333) | 757,093 |
| Impairment loss..... | 522 | — | 9,740 | 1,952 | — | 12,216 | — | 12,216 |
| Capital expenditures..... | 588,377 | 26,025 | 32,694 | 14,133 | 38,190 | 699,422 | (3,440) | 695,981 |

| Millions of U.S. dollars | | | | | | | | |
|--|-------------------------|---|---------------------------------|---|-------------------|-----------|--------------|--------------|
| 2010 | | | | | | | | |
| | Electric power business | Information and telecommunications business | Energy and environment business | Living environment and lifestyle-related business | Overseas business | Total | Eliminations | Consolidated |
| I. Operating revenues and operating income (loss): | | | | | | | | |
| Operating revenues: | | | | | | | | |
| Sales to third parties..... | \$ 50,863 | \$ 447 | \$ 1,834 | \$ 616 | \$ 149 | \$ 53,909 | \$ — | \$ 53,909 |
| Inter-segment sales and transfers | 6 | 583 | 1,991 | 819 | 14 | 3,413 | (3,413) | — |
| Total | 50,869 | 1,030 | 3,825 | 1,435 | 163 | 57,322 | (3,413) | 53,909 |
| Operating expenses..... | 48,226 | 961 | 3,592 | 1,303 | 188 | 54,270 | (3,418) | 50,852 |
| Operating income (loss) | \$ 2,643 | \$ 69 | \$ 233 | \$ 132 | \$ (25) | \$ 3,052 | \$ 5 | \$ 3,057 |
| II. Assets, depreciation and capital expenditures: | | | | | | | | |
| Total assets | \$131,687 | \$1,287 | \$6,254 | \$3,616 | \$2,554 | \$145,398 | \$(3,496) | \$141,902 |
| Depreciation and amortization | 7,640 | 115 | 265 | 138 | 54 | 8,212 | (51) | 8,161 |
| Capital expenditures..... | 6,341 | 70 | 233 | 104 | 180 | 6,928 | (40) | 6,888 |

As less than 10% of the consolidated revenues and total assets are generated overseas, the disclosure of information on geographical segments and overseas sales has been omitted.

25

Impairment Loss

The Company recognized loss on impairment of fixed assets in the amount of ¥12,216 million for the year ended March 31, 2009, of which ¥11,853 million was related to property, plant and equipment, and ¥362 million was related to construction in progress. Significant properties for which impairment was recognized were as follows:

| Asset | Location | Impairment loss | |
|---|----------------|-----------------|-----------------|
| | | Type | Millions of yen |
| Industrial waste disposal facilities of TOKYO WATERFRONT RECYCLE POWER CO., LTD. | Koto-ku, Tokyo | Buildings | ¥2,148 |
| | | Machinery | 6,627 |

Assets with the principal object of industrial waste disposal were grouped and judged to be impaired because the amount of industrial waste received for disposal was substantially below plan due to rapid deterioration in market conditions.

Therefore, the book value of these assets was reduced to recoverable value, and the devaluation was recorded as loss on impairment of fixed assets.

Recoverable value was determined based on the present value of net future cash flows from the assets in use with a discount rate of 1.7%.

26

Subsequent Event

The following appropriation of retained earnings of the Company, which has not been reflected in the accompanying consolidated financial statements for the year ended March 31, 2010, was approved at the shareholders' meeting held on June 25, 2010:

| | Millions of yen | Millions of U.S. dollars |
|--|-----------------|--------------------------|
| Cash dividends — ¥30 (US\$0.32) per share..... | ¥40,501 | \$435 |

Report of Independent Auditors



Ernst & Young ShinNihon LLC
Hibiya Kokusai Bldg.
2-2-3, Uchisaiwai-cho,
Chiyoda-ku, Tokyo, Japan 100-0011

Tel: +81 3 3503 1100
Fax: +81 3 3503 1197

The Board of Directors
The Tokyo Electric Power Company, Incorporated

We have audited the accompanying consolidated balance sheets of The Tokyo Electric Power Company, Incorporated (the "Company") and consolidated subsidiaries as of March 31, 2010 and 2009, and the related consolidated statements of operations, changes in net assets, and cash flows for the years then ended, all expressed in yen. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the consolidated financial position of The Tokyo Electric Power Company, Incorporated and consolidated subsidiaries at March 31, 2010 and 2009, and the consolidated results of their operations and their cash flows for the years then ended in conformity with accounting principles generally accepted in Japan.

The U.S. dollar amounts in the accompanying consolidated financial statements with respect to the year ended March 31, 2010 are presented solely for convenience. Our audit also included the translation of yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note 2.

Ernst & Young ShinNihon LLC

June 25, 2010

Non-Consolidated Balance Sheets

The Tokyo Electric Power Company, Incorporated
March 31

| ASSETS | Millions of yen | | Millions of U.S. dollars (Note 2) |
|---|---------------------|---------------------|--------------------------------------|
| | 2010 | 2009 | 2010 |
| Property, plant and equipment | ¥ 29,136,442 | ¥ 28,870,783 | \$ 313,127 |
| Construction in progress | 661,790 | 590,669 | 7,112 |
| | 29,798,232 | 29,461,452 | 320,239 |
| Less: | | | |
| Contributions in aid of construction | (349,830) | (343,785) | (3,760) |
| Accumulated depreciation | (20,856,820) | (20,293,907) | (224,146) |
| | (21,206,651) | (20,637,692) | (227,906) |
| Property, plant and equipment, net (Notes 4 and 6) | 8,591,581 | 8,823,760 | 92,333 |
| Nuclear fuel: | | | |
| Loaded nuclear fuel | 148,433 | 146,989 | 1,595 |
| Nuclear fuel in processing | 755,073 | 770,059 | 8,115 |
| | 903,507 | 917,049 | 9,710 |
| Investments and other: | | | |
| Long-term investments | 484,304 | 456,787 | 5,205 |
| Investments in subsidiaries and affiliates (Note 5) | 550,624 | 533,661 | 5,918 |
| Trust funds for reprocessing of irradiated nuclear fuel | 824,403 | 667,487 | 8,860 |
| Deferred tax assets (Note 7) | 404,615 | 412,757 | 4,348 |
| Other | 96,428 | 135,012 | 1,036 |
| | 2,360,376 | 2,205,707 | 25,367 |
| Current assets: | | | |
| Cash | 77,170 | 200,024 | 829 |
| Accounts receivable—customers | 322,957 | 402,239 | 3,471 |
| Fuel exclusive of nuclear fuel, materials and supplies | 129,760 | 130,793 | 1,395 |
| Other (Note 7) | 260,227 | 313,615 | 2,796 |
| | 790,115 | 1,046,672 | 8,491 |
| Less: | | | |
| Allowance for doubtful accounts | (2,547) | (3,128) | (27) |
| | 787,568 | 1,043,543 | 8,464 |
| Total assets | ¥ 12,643,034 | ¥ 12,990,060 | \$ 135,874 |

| LIABILITIES AND NET ASSETS | Millions of yen | | Millions of U.S. dollars (Note 2) |
|--|--------------------|--------------------|--------------------------------------|
| | 2010 | 2009 | 2010 |
| Long-term liabilities and reserves: | | | |
| Long-term debt | ¥ 6,228,476 | ¥ 6,496,069 | \$ 66,937 |
| Other long-term liabilities | 92,667 | 50,054 | 996 |
| Reserve for reprocessing of irradiated nuclear fuel | 1,246,373 | 1,254,593 | 13,395 |
| Accrued employees' retirement benefits | 379,467 | 381,563 | 4,078 |
| Reserve for decommissioning costs of nuclear power units | 510,010 | 491,415 | 5,481 |
| Reserve for loss on disaster | 92,813 | 168,191 | 997 |
| | 8,549,809 | 8,841,887 | 91,884 |
| Current liabilities: | | | |
| Current portion of long-term debt | 732,924 | 669,816 | 7,877 |
| Current portion of other long-term liabilities | 5,424 | 5,045 | 58 |
| Short-term loans | 358,000 | 348,000 | 3,847 |
| Commercial paper..... | 65,000 | 235,000 | 699 |
| Trade accounts payable | 263,107 | 224,158 | 2,828 |
| Accrued income taxes | 457 | 440 | 5 |
| Deposits from employees and others..... | 4,303 | 5,058 | 46 |
| Other | 498,331 | 516,108 | 5,355 |
| | 1,927,550 | 2,003,628 | 20,715 |
| Reserve for fluctuation in water levels | 5,024 | 13,435 | 54 |
| Total liabilities | 10,482,383 | 10,858,951 | 112,653 |
| Net assets: | | | |
| Shareholders' equity (Notes 10 and 11): | | | |
| Common stock, without par value: | | | |
| Authorized — 1,800,000,000 shares | | | |
| Issued — 1,352,867,531 shares in 2010 and 2009..... | 676,434 | 676,434 | 7,270 |
| Capital surplus | 19,123 | 19,142 | 206 |
| Retained earnings | 1,488,739 | 1,467,434 | 15,999 |
| Treasury stock, at cost: | | | |
| 2,820,214 shares in 2010 and | | | |
| 2,708,471 shares in 2009..... | (7,427) | (7,175) | (80) |
| Total shareholders' equity | 2,176,870 | 2,155,836 | 23,395 |
| Valuation, translation adjustments and other: | | | |
| Net unrealized holding loss on securities | (16,220) | (24,727) | (174) |
| Total valuation, translation adjustments and other..... | (16,220) | (24,727) | (174) |
| Total net assets..... | 2,160,650 | 2,131,108 | 23,221 |
| Total liabilities and net assets | ¥12,643,034 | ¥12,990,060 | \$135,874 |

See notes to non-consolidated financial statements and consolidated financial statements.

Non-Consolidated Statements of Operations

The Tokyo Electric Power Company, Incorporated
Years ended March 31

| | Millions of yen | | Millions of U.S. dollars (Note 2) |
|--|------------------|--------------------|--------------------------------------|
| | 2010 | 2009 | 2010 |
| Operating revenues: | | | |
| Residential | ¥2,008,615 | ¥2,207,807 | \$21,586 |
| Commercial and industrial | 2,495,963 | 3,088,172 | 26,824 |
| Other | 299,890 | 347,415 | 3,223 |
| | 4,804,469 | 5,643,394 | 51,633 |
| Operating expenses (Notes 6 and 8): | | | |
| Fuel | 1,192,617 | 2,078,794 | 12,817 |
| Purchased power | 722,484 | 842,530 | 7,764 |
| Depreciation | 709,837 | 708,628 | 7,629 |
| Personnel | 481,315 | 483,463 | 5,173 |
| Maintenance | 373,974 | 381,354 | 4,019 |
| Taxes other than income taxes | 285,983 | 300,464 | 3,073 |
| Other | 788,292 | 825,381 | 8,472 |
| | 4,554,505 | 5,620,617 | 48,947 |
| Operating income | 249,964 | 22,776 | 2,686 |
| Other (income) expenses: | | | |
| Interest and dividend income | (31,122) | (26,577) | (335) |
| Interest expense | 129,599 | 134,693 | 1,393 |
| Loss on disaster | — | 56,302 | — |
| Loss on financial assistance for subsidiaries and affiliates | — | 13,767 | — |
| Gain on disposal of fixed assets, net | (3,107) | (1,092) | (33) |
| Bond issuance expenses | 953 | 1,991 | 10 |
| Foreign exchange gains, net | — | (2,190) | — |
| Other, net | (4,970) | 6,426 | (54) |
| | 91,352 | 183,321 | 981 |
| Income (loss) before special item and income taxes | 158,611 | (160,544) | 1,705 |
| Special item: | | | |
| Reversal of reserve for fluctuation in water levels | (8,411) | (3,874) | (90) |
| Income (loss) before income taxes | 167,023 | (156,670) | 1,795 |
| Income taxes (Note 7): | | | |
| Current | 1 | 18 | 0 |
| Deferred | 64,709 | (43,550) | 695 |
| | 64,711 | (43,532) | 695 |
| Net income (loss) | ¥ 102,311 | ¥ (113,137) | \$ 1,100 |
| Per share information: | Yen | | U.S. dollars (Note 2) |
| Net assets (basic) | ¥1,600.43 | ¥1,578.41 | \$17.20 |
| Net income (loss) (basic) | 75.78 | (83.79) | 0.81 |
| Cash dividends | 60.00 | 60.00 | 0.64 |

See notes to non-consolidated financial statements and consolidated financial statements.

Non-Consolidated Statements of Changes in Net Assets

The Tokyo Electric Power Company, Incorporated
Years ended March 31

| | Year ended March 31, 2010 | | | | | | |
|--|---------------------------|-----------------|-------------------|-------------------------|----------------------------|--|-------------------|
| | Millions of yen | | | | | | |
| | Shareholders' equity | | | | | Valuation, translation adjustments and other | |
| | Common stock | Capital surplus | Retained earnings | Treasury stock, at cost | Total shareholders' equity | Net unrealized holding loss on securities | Total net assets |
| Balance at March 31, 2009 | ¥676,434 | ¥19,142 | ¥1,467,434 | ¥(7,175) | ¥2,155,836 | ¥(24,727) | ¥2,131,108 |
| Cash dividends | — | — | (81,007) | — | (81,007) | — | (81,007) |
| Net income | — | — | 102,311 | — | 102,311 | — | 102,311 |
| Purchases of treasury stock | — | — | — | (454) | (454) | — | (454) |
| Sales of treasury stock | — | (18) | — | 202 | 183 | — | 183 |
| Net changes in items other than shareholders' equity | — | — | — | — | — | 8,507 | 8,507 |
| Total changes | — | (18) | 21,304 | (251) | 21,034 | 8,507 | 29,541 |
| Balance at March 31, 2010 | ¥676,434 | ¥19,123 | ¥1,488,739 | ¥(7,427) | ¥2,176,870 | ¥(16,220) | ¥2,160,650 |

| | Year ended March 31, 2009 | | | | | | | |
|--|---------------------------|-----------------|-------------------|-------------------------|----------------------------|--|-----------------------------|-------------------|
| | Millions of yen | | | | | | | |
| | Shareholders' equity | | | | | Valuation, translation adjustments and other | | |
| | Common stock | Capital surplus | Retained earnings | Treasury stock, at cost | Total shareholders' equity | Net unrealized holding (loss) gain on securities | Net deferred gain on hedges | Total net assets |
| Balance at March 31, 2008 | ¥676,434 | ¥19,126 | ¥1,661,590 | ¥(6,599) | ¥2,350,552 | ¥ 32,140 | ¥ 8 | ¥2,382,700 |
| Cash dividends | — | — | (81,018) | — | (81,018) | — | — | (81,018) |
| Net loss | — | — | (113,137) | — | (113,137) | — | — | (113,137) |
| Purchases of treasury stock | — | — | — | (992) | (992) | — | — | (992) |
| Sales of treasury stock | — | 16 | — | 415 | 431 | — | — | 431 |
| Net changes in items other than shareholders' equity | — | — | — | — | — | (56,867) | (8) | (56,875) |
| Total changes | — | 16 | (194,155) | (576) | (194,716) | (56,867) | (8) | (251,592) |
| Balance at March 31, 2009 | ¥676,434 | ¥19,142 | ¥1,467,434 | ¥(7,175) | ¥2,155,836 | ¥(24,727) | ¥— | ¥2,131,108 |

| | Year ended March 31, 2010 | | | | | | |
|--|-----------------------------------|-----------------|-------------------|-------------------------|----------------------------|--|------------------|
| | Millions of U.S. dollars (Note 2) | | | | | | |
| | Shareholders' equity | | | | | Valuation, translation adjustments and other | |
| | Common stock | Capital surplus | Retained earnings | Treasury stock, at cost | Total shareholders' equity | Net unrealized holding loss on securities | Total net assets |
| Balance at March 31, 2009 | \$7,270 | \$206 | \$15,770 | \$(77) | \$23,169 | \$(265) | \$22,904 |
| Cash dividends | — | — | (871) | — | (871) | — | (871) |
| Net income | — | — | 1,100 | — | 1,100 | — | 1,100 |
| Purchases of treasury stock | — | — | — | (5) | (5) | — | (5) |
| Sales of treasury stock | — | (0) | — | 2 | 2 | — | 2 |
| Net changes in items other than shareholders' equity | — | — | — | — | — | 91 | 91 |
| Total changes | — | (0) | 229 | (3) | 226 | 91 | 317 |
| Balance at March 31, 2010 | \$7,270 | \$206 | \$15,999 | \$(80) | \$23,395 | \$(174) | \$23,221 |

See notes to non-consolidated financial statements and consolidated financial statements.

Notes to Non-Consolidated Financial Statements

The Tokyo Electric Power Company, Incorporated
March 31, 2010

1

Summary of Significant Accounting Policies

Basis of Preparation

The accompanying non-consolidated financial statements of The Tokyo Electric Power Company, Incorporated (the "Company") have been prepared from the accounts and records maintained by the Company in accordance with the provisions of the Corporation Law of Japan and on the basis of accounting principles generally accepted in Japan, which differ in certain respects from the application and disclosure requirements of the International Financial Reporting Standards. As permitted by the provisions of the Corporation Law of Japan, amounts of less than one million yen have been omitted. Consequently, the totals shown in the accompanying non-consolidated financial statements do not necessarily agree with the sums of the individual amounts.

The non-consolidated financial statements are prepared on the same basis as the accounting policies discussed in Note 1 to the consolidated financial statements except for the accounting policy for investments in subsidiaries and affiliates, stated at cost, less any impairment recognized.

Certain notes to the consolidated financial statements that relate to the Company are omitted in the notes to the accompanying non-consolidated financial statements.

Certain amounts previously reported have been reclassified to conform to the current year presentation.

2

U.S. Dollar Amounts

Amounts in U.S. dollars are included solely for the convenience of the reader. The rate of ¥93.05 = US\$1.00, the approximate rate of exchange in effect on March 31, 2010, has been used. The inclusion of such amounts is not intended to imply that yen have been or could be readily converted, realized or settled in U.S. dollars at that or any other rate.

3

Accounting Change

(a) Inventories

Inventories had been stated at cost determined principally by the average method through the fiscal year ended March 31, 2008.

However, "Accounting Standard for Measurement of Inventories" became effective from fiscal years beginning on or after April 1, 2008. Accordingly, inventories are stated at the lower of cost, determined principally by the average method, or net realizable value.

The effect of this adoption was immaterial.

(b) Leases

Noncancelable leases had been primarily accounted for as operating leases, regardless of whether such leases were classified as operating or finance leases. However, leases that stipulate the transfer of ownership of the leased assets to the lessee were accounted for as finance leases through the year ended March 31, 2008.

However, the Company has adopted "Accounting Standard for Lease Transactions" and "Implementation Guidance for Accounting Standard for Lease Transactions" that became effective from fiscal years beginning on or after April 1, 2008. Accordingly, all finance leases entered into after April 1, 2008 are accounted for as finance lease transactions.

The effect of this adoption was immaterial.

Finance lease transactions that do not transfer ownership to the lessee that commenced before April 1, 2008 are accounted for as operating leases.

(c) Accrued Employees' Retirement Benefits

Effective April 1, 2009, the Company has adopted the partial revision of "Accounting Standard for Retirement Benefits".

There was no impact of this adoption.

4

Property, Plant and Equipment

The major classifications of property, plant and equipment at March 31, 2010 and 2009 were as follows:

| As of March 31, 2010: | Millions of yen | | | |
|--|--------------------|--------------------------------------|--------------------------|-------------------|
| | Acquisition costs | Contributions in aid of construction | Accumulated depreciation | Net book value |
| Hydroelectric power production facilities | ¥ 1,774,207 | ¥ 9,459 | ¥ 1,049,095 | ¥ 715,652 |
| Thermal power production facilities | 5,529,943 | 54,083 | 4,443,397 | 1,032,462 |
| Nuclear power production facilities | 5,189,151 | 4,461 | 4,513,745 | 670,944 |
| Internal combustion engine power production facilities | 39,228 | 166 | 29,070 | 9,991 |
| Renewable power production facilities..... | 4,106 | — | 2,972 | 1,133 |
| Transmission facilities..... | 7,235,610 | 166,942 | 4,890,735 | 2,177,932 |
| Transformation facilities | 3,389,916 | 46,849 | 2,476,704 | 866,362 |
| Distribution facilities..... | 5,325,514 | 44,939 | 3,048,988 | 2,231,586 |
| Incidental business facilities | 106,792 | 451 | 41,419 | 64,922 |
| General facilities..... | 541,971 | 22,475 | 349,838 | 169,657 |
| Construction in progress..... | 661,790 | — | 10,853 | 650,936 |
| | ¥29,798,232 | ¥349,830 | ¥20,856,820 | ¥8,591,581 |

| As of March 31, 2009: | Millions of yen | | | |
|--|--------------------|--------------------------------------|--------------------------|-------------------|
| | Acquisition costs | Contributions in aid of construction | Accumulated depreciation | Net book value |
| Hydroelectric power production facilities | ¥ 1,770,766 | ¥ 9,468 | ¥ 1,009,692 | ¥ 751,606 |
| Thermal power production facilities | 5,490,977 | 54,092 | 4,309,496 | 1,127,389 |
| Nuclear power production facilities | 5,093,372 | 4,451 | 4,445,100 | 643,821 |
| Internal combustion engine power production facilities | 38,915 | 156 | 28,272 | 10,487 |
| Transmission facilities..... | 7,195,264 | 164,900 | 4,749,052 | 2,281,311 |
| Transformation facilities | 3,368,670 | 43,530 | 2,425,381 | 899,759 |
| Distribution facilities..... | 5,256,462 | 44,086 | 2,945,178 | 2,267,197 |
| Incidental business facilities | 104,380 | 430 | 35,140 | 68,809 |
| General facilities..... | 551,972 | 22,669 | 346,594 | 182,708 |
| Construction in progress..... | 590,669 | — | — | 590,669 |
| | ¥29,461,452 | ¥343,785 | ¥20,293,907 | ¥8,823,760 |

| As of March 31, 2010: | Millions of U.S. dollars | | | |
|--|--------------------------|--------------------------------------|--------------------------|-----------------|
| | Acquisition costs | Contributions in aid of construction | Accumulated depreciation | Net book value |
| Hydroelectric power production facilities | \$ 19,067 | \$ 102 | \$ 11,274 | \$ 7,691 |
| Thermal power production facilities | 59,430 | 581 | 47,753 | 11,096 |
| Nuclear power production facilities | 55,767 | 48 | 48,509 | 7,210 |
| Internal combustion engine power production facilities | 421 | 2 | 312 | 107 |
| Renewable power production facilities | 44 | — | 32 | 12 |
| Transmission facilities | 77,761 | 1,794 | 52,560 | 23,407 |
| Transformation facilities | 36,431 | 503 | 26,617 | 9,311 |
| Distribution facilities | 57,233 | 483 | 32,767 | 23,983 |
| Incidental business facilities | 1,148 | 5 | 445 | 698 |
| General facilities | 5,825 | 242 | 3,760 | 1,823 |
| Construction in progress | 7,112 | — | 117 | 6,995 |
| | \$320,239 | \$3,760 | \$224,146 | \$92,333 |

5

Investments in Affiliates

At March 31, 2010 and 2009, investments in affiliates for which market prices were available were as follows:

| | Millions of yen | | | | | | Millions of U.S. dollars | | |
|---------------------------------|-----------------|--------------|-------------------------|----------------|--------------|-------------------------|--------------------------|--------------|-------------------------|
| | 2010 | | | 2009 | | | 2010 | | |
| | Carrying value | Market value | Unrealized holding gain | Carrying value | Market value | Unrealized holding gain | Carrying value | Market value | Unrealized holding gain |
| Investments in affiliates | ¥14,843 | ¥80,496 | ¥65,652 | ¥14,843 | ¥77,798 | ¥62,954 | \$160 | \$866 | \$706 |

6

Leases

(a) Lessor's Accounting

Future minimum lease income subsequent to March 31, 2010 for operating leases is summarized as follows:

| Years ending March 31, | Millions of yen | Millions of U.S. dollars |
|---------------------------|-----------------|--------------------------|
| 2011 | ¥ 431 | \$ 4 |
| 2012 and thereafter | 1,930 | 21 |
| Total | ¥2,361 | \$25 |

7

Income Taxes

The Company is subject to taxes on income including corporation and inhabitants' taxes that in aggregate resulted in a statutory tax rate of approximately 36% in 2010 and 2009.

The significant components of deferred tax assets and liabilities as of March 31, 2010 and 2009 were as follows:

| | Millions of yen | | Millions of U.S. dollars |
|--|-----------------|----------|-----------------------------|
| | 2010 | 2009 | 2010 |
| Deferred tax assets: | | | |
| Accrued employees' retirement benefits | ¥137,558 | ¥138,318 | \$1,479 |
| Depreciation and amortization..... | 56,620 | 56,864 | 609 |
| Reserve for decommissioning costs of nuclear power units..... | 56,130 | 56,130 | 603 |
| Reserve for reprocessing of irradiated nuclear fuel | 53,251 | 56,027 | 572 |
| Reserve for loss on disaster | 33,607 | 60,902 | 361 |
| Easement on the transmission line right-of-way | 31,544 | 25,230 | 339 |
| Net unrealized holding loss on securities | 18,346 | — | 197 |
| Tax loss carryforwards..... | 18,258 | 72,023 | 196 |
| Deferred expenses for tax purposes | 16,967 | 18,324 | 182 |
| Investment securities..... | 15,340 | 15,359 | 165 |
| Other | 95,092 | 110,080 | 1,022 |
| | 532,719 | 609,262 | 5,725 |
| Valuation allowance..... | (60,623) | (54,301) | (651) |
| Total deferred tax assets | 472,096 | 554,961 | 5,074 |
| Deferred tax liabilities: | | | |
| Unrealized holding gain on securities | (9,079) | (7,430) | (98) |
| Prepaid pension cost | (4,174) | (19,368) | (45) |
| Other | (308) | (146) | (3) |
| Total deferred tax liabilities..... | (13,563) | (26,946) | (146) |
| Net deferred tax assets | ¥458,533 | ¥528,015 | \$4,928 |

The differences between the effective tax rate reflected in the accompanying consolidated statements of income for the years ended March 31, 2010 and 2009 and the statutory tax rate were as follows:

| | 2010 | 2009 |
|-------------------------------------|-------|-------|
| Statutory tax rate | 36.2% | 36.2% |
| Change in valuation allowance | 3.8 | (8.1) |
| Other | (1.3) | (0.3) |
| Effective tax rate | 38.7% | 27.8% |

8

Research and Development Costs

Research and development costs included in operating expenses for the years ended March 31, 2010 and 2009 totaled ¥37,149 million (US\$399 million) and ¥41,681 million, respectively.

9

Contingent Liabilities

Contingent liabilities totaled ¥658,774 million (US\$7,080 million) and ¥662,022 million, of which ¥342,465 million (US\$3,681 million) and ¥341,509 million were in the form of co-guarantees or commitments to give co-guarantees if requested for the loans, bonds or other commitments of other companies at March 31, 2010 and 2009, respectively. However, ¥9 million (US\$0 million) and ¥13 million of this balance can be assigned to other co-guarantors based on the terms of the contracts between or among the co-guarantors at March 31, 2010 and 2009, respectively.

In addition, ¥246,309 million (US\$2,647 million) and ¥250,512 million consisted of guarantees given in connection with housing loans made to employees of the Company at March 31, 2010 and 2009, respectively.

The remaining ¥70,000 million (US\$752 million) and ¥70,000 million represent the debt assigned by the Company to certain banks under debt assumption agreements at March 31, 2010 and 2009, respectively.

10

Shareholders' Equity

The Corporation Law of Japan provides that an amount equal to 10% of the amount to be disbursed as distributions of capital surplus (other than the capital reserve) and retained earnings (other than the legal reserve) be transferred to the capital reserve or the legal reserve, respectively, until the sum of the capital reserve and the legal reserve equals 25% of the capital stock account. The capital reserve amounted to ¥19,014 million (US\$204 million) and ¥19,014 million, and the legal reserve amounted to ¥169,108 million (US\$1,817 million) and ¥169,108 million at March 31, 2010 and 2009, respectively. Moreover, neither the capital reserve nor the legal reserve is available for the payment of dividends, but distributions of capital surplus can be made at anytime by resolution of the shareholders or by the Board of Directors if certain conditions are met.

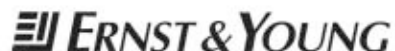
11

Subsequent Event

The following appropriation of retained earnings of the Company, which has not been reflected in the accompanying non-consolidated financial statements for the year ended March 31, 2010, was approved at a shareholders' meeting held on June 25, 2010:

| | Millions of yen | Millions of U.S. dollars |
|---|-----------------|--------------------------|
| Cash dividends — ¥30 (US\$0.32) per share | ¥40,501 | \$435 |

Report of Independent Auditors



Ernst & Young ShinNihon LLC
Hibiya Kokusai Bldg.
2-2-3, Uchisaiwai-cho,
Chiyoda-ku, Tokyo, Japan 100-0011

Tel: +81 3 3503 1100
Fax: +81 3 3503 1197

The Board of Directors
The Tokyo Electric Power Company, Incorporated

We have audited the accompanying non-consolidated balance sheets of The Tokyo Electric Power Company, Incorporated (the "Company") as of March 31, 2010 and 2009, and the related non-consolidated statements of operations and changes in net assets for the years then ended, all expressed in yen. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial statements based on our audits.

We conducted our audits in accordance with auditing standards generally accepted in Japan. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audits provide a reasonable basis for our opinion.

In our opinion, the financial statements referred to above present fairly, in all material respects, the non-consolidated financial position of The Tokyo Electric Power Company, Incorporated at March 31, 2010 and 2009, and the non-consolidated results of its operations for the years then ended in conformity with accounting principles generally accepted in Japan.

The U.S. dollar amounts in the accompanying non-consolidated financial statements with respect to the year ended March 31, 2010 are presented solely for convenience. Our audit also included the translation of yen amounts into U.S. dollar amounts and, in our opinion, such translation has been made on the basis described in Note 2.

Ernst & Young ShinNihon LLC

June 25, 2010

Bond Issues and Maturities (Non-Consolidated)

April 1, 2009 to March 31, 2010

(Millions of yen, unless otherwise indicated)

| Issue | Issue date | Issue amount | Amount at maturity | Outstanding as of March 31, 2010 | Par value (Yen) | Coupon rate (% per annum) | Mortgage (Type, subject property, seniority) | Maturity date | Details of maturities | | Application |
|--------------------------------|--------------------|--------------|--------------------|----------------------------------|-----------------|---------------------------|--|--------------------|------------------------|--------|-------------|
| | | | | | | | | | Non-current maturities | Others | |
| Serial TEPCO bond issue number | | | | | | | | | | | |
| 423 | February 28, 1994 | 150,000 | 21,900 | 128,100 | 100.00 | 4.75 | General mortgage | February 28, 2014 | 128,100 | | Note |
| 425 | July 29, 1994 | 100,000 | 26,100 | 73,900 | 99.80 | 5.0 | | July 29, 2014 | 73,900 | | Note |
| 426 | November 28, 1994 | 100,000 | 77,500 | 22,500 | 99.60 | 5.05 | | November 28, 2014 | 22,500 | | Note |
| 428 | May 29, 1995 | 150,000 | 51,900 | 98,100 | 100.00 | 4.1 | | May 29, 2015 | 98,100 | | Note |
| 436 | November 29, 1996 | 50,000 | 8,200 | 41,800 | 100.00 | 3.45 | | November 29, 2016 | 41,800 | | Note |
| 438 | June 25, 1997 | 50,000 | 50,000 | | 100.00 | 3.15 | | June 25, 2009 | | | Note |
| 440 | July 28, 1997 | 50,000 | 2,000 | 48,000 | 100.00 | 3.225 | | July 28, 2017 | 48,000 | | Note |
| 441 | September 22, 1997 | 50,000 | 7,400 | 42,600 | 100.00 | 3.075 | | September 22, 2017 | 42,600 | | Note |
| 443 | December 22, 1997 | 50,000 | 1,800 | 48,200 | 100.00 | 2.775 | | December 22, 2017 | 48,200 | | Note |
| 446 | March 23, 1998 | 50,000 | 7,400 | 42,600 | 100.00 | 2.9 | | March 23, 2018 | 42,600 | | Note |
| 448 | April 17, 1998 | 70,000 | 12,700 | 57,300 | 100.00 | 2.775 | | April 17, 2018 | 57,300 | | Note |
| 455 | October 23, 1998 | 50,000 | | 50,000 | 100.00 | 2.075 | | October 23, 2018 | 50,000 | | Note |
| 457 | November 16, 1998 | 50,000 | | 50,000 | 100.00 | 2.05 | | November 16, 2018 | 50,000 | | Note |
| 459 | January 29, 1999 | 50,000 | 5,500 | 44,500 | 100.00 | 2.7 | | January 29, 2019 | 44,500 | | |
| 460 | March 17, 1999 | 50,000 | | 50,000 | 100.00 | 2.4 | | March 17, 2011 | | 50,000 | |
| 462 | April 15, 1999 | 50,000 | 50,000 | | 100.00 | 2.0 | | April 15, 2009 | | | |
| 464 | July 28, 1999 | 70,000 | 100 | 69,900 | 100.00 | 2.025 | | July 28, 2011 | 69,900 | | |
| 465 | September 17, 1999 | 50,000 | 50,000 | | 100.00 | 2.0 | | September 17, 2009 | | | |
| 466 | September 17, 1999 | 50,000 | 7,500 | 42,500 | 100.00 | 2.8 | | September 17, 2019 | 42,500 | | |
| 467 | December 9, 1999 | 50,000 | 50,000 | | 100.00 | 1.825 | | December 9, 2009 | | | |
| 470 | June 15, 2000 | 50,000 | 1,000 | 49,000 | 100.00 | 1.99 | | June 15, 2012 | 49,000 | | |
| 471 | June 15, 2000 | 50,000 | | 50,000 | 100.00 | 1.825 | | June 15, 2010 | | 50,000 | |
| 472 | August 17, 2000 | 50,000 | | 50,000 | 100.00 | 1.825 | | August 17, 2010 | | 50,000 | |
| 473 | August 17, 2000 | 50,000 | 400 | 49,600 | 100.00 | 1.975 | | August 17, 2012 | 49,600 | | |
| 475 | October 27, 2000 | 50,000 | | 50,000 | 100.00 | 1.96 | | October 27, 2010 | | 50,000 | |
| 476 | November 30, 2000 | 50,000 | | 50,000 | 100.00 | 1.93 | | November 30, 2010 | | 50,000 | |
| 478 | February 23, 2001 | 50,000 | | 50,000 | 100.00 | 1.68 | | February 23, 2011 | | 50,000 | |
| 480 | March 14, 2001 | 50,000 | | 50,000 | 100.00 | 1.54 | | March 14, 2011 | | 50,000 | |
| 482 | May 25, 2001 | 100,000 | | 100,000 | 100.00 | 1.45 | | May 25, 2011 | 100,000 | | |
| 483 | June 15, 2001 | 50,000 | | 50,000 | 100.00 | 1.4 | June 15, 2011 | 50,000 | | | |
| 485 | June 22, 2001 | 50,000 | | 50,000 | 100.00 | 1.38 | June 22, 2011 | 50,000 | | | |
| 487 | October 26, 2001 | 50,000 | | 50,000 | 100.00 | 1.445 | October 26, 2011 | 50,000 | | | |
| 489 | November 15, 2001 | 100,000 | | 100,000 | 100.00 | 1.39 | November 15, 2011 | 100,000 | | | |
| 491 | January 31, 2002 | 50,000 | | 50,000 | 100.00 | 1.49 | January 31, 2012 | 50,000 | | | |
| 493 | April 26, 2002 | 100,000 | | 100,000 | 100.00 | 1.49 | April 26, 2012 | 100,000 | | | |
| 495 | May 30, 2002 | 50,000 | | 50,000 | 100.00 | 1.455 | May 30, 2012 | 50,000 | | | |
| 496 | June 14, 2002 | 100,000 | | 100,000 | 100.00 | 1.49 | June 14, 2012 | 100,000 | | | |
| 497 | July 30, 2002 | 100,000 | | 100,000 | 100.00 | 1.395 | July 30, 2012 | 100,000 | | | |
| 498 | December 13, 2002 | 100,000 | | 100,000 | 100.00 | 1.1 | December 13, 2012 | 100,000 | | | |
| 499 | December 26, 2002 | 50,000 | | 50,000 | 100.00 | 1.115 | December 26, 2012 | 50,000 | | | |
| 500 | December 25, 2002 | 50,000 | 50,000 | | 100.00 | 0.635 | December 25, 2009 | | | | |
| 501 | February 14, 2003 | 100,000 | 200 | 99,800 | 100.00 | 0.92 | February 14, 2013 | 99,800 | | | |
| 502 | February 27, 2003 | 50,000 | 500 | 49,500 | 100.00 | 0.96 | February 27, 2013 | 49,500 | | | |
| 505 | April 25, 2003 | 50,000 | 1,700 | 48,300 | 100.00 | 0.775 | April 25, 2013 | 48,300 | | Note | |
| 506 | May 30, 2003 | 100,000 | 5,100 | 94,900 | 100.00 | 0.675 | May 30, 2013 | 94,900 | | Note | |
| 507 | October 28, 2003 | 50,000 | | 50,000 | 100.00 | 1.47 | October 28, 2013 | 50,000 | | Note | |
| 510 | December 24, 2003 | 50,000 | | 50,000 | 100.00 | 1.415 | December 24, 2013 | 50,000 | | Note | |
| 511 | May 28, 2004 | 50,000 | | 50,000 | 100.00 | 1.615 | May 28, 2014 | 50,000 | | | |
| 512 | May 28, 2004 | 50,000 | 50,000 | | 100.00 | 0.725 | May 28, 2009 | | | | |
| 513 | July 28, 2004 | 50,000 | | 50,000 | 100.00 | 1.85 | July 28, 2014 | 50,000 | | Note | |
| 514 | October 29, 2004 | 50,000 | | 50,000 | 100.00 | 1.565 | October 29, 2014 | 50,000 | | Note | |
| 515 | February 10, 2005 | 50,000 | | 50,000 | 100.00 | 1.435 | February 10, 2015 | 50,000 | | Note | |
| 516 | April 27, 2005 | 50,000 | | 50,000 | 100.00 | 1.42 | April 27, 2015 | 50,000 | | | |
| 517 | June 15, 2005 | 50,000 | | 50,000 | 100.00 | 1.355 | June 15, 2015 | 50,000 | | | |
| 518 | August 12, 2005 | 100,000 | | 100,000 | 100.00 | 1.36 | August 12, 2015 | 100,000 | | | |
| 519 | December 28, 2005 | 50,000 | | 50,000 | 100.00 | 1.59 | December 28, 2015 | 50,000 | | | |
| 520 | May 31, 2006 | 50,000 | | 50,000 | 100.00 | 2.08 | May 31, 2016 | 50,000 | | | |
| 521 | June 27, 2006 | 50,000 | | 50,000 | 100.00 | 1.97 | June 27, 2016 | 50,000 | | | |
| 522 | August 31, 2006 | 50,000 | | 50,000 | 100.00 | 2.06 | August 31, 2016 | 50,000 | | | |
| 523 | September 28, 2006 | 50,000 | | 50,000 | 100.00 | 1.88 | September 28, 2016 | 50,000 | | | |
| 524 | March 14, 2007 | 50,000 | | 50,000 | 100.00 | 1.795 | March 14, 2017 | 50,000 | | | |
| 525 | March 28, 2007 | 50,000 | | 50,000 | 100.00 | 1.73 | March 28, 2017 | 50,000 | | | |
| 526 | May 31, 2007 | 50,000 | | 50,000 | 100.00 | 1.78 | May 31, 2017 | 50,000 | | | |
| 527 | May 30, 2007 | 50,000 | | 50,000 | 100.00 | 1.5 | May 30, 2014 | 50,000 | | | |
| 528 | June 13, 2007 | 50,000 | | 50,000 | 100.00 | 1.905 | June 13, 2019 | 50,000 | | | |
| 529 | July 25, 2007 | 50,000 | 3,000 | 47,000 | 100.00 | 2.025 | July 25, 2017 | 47,000 | | | |

Funds from bond issues have been used for capital expenditures, repayment of borrowings or redemption of bonds.

(Millions of yen, unless otherwise indicated)

| Issue | Issue date | Issue amount | Amount at maturity | Outstanding as of March 31, 2010 | Par value (Yen) | Coupon rate (% per annum) | Mortgage (Type, subject property, seniority) | Maturity date | Details of maturities | | Application |
|--------------------------------|--------------------|--------------|--------------------|----------------------------------|-----------------|---------------------------|--|--------------------|------------------------|--------|---|
| | | | | | | | | | Non-current maturities | Others | |
| Serial TEPCO bond issue number | | | | | | | | | | | |
| 530 | August 28, 2007 | 50,000 | 1,400 | 48,600 | 100.00 | 1.945 | General mortgage | August 28, 2017 | 48,600 | | Funds from bond issues have been used for capital expenditures, repayment of borrowings or redemption of bonds. |
| 531 | September 25, 2007 | 100,000 | 1,100 | 98,900 | 100.00 | 1.845 | | September 25, 2017 | 98,900 | | |
| 532 | September 28, 2007 | 50,000 | | 50,000 | 100.00 | 1.75 | | September 28, 2017 | 50,000 | | |
| 533 | October 29, 2007 | 50,000 | | 50,000 | 100.00 | 1.55 | | October 29, 2014 | 50,000 | | |
| 534 | October 29, 2007 | 50,000 | | 50,000 | 100.00 | 2.055 | | October 29, 2019 | 50,000 | | |
| 535 | November 30, 2007 | 50,000 | | 50,000 | 100.00 | 1.772 | | November 30, 2017 | 50,000 | | |
| 536 | January 29, 2008 | 50,000 | | 50,000 | 100.00 | 1.672 | | January 29, 2018 | 50,000 | | |
| 537 | February 28, 2008 | 50,000 | | 50,000 | 100.00 | 1.814 | | February 28, 2020 | 50,000 | | |
| 538 | February 28, 2008 | 50,000 | | 50,000 | 100.00 | 0.843 | | February 28, 2011 | | 50,000 | |
| 539 | March 28, 2008 | 50,000 | | 50,000 | 100.00 | 1.591 | | March 28, 2018 | 50,000 | | |
| 540 | April 25, 2008 | 50,000 | | 50,000 | 100.00 | 1.64 | | April 25, 2018 | 50,000 | | |
| 541 | April 25, 2008 | 50,000 | | 50,000 | 100.00 | 1.094 | | April 25, 2013 | 50,000 | | |
| 542 | April 25, 2008 | 50,000 | | 50,000 | 100.00 | 1.602 | | April 25, 2018 | 50,000 | | |
| 543 | May 30, 2008 | 50,000 | | 50,000 | 100.00 | 1.171 | | May 30, 2011 | 50,000 | | |
| 544 | June 25, 2008 | 50,000 | | 50,000 | 100.00 | 1.976 | | June 25, 2018 | 50,000 | | |
| 545 | July 25, 2008 | 50,000 | | 50,000 | 100.00 | 1.849 | | July 25, 2018 | 50,000 | | |
| 546 | July 22, 2008 | 50,000 | | 50,000 | 100.00 | 1.505 | | July 22, 2014 | 50,000 | | |
| 547 | July 24, 2008 | 50,000 | | 50,000 | 100.00 | 1.948 | | July 24, 2020 | 50,000 | | |
| 548 | September 29, 2008 | 60,000 | | 60,000 | 100.00 | 2.347 | | September 29, 2028 | 60,000 | | |
| 549 | October 17, 2008 | 50,000 | | 50,000 | 100.00 | 1.699 | | October 17, 2018 | 50,000 | | |
| 550 | November 26, 2008 | 30,000 | | 30,000 | 100.00 | 0.829 | | November 26, 2010 | | 30,000 | |
| 551 | November 28, 2008 | 50,000 | | 50,000 | 100.00 | 2.401 | | November 28, 2028 | 50,000 | | |
| 552 | December 19, 2008 | 30,000 | | 30,000 | 100.00 | 1.202 | | December 19, 2013 | 30,000 | | |
| 553 | February 27, 2009 | 50,000 | | 50,000 | 100.00 | 2.205 | | February 27, 2029 | 50,000 | | |
| 554 | May 29, 2009 | 30,000 | | 30,000 | 100.00 | 1.608 | | May 29, 2019 | 30,000 | | |
| 555 | May 29, 2009 | 30,000 | | 30,000 | 100.00 | 1.113 | | May 29, 2015 | 30,000 | | |
| 556 | July 16, 2009 | 30,000 | | 30,000 | 100.00 | 1.63 | July 16, 2021 | 30,000 | | | |
| 557 | July 16, 2009 | 30,000 | | 30,000 | 100.00 | 0.923 | July 16, 2015 | 30,000 | | | |
| 558 | September 30, 2009 | 30,000 | | 30,000 | 100.00 | 1.425 | September 30, 2019 | 30,000 | | | |
| 559 | October 29, 2009 | 30,000 | | 30,000 | 100.00 | 1.377 | October 29, 2019 | 30,000 | | | |
| 560 | December 10, 2009 | 35,000 | | 35,000 | 100.00 | 2.114 | December 10, 2029 | 35,000 | | | |
| Domestic bond total | | 5,525,000 | 544,400 | 4,980,600 | | | | 4,550,600 | 430,000 | | |

(Millions of yen, unless otherwise indicated)

| Issue | Issue date | Issue amount | Amount at maturity | Outstanding as of March 31, 2010 | Par value (Yen) | Coupon rate (% per annum) | Mortgage (Type, subject property, seniority) | Maturity date | Details of maturities | | Application |
|---|-------------------|--|---|--|-----------------|---------------------------|--|--|---|---------|-------------|
| | | | | | | | | | Non-current maturities | Others | |
| 2nd Euro-denominated TEPCO bond | May 14, 1999 | 125,850 [1,000,000] thousand Euro | 125,850 [1,000,000] thousand Euro | | 99.738 | 4.375 | General mortgage | May 14, 2009 | | | Note |
| 4th Euro-denominated TEPCO bond | March 24, 2004 | 134,145 [999,071] thousand Euro | | 134,145 [999,071] thousand Euro | 99.763 | 4.5 | | March 24, 2014 | 134,145 [999,071] thousand Euro | | Note |
| 16th Swiss franc-denominated TEPCO bond | February 14, 2007 | 29,069 [300,706] thousand Swiss franc | | 29,069 [300,706] thousand Swiss franc | 100.642 | 2.75 | | February 14, 2012 | 29,069 [300,706] thousand Swiss franc | | Note |
| 17th Swiss franc-denominated TEPCO bond | March 24, 2010 | 25,311 [303,127] thousand Swiss franc | | 25,311 [303,127] thousand Swiss franc | 101.055 | 2.125 | | March 24, 2017 | 25,311 [303,127] thousand Swiss franc | | Note |
| Overseas bond total | | 314,375 [603,833] [1,999,071] thousand Euro | 125,850 [1,000,000] thousand Euro | 188,525 [603,833] [999,071] thousand Euro | | | | 188,525 [603,833] [999,071] thousand Euro | | | |
| Total | | | 670,250 | Decrease for the fiscal year 185,344 5,169,125 | | 1.879 | | | 4,739,125 | 430,000 | |

Notes: 1. TEPCO treats the following bonds, denoted using their serial TEPCO bond issue numbers, or amounts thereof as redeemed because they represent debt assigned by the Company under debt assumption agreements. Agreements concluded in the year ended March 31, 2002: TEPCO bond number 426 (¥70,000 million of total)

Contingent redemption obligations relevant to bond holders are presented in Note 9 of the Notes to Non-Consolidated Financial Statements regarding contingent liabilities on TEPCO's balance sheets.

- Funds from the issue of TEPCO bond number 423, TEPCO bonds 425 to 426, TEPCO bond 428, TEPCO bond 436, TEPCO bond 438, TEPCO bonds 440 to 441 and TEPCO bond 443 have been used for capital expenditures.
- Funds from the issue of TEPCO bond number 446, TEPCO bond 448, TEPCO bond 455, TEPCO bond 457, TEPCO bonds 505 to 507, TEPCO bond 510 and TEPCO bonds 513 to 515 have been used for capital expenditures or repayment of borrowings.
- For all bonds issued overseas, TEPCO fixed the yen value of the amount at maturity and interest payments with currency swaps at the time of issue.

Major Subsidiaries and Affiliated Companies

As of March 31, 2010

Major Consolidated Subsidiaries

| Company Name | Capital (Millions of yen) | TEPCO Ownership (%) | Principal Business |
|--|------------------------------|---------------------------|---|
| Electric Power Business | | | |
| The Tokyo Electric Generation Company, Incorporated | 2,500 | 100.0 | Wholesale electricity supply |
| Information and Telecommunications Business | | | |
| AT TOKYO Corporation | 13,378 | 81.2 | Installation site leasing for and maintenance, management and operation of computer, telecommunications and other equipment |
| TEPCO SYSTEMS CORPORATION | 350 | 100.0 | Computerized information processing; development and maintenance of software |
| Energy and Environment Business | | | |
| Tokyo Timor Sea Resources Inc. | 39 million US\$ | 66.7 | Investment in gas field development companies |
| Cygnus LNG Shipping Limited | 4,002 | 70.0 | Ownership and charter of LNG carriers |
| Pacific Eurus Shipping Limited | 3,740 | 70.0 | Ownership and charter of LNG carriers |
| TOKYO TOSHI SERVICE COMPANY | 400 | 100.0 | Heat supply |
| Toden Kogyo Co., Ltd. | 300 | 100.0 | Maintenance and repair of power generation and other facilities |
| Tokyo Electric Power Environmental Engineering Company, Incorporated | 300 | 100.0 | Operation and maintenance of environmental protection and other facilities |
| Tokyo Electric Power Home Service Company, Limited | 200 | 100.0 | Electricity usage consultation; design and maintenance of distribution facilities |
| Tokyo Densetsu Service Co., Ltd. | 50 | 100.0 | Maintenance of transmission, transformation and other facilities |
| Tokyo Electric Power Services Company, Limited | 40 | 100.0 | Design and supervision of construction of power generation, transmission, transformation and other facilities |
| Living Environment and Lifestyle-Related Business | | | |
| Toden Real Estate Co., Inc. | 3,020 | 100.0 | Leasing and management of real estate |
| Tokyo Living Service Co., Ltd. | 50 | 100.0 | Maintenance, rental and management of welfare facilities and company housing |
| TODEN KOKOKU CO., LTD. | 20 | 80.2 | Contracting for advertisements on TEPCO-owned utility poles and in/on other media |
| Overseas Businesses | | | |
| Eurus Energy Holdings Corporation | 18,199 | 60.0 | Investment in domestic/overseas wind energy projects |
| Tokyo Electric Power Company International B.V. | 240 million Euro | 100.0 | Investment in overseas businesses |

Affiliated Companies Accounted for under the Equity Method

| Company Name | Capital (Millions of yen) | TEPCO Ownership (%) | Principal Business |
|---|------------------------------|---------------------------|--|
| Electric Power Business | | | |
| The Japan Atomic Power Company | 120,000 | 28.2 | Wholesale electricity supply |
| Soma Kyodo Power Company, Ltd. | 112,800 | 50.0 | Wholesale electricity supply |
| JOBAN JOINT POWER CO., LTD. | 56,000 | 49.1 | Wholesale electricity supply |
| KASHIMA KYODO ELECTRIC POWER COMPANY | 22,000 | 50.0 | Wholesale electricity supply |
| Kimitsu Cooperative Thermal Power Company, Inc. | 8,500 | 50.0 | Wholesale electricity supply |
| Energy and Environment Business | | | |
| Japan Nuclear Fuel Limited | 200,000 | 20.6 | Uranium concentration, reprocessing, waste management and underground waste disposal |
| KANDENKO CO., LTD. | 10,264 | 46.2 | Electrical work for distribution, transmission and other facilities |
| Kanto Natural Gas Development Co., Ltd. | 7,902 | 21.4 | Development and sale of natural gas; production and sale of iodine; sale of brine |
| Takaoka Electric Mfg. Co., Ltd. | 5,906 | 28.2 | Manufacture, machining, repair and sale of electric machinery and appliances |
| TOKO ELECTRIC CORPORATION | 1,452 | 45.4 | Manufacture, repair and sale of electric machinery and appliances |
| Overseas Business | | | |
| TeaM Energy Corporation | 12 million US\$ | 0.0* | Philippine IPP |
| ITM Investment Company Limited | 16 thousand US\$ | 0.0* | Investment in Umm Al Nar power generation and water desalination project |
| Great Energy Alliance Corporation Pty Ltd | 316 million AU\$ | 0.0* | Australian IPP |

*TEPCO ownership is 0% because TEPCO subsidiary Tokyo Electric Power Company International B.V. holds equity in these companies.

Corporate Information

As of March 31, 2010

Trade Name

The Tokyo Electric Power Company, Incorporated

Head Office

1-3, Uchisaiwai-cho 1-chome, Chiyoda-ku,
Tokyo 100-8560, Japan
Phone: +81-3-6373-1111

Established

May 1, 1951

Fiscal Year-End

March 31

Paid-in Capital

¥676,434,197,050

Number of Employees

38,227 (Non-consolidated)

Overseas Offices

Washington Office

1901 L Street, N.W., Suite 720, Washington, D.C. 20036, U.S.A.
Phone: +1-202-457-0790

London Office

Berkeley Square House, Berkeley Square, London W1J 6BR, U.K.
Phone: +44-20-7629-5271

Number of Shares of Common Stock

Issued and Outstanding

1,352,867,531

Number of Shareholders

794,653

Shareholders' Meeting

June

Stock Listings

Tokyo Stock Exchange, Osaka Securities Exchange,
Nagoya Stock Exchange
(Code: 9501)

Accounting Auditor

Ernst & Young ShinNihon LLC

Transfer Agent

Mitsubishi UFJ Trust and Banking Corporation
4-5, Marunouchi 1-chome, Chiyoda-ku, Tokyo 100-8212, Japan

Publications

- *TEPCO Corporate Brochure*
- *TEPCO ILLUSTRATED*
- *TEPCO Sustainability Report*

TEPCO Investor Relations Website

<http://www.tepco.co.jp/en/corpinfo/ir/top-e.html>

In addition to financial data, the site contains a business overview and other information.

Credit Ratings (Long-Term Debt) (As of June 30, 2010)

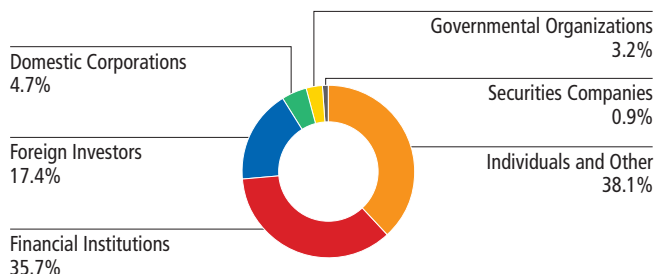
| | |
|---|---------------|
| Standard and Poor's Ratings Services | AA (negative) |
| Moody's Investors Service, Inc. | Aa2 (stable) |
| Rating and Investment Information, Inc. | AA+ (stable) |
| Japan Credit Rating Agency, Ltd. | AAA (stable) |

Major Shareholders

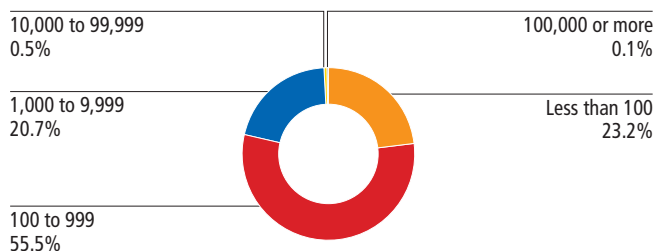
| Name | Number of Shares Held (Thousands) |
|--|-----------------------------------|
| Japan Trustee Services Bank, Ltd. (Trust Account) | 60,489 |
| The Dai-ichi Mutual Life Insurance Company | 55,001 |
| Nippon Life Insurance Company | 52,800 |
| The Master Trust Bank of Japan, Ltd. (Trust Account) | 51,557 |
| Tokyo Metropolitan Government | 42,676 |
| Sumitomo Mitsui Banking Corporation | 35,927 |
| Mizuho Corporate Bank, Ltd. | 23,791 |
| TEPCO Employees' Shareholding Association | 20,620 |
| Japan Trustee Services Bank, Ltd. (Trust Account 4) | 13,925 |
| The Bank of Tokyo-Mitsubishi UFJ, Ltd. | 13,239 |

Breakdown of Shareholders

Shareholdings by Type of Shareholder



Shareholders by Number of Shares Held



For more detailed information, please contact:

- Tokyo Electric Power Company
- Shareholder & Investor Relations Group, Corporate Affairs Department
 - Finance Group, Accounting & Treasury Department
- 1-3, Uchisaiwai-cho 1-chome, Chiyoda-ku, Tokyo 100-8560, Japan
Phone: +81-3-6373-1111 Facsimile: +81-3-3596-8508



TOKYO ELECTRIC POWER COMPANY